



336 Pacific Avenue, Shafter, CA 93263
Meeting Held In-Person and Via Zoom and Livestream on YouTube.

**AGENDA
REGULAR MEETING
SHAFTER CITY COUNCIL
TUESDAY, NOVEMBER 18, 2025**

NOTICE TO THE PUBLIC:

Any documents produced by the City and distributed to a majority of the City Council regarding any item on this agenda will be made available in the City Clerk's Office during normal business hours at City Hall located at 336 Pacific Avenue, Shafter CA. In addition, such documents will be posted on the City's website at www.shafter.com.

CALL TO ORDER: 6:00 PM

ROLL CALL: Mayor Givens
Mayor Pro Tem Olvera
Council Member Alvarado
Council Member Espinoza
Council Member Prout

PLEDGE OF ALLEGIANCE: Mayor Pro Tem Olvera

INVOCATION: Council Member Alvarado

APPROVAL OF AGENDA:

PUBLIC COMMENT:

Those persons wishing to speak on any item included on the agenda, or on any matter within the subject matter jurisdiction of the City Council, are invited to speak from the podium and address the City Council. Speakers are limited to five minutes unless additional time is needed for translation. Please state your name and address for the record before making your presentation.

COUNCIL ANNOUNCEMENTS AND REPORTS:

On their own initiative, Council Members may make a brief announcement or a brief report on their own activities. Council Members may ask a question for clarification, make a referral to staff, or take action to have staff place a matter of business on a future agenda. No formal action by the Council will be taken unless an item is identified on the Agenda.

CONSENT CALENDAR:

All items on the consent calendar are considered routine and non-controversial by staff and will be approved by one motion if no member of the Council or public wishes to comment or ask questions. If comment or discussion is desired by anyone, the item will be removed from the consent calendar and will be considered in the listed sequence with an opportunity for any member of the public to address the Council concerning the item before action is taken.

1. Approve General Checks: November 6, 2025, November 13, 2025.
2. Approve Payroll: October 31, 2025.
3. Approve Overtime Report: October 2025.
4. Approval of Minutes: October 7, 2025, October 21, 2025.
5. Approve Special Event Permit: Christmas Parade, Shafter Lions Club, Mannel Park, December 5, 2025.
6. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; and accept the Treasurer's Report for September 2025.
7. Council find action is not defined as a "project" per Section 15378(b)(5) of the CEQA Guidelines; and adopt the City of Shafter Employee Bi-Weekly Pay Schedule, effective October 11, 2025.
8. Council find action is not defined as a "project" per Section 15378(b)(5) of the CEQA Guidelines; and adopt the City of Shafter Employee Bi-Weekly Pay Schedule, effective October 21, 2025.
9. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; authorize a General Fund appropriation of \$38,165.81 to project PF00004 and approve the purchase and installation of a security access control system from Tel-Tec for the new Aquatic Center in the total amount of \$38,165.81.
10. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; authorize a General Fund appropriation of \$31,729.70 to project PF00004; approve the purchase and installation of a security access control system from Tel-Tec for the new Aquatic Center in the total amount of \$31,729.70.
11. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; approve a professional services agreement with Civic Solutions Partnership LLC for a not-to-exceed amount of \$350,000 to prepare the City's five-year economic development strategy; and authorize the City Manager or City Manager's Designee to execute said agreement.
12. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; approve the purchase of a new Chevrolet Tahoe from Richland Chevrolet in the amount of \$75,428.70; emergency outfitting in the amount of \$17,341.03; mobile radio in the amount of \$4,358.75 for use by the Police Department; and authorize the Chief of Police to sign the purchase agreement of said vehicle on behalf of the City.
13. Council find the action is exempt from the California Environmental Quality Act; ratify the City Manager's declaration of a public emergency and emergency repair

work performed by Bakersfield Well & Pump, Lamont Fence and Witcher Electric at the water well site No.9 valued at up to \$60,000.

14. Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; accept a dedication of an easement for street and public utility purposes within Assessor Parcel Number 091-280-06 from Steve Portenga and Windi Portenga, husband and wife, as joint tenants, and authorize the City Engineer to execute and record said document.
15. Council find that the action is not defined as a “project” under Section 15378(b)(5) of the CEQA Guidelines; approve the addition of one full-time Engineer I/II position within the Engineering Division; and authorize a budget amendment of \$90,000 for Fiscal Year 2025/26 to cover the estimated cost of the position for the remainder of the fiscal year, funded through proportionally allocated enterprise, capital, general fund, and operating funds.

PUBLIC HEARINGS:

Should anyone challenge any proposed action which is the subject of a public hearing listed on this agenda, that person challenging any action taken after the public hearing may be limited to raising only those issues addressed at the public hearing described in this notice, or in written correspondence delivered to the City Council at or prior to this public hearing.

1. PUBLIC HEARING ON PROCEEDINGS FOR THE ANNEXATION OF TERRITORY TO CITY OF SHAFTER COMMUNITY FACILITIES DISTRICT NO. 0815 (ANNEXATION NO. 1):

Council find the action is not defined as a “project” per section 15378 of the CEQA Guidelines; open and conduct a public hearing on the annexation of territory to the City of Shafter Community Facilities District No. 0815, County of Kern, State of California (“Annexation No. 1”); take public testimony; close the public hearing; and then complete the following:

1. Adopt Resolution No. 3049, a Resolution of the City Council of the City of Shafter, California, Calling a Special Election and Submitting to the Qualified Electors of Territory Proposed to be Annexed to the City of Shafter Community Facilities District No. 0815, County of Kern, State of California the Question of Levying Special Taxes Within That Territory (Annexation No. 1);
2. Hold a special landowner election;
3. Adopt Resolution No. 3050, a Resolution of the City Council of the City of Shafter, California, Acting in its Capacity as the Legislative Body of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California, Declaring the Results of the Special Election in Such Community Facilities District on the Proposition of the Annual Levy of Special Taxes Within the Territory Proposed to be Annexed to Said Community Facilities District to Pay the Cost of Certain Services to be Provided by the Community Facilities District, Determining that the Territory Proposed to be Annexed (Annexation No. 1) is Added to the Part of Said Community Facilities District with Full Legal Effect; and

4. Conduct a first reading of Ordinance No. 773, an Ordinance of the City Council of the City of Shafter, California, Acting in its Capacity as the Legislative Body of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California, Authorizing the Levy of a Special Tax in Such Community Facilities District, Including Certain Annexation Territory Identified as Annexation No. 1.

ROLL CALL

2. **VACATION OF WAIVER OF VEHICULAR ACCESS RIGHTS:** Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; approve the vacation of waiver of vehicular access rights and authorize the City Engineer to record said document.

ROLL CALL

MANAGEMENT REPORT:

1. **COUNCIL GUIDANCE ON PROPOSED SOUND GARDEN PROJECT:** Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; provide direction of the proposed Sound Garden Project.

ROLL CALL

CITY MANAGER COMMENTS AND REPORTS:

DEPARTMENT DIRECTOR COMMENTS AND REPORTS:

ADJOURNMENT:

Pursuant to the Americans with Disabilities Act, if you need special assistance to participate in a City Council Meeting, please contact the City Clerk at (661) 746-5000 at least three (3) days prior to the meeting or time the special services are needed to allow City staff in making reasonable arrangements to provide you with access to the meeting. Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection in the City Clerk's Office at Shafter City Hall, 336 Pacific Ave., Shafter, CA 93263. This is to certify that this Agenda notice was posted at City Hall and Police Dept. by 5:00 p.m., November 14, 2025. Yazmina Pallares, S/S, City Clerk

REMOTE PUBLIC PARTICIPATION IS ALLOWED IN THE FOLLOWING WAYS, SEE BELOW FOR INSTRUCTIONS.

1. You are strongly encouraged to observe the City Council meetings live via YouTube <https://www.youtube.com/user/CityofShafter/>
2. If you wish to make a comment on a specific agenda item or public comment, please submit your comment via email by **6:00 PM on November 18, 2025** to the City Clerk at CityClerk@shafter.com
3. If you wish to make a written comment to the City Clerk, 336 Pacific Avenue, Shafter, CA 93263.

4. If you wish to make a comment during the live meeting, callers must first register with the City Clerk at 661-746-5012 before the meeting begins to receive instructions and the call-in number and code. Please call by 5:00pm on the Monday prior to the City Council meeting to allow ample time for sign up. You will need to provide your name, phone number and the item number you wish to address.
5. All public comments are provided to the City Council and applicable Staff, for review and consideration by the Board prior to taking action on any matters listed on the agenda and are incorporated into the official record of the City Council meeting.

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC		
1816	10/31/2025	WIRE	17	INTERNAL REVENUE SER 71900 70108	10/31/2025	10/31/2025		110625	140,344.17
Invoice: 10/31/2025				55,996.65 0100-00-000-00-00-205120- 67,241.44 0100-00-000-00-00-205122- 17,106.08 0100-00-000-00-00-205123-					
						Warrant 103125	FIT Federal Income Tax Payable FICA Tax Payable Medicare Tax Payable		
						CHECK	1816 TOTAL:	140,344.17	
1817	10/31/2025	WIRE	144	ST OF CA EDD 71901 70109	10/31/2025	10/31/2025		110625	29,256.59
Invoice: 10/31/2025				22,173.11 0100-00-000-00-00-205121- 7,083.48 0100-00-000-00-00-205130-					
						Warrant 103125	SIT State Income Tax Payable ST Disability Insur Payable		
						CHECK	1817 TOTAL:	29,256.59	
1818	10/31/2025	WIRE	202 - 457	ICMA VANTAGEPO 71902 70110	10/31/2025	10/31/2025		110625	10,151.27
Invoice: 10/31/2025				10,151.27 0100-00-000-00-00-205143-					
						Warrant 103125	CONTRIBUTIONS Deferred Compensation Payable		
						CHECK	1818 TOTAL:	10,151.27	
1819	11/03/2025	WIRE	17	INTERNAL REVENUE SER 71909 70117	11/3/2025	11/03/2025		110625	133.44
Invoice: 11/3/2025				108.12 0100-00-000-00-00-205122- 25.32 0100-00-000-00-00-205123-					
						Warrant 110325	FICA FICA Tax Payable Medicare Tax Payable		
						CHECK	1819 TOTAL:	133.44	
1820	11/03/2025	WIRE	144	ST OF CA EDD 71910 70118	11/3/2025	11/03/2025		110625	37.80
Invoice: 11/3/2025				37.80 0100-00-000-00-00-205130-					
						Warrant 110325	SDI & UI ST Disability Insur Payable		
						CHECK	1820 TOTAL:	37.80	
1024837	11/06/2025	PRTD	14652	AMAZON CAPITAL SERVI 71802 70013	14DC-FVMY-KD31	10/21/2025		110625	104.82
Invoice: 14DC-FVMY-KD31				34.94 0100-10-145-13-00-510001- 34.94 0100-10-405-27-00-510001- 34.94 0100-10-405-26-00-510001-					
						DEPARTMENTAL SUPPLIES	Departmental Supplies Departmental Supplies Departmental Supplies		
				71804	1HHF-MMGN-PC1N	10/24/2025		110625	11.15

City of Shafter

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC		
Invoice: 1HHF-MMGN-PC1N				70015		OFFICE SUPPLIES		Office Supplies		
	11.15	0100-10-405-26-00-510000-								
				71805	1LLV-XR7C-MMN9		10/10/2025		110625	221.46
				70016		DEPARTMENTAL SUPPLIES		Office Supplies		
Invoice: 1LLV-XR7C-MMN9										
	73.82	0100-10-145-13-00-510000-								
	73.82	0100-10-405-27-00-510000-								
	73.82	0100-10-405-26-00-510000-								
				71807	1JF7-TK49-R6LH		10/03/2025		110625	82.47
				70018		OFFICE SUPPLIES		Office Supplies		
Invoice: 1JF7-TK49-R6LH										
	27.49	0100-10-145-13-00-510000-								
	27.49	0100-10-405-27-00-510000-								
	27.49	0100-10-405-26-00-510000-								
				71808	1TLV-FJ9C-MCTG		10/03/2025		110625	395.34
				70019		DEPARTMENTAL SUPPLIES		Departmental Supplies		
Invoice: 1TLV-FJ9C-MCTG										
	131.78	0100-10-145-13-00-510001-								
	131.78	0100-10-405-27-00-510001-								
	131.78	0100-10-405-26-00-510001-								
				71809	14KR-XG7Q-C164		09/29/2025		110625	229.75
				70020		DEPARTMENTAL SUPPLIES		Departmental Supplies		
Invoice: 14KR-XG7Q-C164										
	76.58	0100-10-145-13-00-510001-								
	76.58	0100-10-405-27-00-510001-								
	76.59	0100-10-405-26-00-510001-								
				71810	13Q6-D4JY-JNN1		09/26/2025		110625	52.47
				70021		DEPARTMENTAL SUPPLIES		Departmental Supplies		
Invoice: 13Q6-D4JY-JNN1										
	17.49	0100-10-145-13-00-510001-								
	17.49	0100-10-405-27-00-510001-								
	17.49	0100-10-405-26-00-510001-								
				71811	1NML-CMGG-DQXC		09/16/2025		110625	27.32
				70022		OFFICE SUPPLIES		Office Supplies		
Invoice: 1NML-CMGG-DQXC										
	9.10	0100-10-145-13-00-510000-								
	9.10	0100-10-405-27-00-510000-								
	9.12	0100-10-405-26-00-510000-								
				71813	1VC4-D6D7-DMRH		09/17/2025		110625	31.95
				70023		DEPARTMENTAL SUPPLIES		Departmental Supplies		
Invoice: 1VC4-D6D7-DMRH										
	10.65	0100-10-145-13-00-510001-								
	10.65	0100-10-405-27-00-510001-								
	10.65	0100-10-405-26-00-510001-								

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		VOUCHER INVOICE		Cash10755	INV DATE	PO	WARRANT	NET
		DOCUMENT		INVOICE	DTL	DESC		
		71814 70024	1914-4GTV-9MR7		08/27/2025		110625	113.52
Invoice: 1914-4GTV-9MR7				OFFICE SUPPLIES				
	37.84	0100-10-145-13-00-510000-				Office Supplies		
	37.84	0100-10-405-27-00-510000-				Office Supplies		
	37.84	0100-10-405-26-00-510000-				Office Supplies		
		71871 70079	1TL7-9KMK-RQ4W		10/27/2025		110625	19.29
Invoice: 1TL7-9KMK-RQ4W				DEPARTMENTAL SUPPLIES				
	19.29	0100-10-405-26-00-510001-				Departmental Supplies		
		71913 70121	1P3N-14GV-4FGQ		10/30/2025		110625	23.95
Invoice: 1P3N-14GV-4FGQ				SHOP - KEYBOARD & MOUSE				
	23.95	5101-50-400-24-00-510000-				Office Supplies		
		71915 70123	14MF-MXYH-6XXV		10/28/2025		110625	57.72
Invoice: 14MF-MXYH-6XXV				PARKS - SHRINGHAM/SKATE PARK - SIGNS				
	28.86	0100-30-400-25-37-510001-				Departmental Supplies		
	28.86	0100-30-400-25-36-510001-				Departmental Supplies		
		71954 70159	1GLR-K67K-K93H		10/31/2025		110625	45.44
Invoice: 1GLR-K67K-K93H				POLICE - LIGHT BULBS				
	45.44	5100-50-405-28-14-510205-				Building Repair & Maintenance		
		71980 70185	19C4-44W7-NCRX		08/29/2025		110625	22.42
Invoice: 19C4-44W7-NCRX				SLLC Books				
	22.42	0100-30-300-04-60-510015-				Books		
		71981 70186	1VXM-GPR1-CK9F		08/18/2025		110625	112.41
Invoice: 1VXM-GPR1-CK9F				SLLC Classroom Supplies				
	112.41	0100-30-300-04-00-510016-				Classroom Supplies		
		71982 70187	1F4G-9C4X-FRCJ		09/05/2025		110625	60.14
Invoice: 1F4G-9C4X-FRCJ				SLLC Classroom Supplies				
	60.14	0100-30-300-04-00-510016-				Classroom Supplies		
		71983 70188	1GYF-W9RX-3CDY		09/18/2025		110625	60.22
Invoice: 1GYF-W9RX-3CDY				SLLC Classroom Supplies				
	60.22	0100-30-300-04-00-510016-				Classroom Supplies		
		71984 70189	1YCX-NMP4-9FDY		09/08/2025		110625	410.35
Invoice: 1YCX-NMP4-9FDY				SLLC Classroom Supplies				

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC		
	410.35	0100-30-300-04-00-510016-					Classroom Supplies		
				71985 70190	1JHN-JDGQ-P9LQ	09/01/2025		110625	324.35
Invoice: 1JHN-JDGQ-P9LQ							SLLC Classroom Supplies		
	324.35	0100-30-300-04-00-510016-					Classroom Supplies		
				71986 70191	1KJK-HJ7N-7J3Y	09/02/2025		110625	33.00
Invoice: 1KJK-HJ7N-7J3Y							SLLC Classroom Supplies		
	33.00	0100-30-300-04-00-510016-					Classroom Supplies		
				71987 70192	14JN-X46H-36HQ	09/10/2025		110625	26.34
Invoice: 14JN-X46H-36HQ							SLLC Classroom Supplies		
	26.34	0100-30-300-04-00-510016-					Classroom Supplies		
				71988 70193	1RYK-CQCX-NHRX	09/09/2025		110625	24.61
Invoice: 1RYK-CQCX-NHRX							SLLC Zip Books		
	24.61	0100-30-300-04-60-510015-					Books		
				71989 70194	1MF7-MLM6-G1HX	09/05/2025		110625	66.04
Invoice: 1MF7-MLM6-G1HX							SLLC Classroom Supplies		
	66.04	0100-30-300-04-00-510016-					Classroom Supplies		
				71992 70197	17R9-KPNF-7FHC	09/04/2025		110625	363.62
Invoice: 17R9-KPNF-7FHC							SLLC Classroom Supplies		
	363.62	0100-30-300-04-00-510016-					Classroom Supplies		
				71994 70199	1D1G-FY6H-9PNP	09/16/2025		110625	35.80
Invoice: 1D1G-FY6H-9PNP							SLLC Classroom Supplies		
	35.80	0100-30-300-04-00-510016-					Classroom Supplies		
				71996 70201	1V3L-4G1J-FNNY	09/05/2025		110625	90.92
Invoice: 1V3L-4G1J-FNNY							SLLC Classroom Supplies		
	90.92	0100-30-300-04-00-510016-					Classroom Supplies		
				71997 70202	1FNY-TTMN-FGXC	09/05/2025		110625	173.88
Invoice: 1FNY-TTMN-FGXC							SLLC Classroom Supplies		
	173.88	0100-30-300-04-00-510016-					Classroom Supplies		
				72002 70207	179R-1K6N-C6HV	10/30/2025		110625	27.55
Invoice: 179R-1K6N-C6HV							SLLC Departmental Supplies		
	27.55	0100-30-300-04-00-510001-					Departmental Supplies		

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC		
				72048 70250	1MHH-HNMF-9D1J	09/12/2025		110625	37.52
Invoice: 1MHH-HNMF-9D1J				37.52	5003-40-140-12-00-510001-	TRANSIT	TABLET CHARGERS WITH USB Departmental Supplies		
				72055 70256	1L4X-1VG9-RW17	10/28/2025		110625	408.18
Invoice: 1L4X-1VG9-RW17				408.18	5100-50-405-28-00-510001-	FACILITY MAINTENANCE SUPPLIES	Departmental Supplies		
				72056 70257	1QG3-GR1D-GT9R	11/03/2025		110625	11.27
Invoice: 1QG3-GR1D-GT9R				3.75	0100-10-145-13-00-510000-	OFFICE SUPPLIES - BLDG	Office Supplies		
				3.75	0100-10-405-27-00-510000-		Office Supplies		
				3.77	0100-10-405-26-00-510000-		Office Supplies		
				72064 70265	1Q7T-RK9L-6G1L	11/04/2025		110625	38.85
Invoice: 1Q7T-RK9L-6G1L				38.85	5100-50-405-28-00-510001-	FACILITY MAINTENANCE SUPPLIES	Departmental Supplies		
CHECK 1024837 TOTAL:									3,744.12
1024838	11/06/2025	PRTD	12466	AT&T CALNET 3	71945 70151	6617462702 OCT 25	10/31/2025	110625	50.97
Invoice: 6617462702 OCT 25				50.97	0100-20-200-14-00-510701-	PHONE CHARGES	Communications		
CHECK 1024838 TOTAL:									50.97
1024839	11/06/2025	PRTD	7613	CA STATE DISBURSEMEN	71904 70112	20-2041314	10/31/2025	110625	230.76
Invoice: 20-2041314				230.76	0100-00-000-00-00-205141-	GARNISHMENT #20-2041314	Garnishments Payable		
CHECK 1024839 TOTAL:									230.76
1024840	11/06/2025	PRTD	7613	CA STATE DISBURSEMEN	71905 70113	20-1412669	10/31/2025	110625	300.00
Invoice: 20-1412669				300.00	0100-00-000-00-00-205141-	GARNISHMENT #20-1412669	Garnishments Payable		
CHECK 1024840 TOTAL:									300.00
1024841	11/06/2025	PRTD	7613	CA STATE DISBURSEMEN	71906 70114	20-2655459	10/31/2025	110625	198.46
Invoice: 20-2655459						GARNISHMENT #20-2655459			

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC	
			198.46	0100-00-000-00-00-205141-				Garnishments Payable	
						CHECK	1024841	TOTAL:	198.46
1024842	11/06/2025	PRTD	1483	JESSE PEREZ GONZALES 72082	NOINV 11/04/25	11/04/2025		110625	1,500.00
				70283					
				Invoice: NOINV 11/04/25				Uniform & Equipment Allowance	
			1,500.00	0100-20-200-14-00-500502-				Uniform & Equipment Allowance	
						CHECK	1024842	TOTAL:	1,500.00
1024843	11/06/2025	PRTD	222	KERN CO AUDITOR-CONT 71895	LAFCO 2026	10/30/2025		110625	20,790.00
				70103					
				Invoice: LAFCO 2026				RECOVERY OF LAFCO'S OPERATING COST FY 2026	
			20,790.00	0100-10-100-01-00-510106-				Subscriptions & Dues	
						CHECK	1024843	TOTAL:	20,790.00
1024844	11/06/2025	PRTD	4	PACIFIC GAS & ELECTR 71896	2243057089-9 OCT 25	10/30/2025		110625	6,254.70
				70104					
				Invoice: 2243057089-9 OCT 25				ELECTRICAL CHARGES	
			49.07	0100-40-400-19-04-510707-				Power	
			49.07	0100-40-400-19-04-510707-				Power	
			369.69	0808-40-400-19-04-510707-				Power	
			2.86	0801-40-400-19-04-510707-				Power	
			46.36	0100-40-400-19-04-510707-				Power	
			18.93	0801-40-400-19-04-510707-				Power	
			23.40	0100-40-400-19-04-510707-				Power	
			38.50	0802-40-400-19-04-510707-				Power	
			61.63	0100-40-400-19-04-510707-				Power	
			21.27	0100-40-400-19-04-510707-				Power	
			23.10	0807-40-400-19-04-510707-				Power	
			11.70	0100-40-400-19-04-510707-				Power	
			6.01	0100-40-400-19-04-510707-				Power	
			51.12	0804-40-400-19-04-510707-				Power	
			829.26	0100-40-400-19-04-510707-				Power	
			1,021.46	0100-40-400-19-04-510707-				Power	
			375.12	0100-40-400-19-04-510707-				Power	
			176.37	0100-40-400-19-04-510707-				Power	
			744.82	0100-40-400-19-04-510707-				Power	
			11.90	0100-40-400-19-04-510707-				Power	
			849.99	0100-40-400-19-04-510707-				Power	
			21.36	0100-40-400-19-04-510707-				Power	
			58.26	0100-40-400-19-04-510707-				Power	
			731.59	0100-40-400-19-04-510707-				Power	
			4.03	0100-40-400-19-04-510707-				Power	
			103.53	0100-40-400-19-04-510707-				Power	
			73.04	0100-40-400-19-04-510707-				Power	
			411.26	0808-40-400-19-04-510707-				Power	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

Cash10755
INV DATE PO WARRANT NET

DOCUMENT					INVOICE DTL DESC			
Invoice: 9898158900-9 OCT 25					ELECTRICAL CHARGES			
7,470.08 0100-20-200-14-00-510707-					Power			
					CHECK	1024844	TOTAL:	18,453.37
1024845	11/06/2025	PRTD	7658 SEIU LOCAL 521	71907 10/31/2025	10/31/2025	110625		753.62
Invoice: 10/31/2025					Warrant 103125 DUES			
738.62 0100-00-000-00-00-205145-					Association Dues Payable			
15.00 0100-00-000-00-00-205145-					Association Dues Payable			
					CHECK	1024845	TOTAL:	753.62
1024846	11/06/2025	PRTD	30 TERMINIX INTERNATIONAL	71951 464901608	10/31/2025	110625		135.80
Invoice: 464901608					PEST CONTROL SERVICES			
135.80 5100-50-405-28-90-510100-					Service Agreements			
					10/31/2025	110625		89.80
Invoice: 464894022					PEST CONTROL SERVICES			
89.80 5100-50-405-28-90-510100-					Service Agreements			
					CHECK	1024846	TOTAL:	225.60
NUMBER OF CHECKS					15	*** CASH ACCOUNT TOTAL ***		226,170.17
					COUNT	AMOUNT		
TOTAL PRINTED CHECKS					10	46,246.90		
TOTAL WIRE TRANSFERS					5	179,923.27		
					*** GRAND TOTAL ***		226,170.17	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED
CLERK: 5292blopez

YEAR	PER	JNL	SRC ACCOUNT	EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
2026	5	83										
APP	0100-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		220,772.39	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0000-00-000-00-00-100010-			11/06/2025	110625	110625			Cash: Mission Bank Acct#10755			226,170.17
									AP CASH DISBURSEMENTS JOURNAL			
APP	5101-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		23.95	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5100-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		3,190.66	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5003-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		37.52	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0808-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		846.33	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0801-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		21.79	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0802-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		38.50	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0807-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		166.25	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0804-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		51.12	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5000-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		619.92	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5002-00-000-00-00-205000-			11/06/2025	110625	110625			Accts Payable		401.74	
									AP CASH DISBURSEMENTS JOURNAL			
									GENERAL LEDGER TOTAL		226,170.17	226,170.17
APP	0000-00-000-00-00-209001-			11/06/2025	110625	110625			Due To 0100 - Gen Fund		220,772.39	
APP	0100-00-000-00-00-109000-			11/06/2025	110625	110625			Due From Funds - Cash Pool			220,772.39
APP	0000-00-000-00-00-209047-			11/06/2025	110625	110625			Due To 5101 - Vehicle Maint		23.95	
APP	5101-00-000-00-00-109000-			11/06/2025	110625	110625			Due From Funds - Cash Pool			23.95
APP	0000-00-000-00-00-209046-			11/06/2025	110625	110625			Due To 5100 - Facility Maint		3,190.66	
APP	5100-00-000-00-00-109000-			11/06/2025	110625	110625			Due From Funds - Cash Pool			3,190.66
APP	0000-00-000-00-00-209039-			11/06/2025	110625	110625			Due To 5003 - Transit Operat		37.52	
APP	5003-00-000-00-00-109000-			11/06/2025	110625	110625			Due From Funds - Cash Pool			37.52
APP	0000-00-000-00-00-209032-			11/06/2025	110625	110625			Due To 0808 - LLMD - 001-2015		846.33	
APP	0808-00-000-00-00-109000-								Due From Funds - Cash Pool			846.33

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

YEAR PER SRC ACCOUNT	JNL EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
APP 0000-00-000-00-00-209025-	11/06/2025	110625	110625			Due To 0801 - LLMD - 001-2005		21.79	
APP 0801-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			21.79
APP 0000-00-000-00-00-209026-	11/06/2025	110625	110625			Due To 0802 - LLMD - 002-2005		38.50	
APP 0802-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			38.50
APP 0000-00-000-00-00-209031-	11/06/2025	110625	110625			Due To 0807 - LLMD - 002-2007		166.25	
APP 0807-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			166.25
APP 0000-00-000-00-00-209028-	11/06/2025	110625	110625			Due To 0804 - LLMD - 004-2005		51.12	
APP 0804-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			51.12
APP 0000-00-000-00-00-209036-	11/06/2025	110625	110625			Due To 5000 - Wastewtr Operat		619.92	
APP 5000-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			619.92
APP 0000-00-000-00-00-209038-	11/06/2025	110625	110625			Due To 5002 - Water Operat		401.74	
APP 5002-00-000-00-00-109000-	11/06/2025	110625	110625			Due From Funds - Cash Pool			401.74
SYSTEM GENERATED ENTRIES TOTAL								226,170.17	226,170.17
JOURNAL 2026/05/83 TOTAL								452,340.34	452,340.34

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	ACCOUNT	YEAR	PER	JNL	EFF DATE	ACCOUNT DESCRIPTION	DEBIT	CREDIT
0000	Pooled Cash Fund	2026	5	83	11/06/2025			
	0000-00-000-00-00-100010-					Cash: Mission Bank Acct#10755		226,170.17
	0000-00-000-00-00-209001-					Due To 0100 - Gen Fund	220,772.39	
	0000-00-000-00-00-209025-					Due To 0801 - LLMD - 001-2005	21.79	
	0000-00-000-00-00-209026-					Due To 0802 - LLMD - 002-2005	38.50	
	0000-00-000-00-00-209028-					Due To 0804 - LLMD - 004-2005	51.12	
	0000-00-000-00-00-209031-					Due To 0807 - LLMD - 002-2007	166.25	
	0000-00-000-00-00-209032-					Due To 0808 - LLMD - 001-2015	846.33	
	0000-00-000-00-00-209036-					Due To 5000 - Wastewtr Operat	619.92	
	0000-00-000-00-00-209038-					Due To 5002 - Water Operat	401.74	
	0000-00-000-00-00-209039-					Due To 5003 - Transit Operat	37.52	
	0000-00-000-00-00-209046-					Due To 5100 - Facility Maint	3,190.66	
	0000-00-000-00-00-209047-					Due To 5101 - Vehicle Maint	23.95	
						FUND TOTAL	226,170.17	226,170.17
0100	General Fund	2026	5	83	11/06/2025			
	0100-00-000-00-00-109000-					Due From Funds - Cash Pool		220,772.39
	0100-00-000-00-00-205000-					Accts Payable	220,772.39	
						FUND TOTAL	220,772.39	220,772.39
0801	LLMD - 001-2005	2026	5	83	11/06/2025			
	0801-00-000-00-00-109000-					Due From Funds - Cash Pool		21.79
	0801-00-000-00-00-205000-					Accts Payable	21.79	
						FUND TOTAL	21.79	21.79
0802	LLMD - 002-2005	2026	5	83	11/06/2025			
	0802-00-000-00-00-109000-					Due From Funds - Cash Pool		38.50
	0802-00-000-00-00-205000-					Accts Payable	38.50	
						FUND TOTAL	38.50	38.50
0804	LLMD - 004-2005	2026	5	83	11/06/2025			
	0804-00-000-00-00-109000-					Due From Funds - Cash Pool		51.12
	0804-00-000-00-00-205000-					Accts Payable	51.12	
						FUND TOTAL	51.12	51.12
0807	LLMD - 002-2007	2026	5	83	11/06/2025			
	0807-00-000-00-00-109000-					Due From Funds - Cash Pool		166.25
	0807-00-000-00-00-205000-					Accts Payable	166.25	
						FUND TOTAL	166.25	166.25
0808	LLMD - 001-2015	2026	5	83	11/06/2025			
	0808-00-000-00-00-109000-					Due From Funds - Cash Pool		846.33
	0808-00-000-00-00-205000-					Accts Payable	846.33	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND ACCOUNT	YEAR	PER	JNL	EFF DATE	ACCOUNT DESCRIPTION	DEBIT	CREDIT
					FUND TOTAL	846.33	846.33
5000 Wastewater Operations	2026	5	83	11/06/2025			
5000-00-000-00-00-109000-					Due From Funds - Cash Pool		619.92
5000-00-000-00-00-205000-					Accts Payable	619.92	
					FUND TOTAL	619.92	619.92
5002 Water Operations	2026	5	83	11/06/2025			
5002-00-000-00-00-109000-					Due From Funds - Cash Pool		401.74
5002-00-000-00-00-205000-					Accts Payable	401.74	
					FUND TOTAL	401.74	401.74
5003 Transit Operations	2026	5	83	11/06/2025			
5003-00-000-00-00-109000-					Due From Funds - Cash Pool		37.52
5003-00-000-00-00-205000-					Accts Payable	37.52	
					FUND TOTAL	37.52	37.52
5100 Facility Maintenance	2026	5	83	11/06/2025			
5100-00-000-00-00-109000-					Due From Funds - Cash Pool		3,190.66
5100-00-000-00-00-205000-					Accts Payable	3,190.66	
					FUND TOTAL	3,190.66	3,190.66
5101 Vehicle Maintenance	2026	5	83	11/06/2025			
5101-00-000-00-00-109000-					Due From Funds - Cash Pool		23.95
5101-00-000-00-00-205000-					Accts Payable	23.95	
					FUND TOTAL	23.95	23.95

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	DUE TO	DUE FR
0000 Pooled Cash Fund	226,170.17	
0100 General Fund		220,772.39
0801 LLMD - 001-2005		21.79
0802 LLMD - 002-2005		38.50
0804 LLMD - 004-2005		51.12
0807 LLMD - 002-2007		166.25
0808 LLMD - 001-2015		846.33
5000 Wastewater Operations		619.92
5002 Water Operations		401.74
5003 Transit Operations		37.52
5100 Facility Maintenance		3,190.66
5101 Vehicle Maintenance		23.95
TOTAL	226,170.17	226,170.17

** END OF REPORT - Generated by Brenda Lopez **

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

CASH ACCOUNT: 0000-00-000-00-00-100010-						Cash10755				
CHECK NO	CHK DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET	
DOCUMENT						INVOICE	DTL	DESC		
265	11/13/2025	EFT	13236 AMBER CHEMICAL INC	72250 70447	0386705-IN	10/28/2025		111325	2,515.23	
Invoice: 0386705-IN			2,515.23	5002-40-400-20-00-510900-		WATER - WATER CHEMICALS- HYPOCHLORITE Treatment Supplies				
				72251 70448	0386640-IN	10/21/2025		111325	1,200.45	
Invoice: 0386640-IN			1,200.45	5002-40-400-20-00-510900-		WATER - WATER CHEMICALS- HYPOCHLORITE Treatment Supplies				
						CHECK	265	TOTAL:	3,715.68	
266	11/13/2025	EFT	1394 AMERICAN BUSINESS MA	71801 70012	797683	03/25/2025		111325	9.50	
Invoice: 797683			9.50	0100-10-405-26-00-510001-		FINANCE CHARGE FOR INVOICE 788601 Departmental Supplies				
				72220 70417	835090	11/03/2025		111325	25.10	
Invoice: 835090			25.10	0100-20-200-14-00-510100-		POLICE-Contract usage 10/9-11/8/25 Service Agreements				
				72252 70449	834894	10/31/2025		111325	200.72	
Invoice: 834894			40.14	5101-50-400-24-00-510000-		ALL PW'S #7458 - BASE/OVERAGE RATE/OVERAGE Office Supplies				
			40.14	5002-40-400-20-00-510000-		Office Supplies				
			40.14	0100-30-400-25-00-510000-		Office Supplies				
			40.15	0100-40-400-19-02-510000-		Office Supplies				
			40.15	5000-40-400-21-00-510000-		Office Supplies				
				72253 70450	835571	11/06/2025		111325	419.99	
Invoice: 835571			419.99	0100-40-400-18-00-510100-		ENGINEERING #14906 - USAGE CHARGE/BASE RATE Service Agreements				
						CHECK	266	TOTAL:	655.31	
267	11/13/2025	EFT	378 AMERICAN REFUSE INC	72078 70279	366527	11/01/2025		111325	154.31	
Invoice: 366527			154.31	5100-50-405-28-50-510706-		SLLC American Refuse Refuse				
				72110 70310	366831	10/31/2025		111325	109,948.10	
Invoice: 366831			109,948.10	5001-40-400-22-00-510114-		REFUSE-HOMES ALLEY/CURBSIDE PICKUP OCTOBER 2025 Contract Services				
				72153 70352	366033	11/01/2025		111325	291.29	

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

CASH ACCOUNT: 0000-00-000-00-00-100010-						Cash10755				
CHECK NO	CHK	DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT							INVOICE DTL DESC			
Invoice: 366033				291.29	5100-50-405-28-90-510706-		REFUSE SERVICES 336 PACIFIC AVE CITY HALL			
					72217	366259	11/01/2025		111325	227.57
					70414					
Invoice: 366259				227.57	0100-20-200-14-00-510706-		POLICE-Refuse Oct 25			
					72218	366268	11/01/2025		111325	290.45
					70415					
Invoice: 366268				290.45	0100-20-200-14-00-510706-		POLICE-Range refuse Oct 25			
					72244	365919	11/01/2025		111325	7,204.46
					70441					
Invoice: 365919				7,204.46	5001-40-400-22-00-510114-		VARIOUS LOCATIONS - NOVEMBER 2025			
					72245	366654	11/01/2025		111325	862.14
					70442					
Invoice: 366654				862.14	5100-50-405-28-20-510706-		ALL PW'S & ENGINEERING REFUSE SERVICES/BULKY PICKU			
					72246	366080	11/01/2025		111325	982.70
					70443					
Invoice: 366080				982.70	5100-50-405-28-20-510706-		ALL PW'S & ENGINEERING REFUSE SERVICES			
					72423	366261	11/01/2025		111325	467.90
					70617					
Invoice: 366261				467.90	0100-20-200-15-00-510706-		Monthly Refuse Service			
							CHECK		267 TOTAL:	120,428.92
268	11/13/2025	EFT	1381	BURKE, WILLIAMS & SO	72084	348290	08/26/2025		111325	513.50
					70285					
Invoice: 348290				513.50	0100-10-130-08-00-510421-		Prof. Srvs through 7/31/25: Confidential Matter			
							Legal Services - Personnel			
							CHECK		268 TOTAL:	513.50
269	11/13/2025	EFT	14425	CARLOS QUEZADA	72053	369386	10/24/2025		111325	270.00
					70254					
Invoice: 369386				240.00	0100-10-405-26-00-510300-		FLEET SERVICE WASH - BLDG UNITS			
				30.00	0100-10-405-27-00-510300-		Vehicle Operations			
					72054	369390	10/24/2025		111325	190.00
					70255					

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				Cash10755				
				VOUCHER	INVOICE	INV DATE	PO	WARRANT
				NET				
				DOCUMENT	INVOICE DTL	DESC		
Invoice: 369390	190.00	5003-40-140-12-00-510300-			FLEET SERVICE WASH - TRANSIT	Vehicle Operations		
			72087 369388		10/24/2025	111325		
			70288					
Invoice: 369388		5.00 0100-10-100-01-00-510300-			Fleet Service Wash - CM Equinox #519	Vehicle Operations		
		5.00 0100-10-110-03-00-510300-			Vehicle Operations			
		5.00 0100-10-110-65-00-510300-			Vehicle Operations			
		5.00 0100-10-120-05-00-510300-			Vehicle Operations			
		5.00 0100-10-125-06-00-510300-			Vehicle Operations			
		2.50 0100-10-135-09-00-510300-			Vehicle Operations			
		2.50 0100-10-135-11-00-510300-			Vehicle Operations			
			72214 2025-10-30		10/30/2025	111325		
			70411					
Invoice: 2025-10-30	60.00	0100-20-200-14-00-510300-			POLICE-Fleet washes	Vehicle Operations		
			72273 369389		10/24/2025	111325		
			70470					
Invoice: 369389	80.00	0100-30-300-04-00-510300-			LEARNING CENTER - BUS WASH - 10.24.2025	Vehicle Operations		
			72274 369387		10/24/2025	111325		
			70471					
Invoice: 369387	180.00	0100-40-400-18-00-510300-			ENGINEERING - FLEET WASHES - 10.24.2025	Vehicle Operations		
			72410 36398		11/07/2025	111325		
			70604					
Invoice: 36398	190.00	5003-40-140-12-00-510300-			Fleet Service Wash - Transit	Vehicle Operations		
			72463 369395		11/07/2025	111325		
			70657					
Invoice: 369395		5.00 0100-10-100-01-00-510300-			Fleet Service Wash - CM Equinox #519	Vehicle Operations		
		5.00 0100-10-110-03-00-510300-			Vehicle Operations			
		5.00 0100-10-110-65-00-510300-			Vehicle Operations			
		5.00 0100-10-120-05-00-510300-			Vehicle Operations			
		5.00 0100-10-125-06-00-510300-			Vehicle Operations			
		2.50 0100-10-135-09-00-510300-			Vehicle Operations			
		2.50 0100-10-135-11-00-510300-			Vehicle Operations			
					CHECK	269 TOTAL:		
270 11/13/2025 EFT	968	DAKESSIAN LAW, LTD.	72290 3670		10/30/2025	111325		
			70487					
Invoice: 3670	28,798.16	0100-10-125-07-00-510423-			CDTFA Local Tax Reallocation Dispute	Legal Services - Bus Devel		

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC	
				72406	3589	08/31/2025		111325	38,928.38
				70598					
Invoice: 3589				38,928.38	0100-10-125-07-00-510423-	CDTFA Local Tax Reallocation Dispute Legal Services - Bus Devel			
						CHECK	270	TOTAL:	67,726.54
271	11/13/2025	EFT	12624	ERIC DIAZ	72229	Per diem 11/3/25	11/03/2025	111325	277.50
						70426			
Invoice: Per diem 11/3/25				277.50	0100-20-200-14-00-510505-FENT	POLICE-CNOA Annual Training Institute Travel			
						CHECK	271	TOTAL:	277.50
273	11/13/2025	EFT	14647	FINISHLINE SIGNS	72213		10/30/2025	111325	886.88
						70410			
Invoice: 15574				886.88	0100-60-200-14-00-570100-	POLICE-Unit #253 Graphics Automotive Equipment			
						72215	10/30/2025	111325	508.00
						70412			
Invoice: 15573				508.00	0100-20-200-14-00-510300-	POLICE-Unit #162 Graphics Vehicle Operations			
						72240	11/05/2025	111325	886.88
						70437			
Invoice: 15609				886.88	0100-60-200-14-00-570100-	POLICE-Unit #251 Graphics Automotive Equipment			
						72241	11/03/2025	111325	886.88
						70438			
Invoice: 15592				886.88	0100-60-200-14-00-570100-	POLICE-Unit #252 Graphics Automotive Equipment			
						CHECK	273	TOTAL:	3,168.64
274	11/13/2025	EFT	13390	JANET FERNANDEZ	72154	Per diem 100125	10/01/2025	111325	388.00
						70353			
Invoice: Per diem 100125				388.00	0100-20-200-14-00-510505-	POLICE-Per diem for Management Course Module C Travel			
						CHECK	274	TOTAL:	388.00
277	11/13/2025	EFT	109	JIM BURKE FORD	72187		10/20/2025	111325	903.58
						70385			
Invoice: 1634666				903.58	0100-20-200-14-00-510300-	POLICE-Unit # 204 Lamp assembly vehicle Operations			

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC		
						CHECK	277	TOTAL:	903.58
278	11/13/2025	EFT	616 MALLORY SERJEANT	72234 70431	Per diem 11/03/25	11/03/2025		111325	105.50
Invoice: Per diem 11/03/25				105.50	0100-20-200-14-00-510505-	POLICE-Per diem for Victory Mindset wellness Summi Travel			
						CHECK	278	TOTAL:	105.50
280	11/13/2025	EFT	7950 MELANIE PAILING	72224 70421	Per diem 11/3/25	11/03/2025		111325	25.00
Invoice: Per diem 11/3/25				25.00	0100-20-200-14-00-510505-	POLICE-Per diem for SUV training Travel			
						CHECK	280	TOTAL:	25.00
281	11/13/2025	EFT	907 MITCHELL CASTILLO	72231 70428	Per diem 11/03/25	11/03/2025		111325	277.50
Invoice: Per diem 11/03/25				277.50	0100-20-200-14-00-510505-FENT	POLICE-CNOA Annual Training Institute Travel			
						CHECK	281	TOTAL:	277.50
282	11/13/2025	EFT	374 RACHEL G OZAETA	72222 70419	Per diem 11/3/25	11/03/2025		111325	25.00
Invoice: Per diem 11/3/25				25.00	0100-20-200-14-00-510505-	POLICE-Per diem for SUV training Travel			
Invoice: Per diem 11/03/25				277.50	0100-20-200-14-00-510505-FENT	POLICE-CNOA Annual Training Institute Travel			
Invoice: Per diem 110325				105.50	0100-20-200-14-00-510505-	POLICE-Per diem for Victory Mindset wellness Summi Travel			
						CHECK	282	TOTAL:	408.00
283	11/13/2025	EFT	768 ROLLAND JOHN HENRY V	72124 70324	20251102	11/02/2025		111325	2,960.00
Invoice: 20251102				2,960.00	0100-40-400-18-00-510401-	CONSULTANT AGREEMENT FOR CONTRACTED CITY SURVEYO Engineering Services			

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC		
						CHECK		283 TOTAL:	2,960.00
284	11/13/2025	EFT	556 SHAFTER DG SOLAR, LL	72131	58565038	11/01/2025		111325	19,487.49
Invoice: 58565038				70331					
				579.77	0100-20-200-15-00-510707-		SOLAR ELECTRICITY CHARGES - OCTOBER 2025		
				18,907.72	5002-40-400-20-00-510707-		Power		
						CHECK		284 TOTAL:	19,487.49
285	11/13/2025	EFT	943 SIMON OTERO RIVERA	72226	Per diem 11/3/25	11/03/2025		111325	105.50
Invoice: Per diem 11/3/25				70423					
				105.50	0100-20-200-14-00-510505-FENT		POLICE-Per diem for 1150 H&S course		
						CHECK		285 TOTAL:	105.50
286	11/13/2025	EFT	5364 TEL-TEC SECURITY SYS	72069	902476	11/01/2025		111325	701.69
Invoice: 902476				70270					
				37.50	5100-50-405-28-90-510100-		MONTHLY SECURITY SERVICES - Nov.25		
				122.50	5100-50-405-28-20-510100-		Service Agreements		
				92.50	5100-50-405-28-70-510100-		Service Agreements		
				102.50	5100-50-405-28-50-510100-		Service Agreements		
				82.50	5100-50-405-28-15-510100-		Service Agreements		
				87.50	5100-50-405-28-91-510100-		Service Agreements		
				65.00	5100-50-405-28-03-510100-		Service Agreements		
				111.69	5100-50-405-28-71-510100-		Service Agreements		
						CHECK		286 TOTAL:	701.69
287	11/13/2025	EFT	45 WAGeworks, INC	72455	11/14/2025	11/14/2025		111325	1,604.62
Invoice: 11/14/2025				70649					
				1,604.62	0100-00-000-00-00-205150-		warrant 111425 Medical		
						CHECK		287 TOTAL:	1,604.62
1821	11/10/2025	WIRE	144 ST OF CA EDD	72267	11/10/2025	11/10/2025		111325	391.59
Invoice: 11/10/2025				70464					
				330.00	0100-00-000-00-00-205121-		warrant 111025 SIT		
				61.59	0100-00-000-00-00-205130-		State Income Tax Payable		
						CHECK		1821 TOTAL:	391.59

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
1822	11/10/2025	WIRE	17	INTERNAL REVENUE SER 72266	11/10/2025		11/10/2025		111325	1,885.28
Invoice: 11/10/2025				70463						
				1,100.00	0100-00-000-00-00-205120-	warrant 111025	FIT			
				636.42	0100-00-000-00-00-205122-		Federal Income Tax Payable			
				148.86	0100-00-000-00-00-205123-		FICA Tax Payable			
							Medicare Tax Payable			
						CHECK	1822 TOTAL:			1,885.28
1823	11/14/2025	WIRE	17	INTERNAL REVENUE SER 72453	11/14/2025		11/14/2025		111325	136,394.25
Invoice: 11/14/2025				70647						
				54,730.99	0100-00-000-00-00-205120-	warrant 111425	FICA			
				64,628.26	0100-00-000-00-00-205122-		Federal Income Tax Payable			
				17,035.00	0100-00-000-00-00-205123-		FICA Tax Payable			
							Medicare Tax Payable			
						CHECK	1823 TOTAL:			136,394.25
1824	11/14/2025	WIRE	144	ST OF CA EDD 72456	11/14/2025		11/14/2025		111325	28,705.71
Invoice: 11/14/2025				70650						
				21,477.35	0100-00-000-00-00-205121-	warrant 111425	SIT			
				7,228.36	0100-00-000-00-00-205130-		State Income Tax Payable			
							ST Disability Insur Payable			
						CHECK	1824 TOTAL:			28,705.71
1825	11/14/2025	WIRE	202 - 457	ICMA VANTAGEPO 72457	11/14/2025		11/14/2025		111325	11,997.64
Invoice: 11/14/2025				70651						
				11,997.64	0100-00-000-00-00-205143-	warrant 111425	Contributions			
							Deferred Compensation Payable			
						CHECK	1825 TOTAL:			11,997.64
1024847	11/13/2025	PRTD	796	1020 CECIL LLC 72105	NOVEMBER 2025		11/01/2025		111325	1,550.00
Invoice: NOVEMBER 2025				70305						
				387.50	0100-30-300-04-00-510602-	LEASE 337	STATE AVE CITY HALL ANNEX			
				1,162.50	0100-10-135-09-00-510602-		Property Rental			
							Property Rental			
						CHECK	1024847 TOTAL:			1,550.00
1024848	11/13/2025	PRTD	193	ABC HEALTH PROFESSIO 72085	EM025130		10/30/2025		111325	841.00
Invoice: EM025130				70286						
				172.00	0100-10-140-10-00-510115-	Pre Emp:Campos,Knox,Meyer & DOT	Initial Hernandez			
				70.00	0100-40-400-19-02-510115-		Recruitment			
							Recruitment			

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				317.00	0100-20-200-14-00-510115-		Recruitment			
				282.00	0100-20-200-15-00-510115-		Recruitment			
				72103	EM025090		10/30/2025		111325	925.10
				70303						
Invoice:	EM025090						Open Enrollment Flu Clinic			
				71.16	0100-30-400-25-00-510400-		Professional Services			
				7.12	0100-40-400-18-00-510400-		Professional Services			
				92.51	5002-40-400-20-00-510400-		Professional Services			
				56.93	5000-40-400-21-00-510400-		Professional Services			
				28.46	0100-10-140-10-00-510400-		Professional Services			
				7.12	5003-40-140-12-00-510400-		Professional Services			
				21.34	5001-40-400-22-00-510400-		Professional Services			
				142.32	0100-10-145-13-00-510400-		Professional Services			
				142.32	0100-10-405-26-00-510400-		Professional Services			
				71.16	0100-20-200-15-00-510400-		Professional Services			
				35.58	0100-10-110-03-00-510400-		Professional Services			
				35.58	0100-10-125-06-00-510400-		Professional Services			
				96.07	0100-10-135-09-00-510400-		Professional Services			
				117.43	0100-10-135-11-00-510400-		Professional Services			
						CHECK	1024848	TOTAL:		1,766.10
1024849	11/13/2025	PRTD	15329	ADVANCED DATA STORAG	72243	0224278	10/31/2025		111325	41.30
					70440					
Invoice:	0224278						POLICE-Shred Service Oct 25			
				41.30	0100-20-200-14-00-510100-		Service Agreements			
						CHECK	1024849	TOTAL:		41.30
1024850	11/13/2025	PRTD	3813	AIR POLL CONTROL DIS	72132	S184877	10/08/2025		111325	1,572.70
					70332					
Invoice:	S184877						WATER - WELL #21 #S10111 - PERMIT OPERATE FEES			
				1,572.70	5002-40-400-20-00-510807-		Regulatory & Permitting			
						CHECK	1024850	TOTAL:		1,572.70
1024851	11/13/2025	PRTD	14813	ALLIANCE READY MIX I	72361	36050	10/31/2025		111325	125.48
					70558					
Invoice:	36050						WATER - 6 SACK 3/8 PUMP			
				125.48	5002-40-400-20-00-510200-		Repairs & Maintenance			
						CHECK	1024851	TOTAL:		125.48
1024852	11/13/2025	PRTD	14652	AMAZON CAPITAL SERVI	72049	1CJF-TCWD-JPY1	11/03/2025		111325	492.27
					70251					
Invoice:	1CJF-TCWD-JPY1						TRANSIT PEN ORGANIZER SOFA CABINET GLADE STATION			
				492.27	5003-40-140-12-00-510001-		Departmental Supplies			

City of Shafter

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL DESC			
Invoice: 17XG-T9Y3-WPGL				72167 70366	17XG-T9Y3-WPGL	10/24/2025		111325	10.71
	10.71	0100-20-200-14-00-510000-				POLICE-Office supplies Office Supplies			
Invoice: 1MRG-GQY4-J114				72168 70367	1MRG-GQY4-J114	10/28/2025		111325	900.87
	900.87	0100-20-200-14-00-510000-				POLICE-Office supplies #338, 234, 273 Office Supplies			
Invoice: 1DNV-FFMD-DNQH				72194 70391	1DNV-FFMD-DNQH	11/05/2025		111325	47.06
	47.06	0100-10-110-03-00-510001-				25 Slot Wall Business Card Holder Departmental Supplies			
Invoice: 1DXD-RFDD-9VTX				72236 70433	1DXD-RFDD-9VTX	11/05/2025		111325	71.16
	71.16	0100-20-200-14-00-510001-				POLICE-Departmental supplies Departmental Supplies			
Invoice: 1Q9R-DCJM-C6HF				72254 70451	1Q9R-DCJM-C6HF	09/24/2025		111325	42.93
	42.93	0100-40-400-18-00-510001-				ENGINEERING - PLASTIC FORKS Departmental Supplies			
Invoice: 1HJK-1VG4-9QYH				72255 70452	1HJK-1VG4-9QYH	09/24/2025		111325	361.76
	361.76	5002-40-400-20-00-510202-				WATER - BACKUP BATTERY Hardware & Tools			
Invoice: 1MD1-THDY-DQY1				72256 70453	1MD1-THDY-DQY1	09/18/2025		111325	24.66
	24.66	5002-40-400-20-00-510300-				WATER - TOUCH-UP PAINT PEN Vehicle Operations			
Invoice: 1DXF-PNGY-116L				72257 70454	1DXF-PNGY-116L	09/09/2025		111325	241.30
	241.30	5100-50-405-28-00-510202-				FACILITIES MAINTENANCE - CIRCUIT BREAKER FINDER Hardware & Tools			
Invoice: 1VTG-LL17-7QM4				72258 70455	1VTG-LL17-7QM4	09/11/2025		111325	53.85
	53.85	0100-40-400-18-00-510001-				ENGINEERING - SQWINCHER ZERO QWIK STIK Departmental Supplies			
Invoice: 1Q1J-NKGL-CPGV				72259 70456	1Q1J-NKGL-CPGV	08/28/2025		111325	63.70
	63.70	0100-40-400-19-02-510501-				STREETS - TRAFFIC CONTROL HANDBOOK Training			
				72260	17PV-7KDH-QJ9J	08/11/2025		111325	7.43

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				DOCUMENT	INVOICE	DTL	DESC			
Invoice: 17PV-7KDH-QJ9J				70457						
	7.43	0100-40-400-19-02-510000-				STREETS - CARD HOLDER PROTECTOR SLEEVES FOR 3-RING				
						Office Supplies				
				72261	177X-HNQ7-NCLV		08/12/2025		111325	91.15
Invoice: 177X-HNQ7-NCLV				70458						
	91.15	0100-40-400-18-00-510001-				ALL PW'S - KEYBOARD CASE/BOOK				
						Departmental Supplies				
				72262	1PN4-RF1G-6PHY		09/29/2025		111325	42.89
Invoice: 1PN4-RF1G-6PHY				70459						
	8.57	5101-50-400-24-00-510001-				ALL PW'S - LARGE DIGITAL WALL CLOCK				
	8.58	5002-40-400-20-00-510001-				Departmental Supplies				
	8.58	0100-30-400-25-00-510001-				Departmental Supplies				
	8.58	5000-40-400-21-00-510001-				Departmental Supplies				
	8.58	0100-40-400-19-02-510001-				Departmental Supplies				
				72263	1W13-4C19-C6G4		11/05/2025		111325	142.21
Invoice: 1W13-4C19-C6G4				70460						
	15.99	0100-40-400-18-00-510001-				ALL PW'S/ENGINEERING - DEPARTMENT SUPPLIES				
	25.24	5101-50-400-24-00-510001-				Departmental Supplies				
	25.24	5002-40-400-20-00-510001-				Departmental Supplies				
	25.24	0100-30-400-25-00-510001-				Departmental Supplies				
	25.25	5000-40-400-21-00-510001-				Departmental Supplies				
	25.25	0100-40-400-19-02-510001-				Departmental Supplies				
				72265	1FNG-T7QD-3XMC		11/04/2025		111325	197.18
Invoice: 1FNG-T7QD-3XMC				70462						
	197.18	5100-50-405-28-14-510205-				POLICE - SYLVANIA LIGHT BULB				
						Building Repair & Maintenance				
				72269	11ML-FNQP-4GM4		11/04/2025		111325	305.46
Invoice: 11ML-FNQP-4GM4				70466						
	61.09	5100-50-405-28-14-510205-				ALL FACILITIES - AVALON REPLACEMENT FILTERS				
	61.09	5100-50-405-28-15-510205-				Building Repair & Maintenance				
	61.09	5100-50-405-28-20-510205-				Building Repair & Maintenance				
	61.09	5100-50-405-28-50-510205-				Building Repair & Maintenance				
	61.10	5100-50-405-28-90-510205-				Building Repair & Maintenance				
				72270	1YNF-T1F7-CY77		08/27/2025		111325	697.00
Invoice: 1YNF-T1F7-CY77				70467						
	139.40	5100-50-405-28-14-510205-				ALL FACILITIES - SLOAN WES WATERFREE URINAL				
	139.40	5100-50-405-28-15-510205-				Building Repair & Maintenance				
	139.40	5100-50-405-28-20-510205-				Building Repair & Maintenance				
	139.40	5100-50-405-28-50-510205-				Building Repair & Maintenance				
	139.40	5100-50-405-28-90-510205-				Building Repair & Maintenance				
				72271	1NN4-MKJM-KRGC		08/20/2025		111325	42.89

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				DOCUMENT	INVOICE	DTL	DESC			
Invoice: 1NN4-MKJM-KRGC				70468						
	8.57	5101-50-400-24-00-510001-				ALL PW'S - DISPENSER DRIP TRAY WALL				
	8.58	5002-40-400-20-00-510001-				Departmental Supplies				
	8.58	0100-30-400-25-00-510001-				Departmental Supplies				
	8.58	5000-40-400-21-00-510001-				Departmental Supplies				
	8.58	0100-40-400-19-02-510001-				Departmental Supplies				
Invoice: 1TG9-YJXK-FMJD				72272 70469	1TG9-YJXK-FMJD	09/19/2025		111325		82.57
	20.64	5100-50-405-28-14-510001-				ALL FACILITIES - DRIP TRAY FOR WALL MOUNTED DISPEN				
	20.64	5100-50-405-28-15-510001-				Departmental Supplies				
	20.64	5100-50-405-28-90-510001-				Departmental Supplies				
	20.65	5100-50-405-28-50-510001-				Departmental Supplies				
Invoice: 1GMH-CWWK-6WYC				72299 70497	1GMH-CWWK-6WYC	11/09/2025		111325		276.46
	30.54	0100-10-110-03-00-510000-				Chairs & Name Plates for CM Dept.				
	245.92	0100-10-110-03-00-510001-				Office Supplies				
						Departmental Supplies				
Invoice: 1KWP-VXK1-HYKL				72318 70515	1KWP-VXK1-HYKL	11/03/2025		111325		101.72
	70.46	0100-10-135-09-00-510000-				HR Office Supplies				
	31.26	0100-10-135-11-00-510000-				Office Supplies				
						Office Supplies				
Invoice: 1QFQ-WP3Y-9D1Q				72345 70542	1QFQ-WP3Y-9D1Q	11/09/2025		111325		13.99
	13.99	0100-10-405-27-00-510001-				DEPARTMENTAL SUPPLIES				
						Departmental Supplies				
Invoice: 1T4G-DC7G-FMCG				72405 70599	1T4G-DC7G-FMCG	08/27/2025		111325		16.16
	16.16	0100-20-200-15-00-510001-				shelter supplies/cleaning				
						Departmental Supplies				
Invoice: 134G-TKY1-PG7C				72407 70601	134G-TKY1-PG7C	09/09/2025		111325		880.61
	880.61	0100-20-200-15-00-510000-				office furniture				
						Office Supplies				
Invoice: 1MFL-Y7CX-RQ3F				72408 70603	1MFL-Y7CX-RQ3F	10/03/2025		111325		892.51
	892.51	0100-20-200-15-00-510001-				office furniture/supplies				
						Departmental Supplies				
Invoice: 1PG6-41FX-QNYP				72412 70606	1PG6-41FX-QNYP	10/26/2025		111325		391.31
	391.31	0100-20-200-15-00-510001-				shelter supplies				
						Departmental Supplies				

City of Shafter

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE DTL	DESC			
				72413 70607	1ML6-MGT6-CRD1	10/28/2025		111325	19.10
Invoice: 1ML6-MGT6-CRD1						promotions			
	19.10	0100-20-200-15-00-510001-				Departmental Supplies			
				72415 70609	13J4-F3GV-9LD6	11/04/2025		111325	687.91
Invoice: 13J4-F3GV-9LD6						crates for event			
	687.91	0100-20-200-15-00-510001-				Departmental Supplies			
				72446 70640	1X6T-M4QP-DHHT	11/05/2025		111325	19.15
Invoice: 1X6T-M4QP-DHHT						SLLC Classroom Supplies			
	19.15	0100-30-300-04-00-510016-				Classroom Supplies			
				72447 70641	1NY9-NGP7-F1XJ	11/03/2025		111325	70.06
Invoice: 1NY9-NGP7-F1XJ						SLLC Departmental Supplies			
	70.06	0100-30-300-04-00-510001-				Departmental Supplies			
				72448 70642	1CQG-KLNK-TFWT	11/07/2025		111325	1,477.00
Invoice: 1CQG-KLNK-TFWT						SLLC Classroom Supplies			
	1,477.00	0100-30-300-04-00-510016-				Classroom Supplies			
				72449 70643	14TD-Q636-NLCW	11/07/2025		111325	57.72
Invoice: 14TD-Q636-NLCW						SLLC Classroom Supplies			
	57.72	0100-30-300-04-00-510016-				Classroom Supplies			
				72450 70644	1XHT-G76W-F34L	11/10/2025		111325	207.06
Invoice: 1XHT-G76W-F34L						SLLC Classroom Supplies			
	207.06	0100-30-300-04-00-510016-				Classroom Supplies			
				72464 70658	1K3W-63VH-7Q6V	11/12/2025		111325	34.59
Invoice: 1K3W-63VH-7Q6V						Desk Organizer for M. James			
	34.59	0100-10-110-03-00-510001-				Departmental Supplies			
CHECK 1024852 TOTAL:									9,064.40
1024853	11/13/2025	PRTD	13959	AMS.NET INC	72022 70226	Invoice-0095741	10/30/2025	116 111325	22,898.04
Invoice: Invoice-0095741						Microsoft 0365 Software Renewal Subscription			
	22,898.04	5103-50-500-29-00-510150-				Software Subscription			
				72030 70234	Invoice-0095795	10/31/2025	92	111325	1,111.55
Invoice: Invoice-0095795						0365 Microsoft Software - True-up costs			

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CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC	
				1,111.55	5103-50-500-29-00-510150-			Software Subscription	
						CHECK	1024853	TOTAL:	24,009.59
1024854	11/13/2025	PRTD	15105 ANGELICA M TORRES	72377 70573	NOINV11112025	11/11/2025		111325	140.00
			Invoice: NOINV11112025					Mileage Reimbursement: CSJVRMA Board Mtg. Travel	
			140.00	0100-10-135-11-00-510505-		CHECK	1024854	TOTAL:	140.00
1024855	11/13/2025	PRTD	356 ALI & OBAID MARKETIN	72060 70261	70261	10/31/2025		111325	119.60
			Invoice: 70261					DEPARTMENTAL SUPPLIES - BLDG, CE, PLN	
			39.86	0100-10-145-13-00-510001-				Departmental Supplies	
			39.86	0100-10-405-27-00-510001-				Departmental Supplies	
			39.88	0100-10-405-26-00-510001-				Departmental Supplies	
						CHECK	1024855	TOTAL:	119.60
1024856	11/13/2025	PRTD	12466 AT&T CALNET 3	72160 70359	661 911-7803 599 2	10/23/2025	75	111325	23,675.26
			Invoice: 661 911-7803 599 2					POLICE-9-1-1 CPE BASIC TURN-KEY STAND-ALONE SYSTEM	
			23,675.26	0100-20-200-14-00-510204-				Equipment Repair	
				72161 70360	9391064477 Oct 25	10/25/2025		111325	285.94
			Invoice: 9391064477 Oct 25					POLICE-Phone charges	
			285.94	0100-20-200-14-00-510701-				Communications	
						CHECK	1024856	TOTAL:	23,961.20
1024857	11/13/2025	PRTD	14008 BADGER METER	71956 70161	80214554	10/30/2025		111325	2,251.92
			Invoice: 80214554					WATER - METER SEVICES CELLULAR - OCTOBER 2025	
			2,251.92	5002-40-400-20-00-510150-				Software Subscription	
				72279 70476	1767597	10/31/2025	107	111325	4,744.81
			Invoice: 1767597					WATER - METERS	
			4,744.81	5002-40-400-20-00-510200-				Repairs & Maintenance	
						CHECK	1024857	TOTAL:	6,996.73
1024858	11/13/2025	PRTD	2820 BAKERSFIELD WELL & P	71917 70125	NOINV - 25679	10/22/2025	147	111325	55,893.00
			Invoice: NOINV - 25679					WATER - WELL #9 - PULL SUB MOTOR WELL	

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC		
				55,893.00						
					E WA00001 -50 -525 -					
					5002-60-400-20-00-580100-				Capital Prj.- Infrastructure	
						CHECK	1024858	TOTAL:		55,893.00
1024859	11/13/2025	PRTD	15502 MELVIN JOHNSON	72173	2025-119		10/31/2025		111325	510.00
				70372						
				Invoice: 2025-119					POLICE-Polygraph Exams Recruitment	
				510.00	0100-20-200-14-00-510115-					
						CHECK	1024859	TOTAL:		510.00
1024860	11/13/2025	PRTD	4537 BOLLES NURSERY	72275	95395		11/05/2025		111325	97.43
				70472						
				Invoice: 95395					PARKS - FLATS SNAPP Repairs & Maintenance	
				97.43	0100-30-400-25-00-510200-					
						CHECK	1024860	TOTAL:		97.43
1024861	11/13/2025	PRTD	13852 BOOT BARN INC	72059	INV00513952		08/20/2025		111325	300.00
				70260						
				Invoice: INV00513952					Boots FY 25/26 D.Ruiz Uniform & Equipment Allowance	
				300.00	0100-30-400-25-00-500502-					
					72063 INV00513955		08/20/2025		111325	136.38
				70264						
				Invoice: INV00513955					Boots FY 25/26 J.Alvarez Uniform & Equipment Allowance	
				136.38	0100-40-400-19-02-500502-					
					72065 INV00513956		08/20/2025		111325	267.89
				70266						
				Invoice: INV00513956					Boots FY 25/26 J.Aldaco Uniform & Equipment Allowance	
				214.31	5002-40-400-20-00-500502-					
				53.58	5000-40-400-21-00-500502-					
					72066 INV00513959		08/20/2025		111325	267.90
				70267						
				Invoice: INV00513959					Boots FY 25/26 D.Sanchez Uniform & Equipment Allowance	
				267.90	0100-30-400-25-00-500502-					
					72067 INV00513961		08/20/2025		111325	300.00
				70268						
				Invoice: INV00513961					Boots FY 25/26 J.Esquivel Uniform & Equipment Allowance	
				300.00	0100-40-400-19-02-500502-					
					72068 INV00513962		08/20/2025		111325	176.97
				70269						
				Invoice: INV00513962					Boots FY 25/26 A.Arrellano	

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC			
	176.97	0100-40-400-19-02-500502-					Uniform & Equipment Allowance			
				72070	INV00513963		08/20/2025		111325	300.00
Invoice: INV00513963				70271						
	300.00	0100-40-400-19-02-500502-				Boots FY 25/26 V.Castro	Uniform & Equipment Allowance			
				72071	INV00513964		08/20/2025		111325	282.42
Invoice: INV00513964				70272						
	282.42	0100-30-400-25-00-500502-				Boots FY 25/26 N.Alvidrez	Uniform & Equipment Allowance			
				72072	INV00513965		08/20/2025		111325	300.00
Invoice: INV00513965				70273						
	300.00	0100-40-400-19-02-500502-				Boots FY 25/26 H.Cruz	Uniform & Equipment Allowance			
				72073	INV00513966		08/20/2025		111325	300.00
Invoice: INV00513966				70274						
	150.00	0100-30-400-25-00-500502-				Boots FY 25/26 B.Fernandez	Uniform & Equipment Allowance			
	150.00	0100-40-400-19-02-500502-					Uniform & Equipment Allowance			
				72074	INV00513967		08/20/2025		111325	300.00
Invoice: INV00513967				70275						
	240.00	5002-40-400-20-00-500502-				Boots FY 25/26 M.Ibarra	Uniform & Equipment Allowance			
	60.00	5000-40-400-21-00-500502-					Uniform & Equipment Allowance			
				72075	INV00525132		09/24/2025		111325	224.06
Invoice: INV00525132				70276						
	224.06	0100-30-400-25-00-500502-				Boots FY 25/26 R.Gudino-Alvarado	Uniform & Equipment Allowance			
				72076	INV00525136		09/24/2025		111325	297.08
Invoice: INV00525136				70277						
	297.08	0100-30-400-25-00-500502-				Boots FY 25/26 I.Camacho	Uniform & Equipment Allowance			
				72077	INV00525142		09/24/2025		111325	292.26
Invoice: INV00525142				70278						
	292.26	0100-10-405-26-00-500502-				Boots FY 25/26 R.Hitchcock	Uniform & Equipment Allowance			
				72079	INV00535135		10/27/2025		111325	287.34
Invoice: INV00535135				70280						
	287.34	0100-40-400-18-00-500502-				Boots FY 25/26 C.Garcia	Uniform & Equipment Allowance			
									CHECK 1024861 TOTAL:	4,032.30

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CASH ACCOUNT: 0000-00-000-00-00-100010-				Cash10755						
CHECK NO	CHK	DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT						INVOICE DTL DESC				
1024862	11/13/2025	PRTD	102	BOWMAN ASPHALT	72141 70342	Applicaton #1	10/10/2025	150	111325	251,016.69
Invoice: Applicaton #1				251,016.69	Shafter Aquatic Center Site Improvements - Bowman					
				E PF00004 -50 -525	-0100	Capital Prj.- Buildings & Imp.				
				0100-60-400-25-52-580200-						
				CHECK 1024862 TOTAL: 251,016.69						
1024863	11/13/2025	PRTD	427	BRAXBRO, INC.	71955 70160	1677	10/30/2025		111325	1,400.00
Invoice: 1677				1,400.00	WATER/SCADA - MARK LIFT/TANK #4 - REPAIRS					
				E WA00005 -50 -525	-	Capital Prj.- Infrastructure				
				5002-60-400-20-00-580100-						
				CHECK 1024863 TOTAL: 1,400.00						
1024864	11/13/2025	PRTD	1557	BRIAN KNOX	71880 70088	NOINV 10/29/25	10/29/2025		111325	1,500.00
Invoice: NOINV 10/29/25				1,500.00	Uniform & Equipment Allowance					
				0100-20-200-14-00-500502-	Uniform & Equipment Allowance					
				CHECK 1024864 TOTAL: 1,500.00						
1024865	11/13/2025	PRTD	5180	BSK ASSOCIATES	71959 70164	0110624	09/04/2025	102	111325	5,923.00
Invoice: 0110624				5,923.00	North Community Park- Materials Testing Services					
				E PK00008 -50 -515	-0100	Capital Prj.- Buildings & Imp.				
				0100-60-400-25-40-580200-						
				71960 70165	0111137	10/13/2025	102	111325	11,517.50	
Invoice: 0111137				11,517.50	North Community Park- Materials Testing Services					
				E PK00008 -50 -515	-0100	Capital Prj.- Buildings & Imp.				
				0100-60-400-25-40-580200-						
				71961 70166	BI03445	11/01/2025		111325	59.60	
Invoice: BI03445				59.60	WATER - ANALYTICAL SERVICES - SAMPLES					
				5002-40-400-20-00-510905-	Water Testing/Samples					
				71962 70167	BI03450	11/03/2025		111325	149.00	
Invoice: BI03450				149.00	WATER - ANALYTICAL SERVICES - SAMPLES					
				5002-40-400-20-00-510905-	Water Testing/Samples					

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
Invoice: BI03569				72363 70559	BI03569		11/07/2025		111325	88.00
	88.00	5002-40-400-20-00-510905-				WATER - ANALYTICAL SERVICES - SAMPLES				
						Water Testing/Samples				
						CHECK	1024865	TOTAL:		17,737.10
1024866	11/13/2025	PRTD	108	BUDGET BOLT INC	71919 70127	444596	10/24/2025		111325	211.90
Invoice: 444596				211.90	0100-30-400-25-33-510200-					
						PARKS - VETERAN'S - NUTS/WASHER/SECURITY BIT				
						Repairs & Maintenance				
						CHECK	1024866	TOTAL:		211.90
1024867	11/13/2025	PRTD	13240	C & W CONSTRUCTION S	72278 70475	25040-1	11/05/2025	141	111325	9,297.00
Invoice: 25040-1				9,297.00	0100-40-400-19-02-510200-					
						STREETS - LERDO/DRIVER - REPAIRS AND MAINTENANCE				
						Repairs & Maintenance				
						CHECK	1024867	TOTAL:		9,297.00
1024868	11/13/2025	PRTD	7613	CA STATE DISBURSEMEN	72459 70653	20-2014314	11/14/2025		111325	230.76
Invoice: 20-2014314				230.76	0100-00-000-00-00-205141-					
						Garnishment 20-2014314				
						Garnishments Payable				
						CHECK	1024868	TOTAL:		230.76
1024869	11/13/2025	PRTD	7613	CA STATE DISBURSEMEN	72460 70654	20-1412669	11/14/2025		111325	300.00
Invoice: 20-1412669				300.00	0100-00-000-00-00-205141-					
						Garnishment 20-1412669				
						Garnishments Payable				
						CHECK	1024869	TOTAL:		300.00
1024870	11/13/2025	PRTD	7613	CA STATE DISBURSEMEN	72461 70655	20-2655459	11/14/2025		111325	198.46
Invoice: 20-2655459				198.46	0100-00-000-00-00-205141-					
						Garnishment 20-2655459				
						Garnishments Payable				
						CHECK	1024870	TOTAL:		198.46
1024871	11/13/2025	PRTD	78	CALIFORNIA TURF EQUI	72276 70473	697559	11/06/2025		111325	136.31
Invoice: 697559						PARKS - COVER/VALVE				

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
				136.31	0100-30-400-25-00-510200-				Repairs & Maintenance	
							CHECK	1024871	TOTAL:	136.31
1024872	11/13/2025	PRTD	424	CHARTER COMMUNICATIO	71916	167729201102125	10/21/2025		111325	29.60
					70124					
				Invoice: 167729201102125						
				29.60	5103-50-500-29-90-510100-				Spectrum CITY HALL TV FEES	
									Service Agreements	
							CHECK	1024872	TOTAL:	29.60
1024873	11/13/2025	PRTD	14296	CHRISTOPHER SCHULTZ	72384	NOINV11112025	11/11/2025		111325	238.12
					70581					
				Invoice: NOINV11112025						
				142.87	5103-50-500-29-00-500502-				Reimbursement for Boots and Jacket FY 25/26	
				95.25	5103-50-500-31-00-500502-				Uniform & Equipment Allowance	
									Uniform & Equipment Allowance	
							CHECK	1024873	TOTAL:	238.12
1024874	11/13/2025	PRTD	13975	CLEARWATER ANALYTICS	72409	639518	10/31/2025		111325	1,401.37
					70602					
				Invoice: 639518						
				1,401.37	0100-10-140-10-00-510150-				CLEARWATER FEES: 10/01/2025 -10/31/2025	
									Software Subscription	
							CHECK	1024874	TOTAL:	1,401.37
1024875	11/13/2025	PRTD	123	CONSOLIDATED ELECTRI	72122	0332-1146736	11/04/2025		111325	2,968.93
					70322					
				Invoice: 0332-1146736						
				2,968.93	0100-40-400-19-02-510121-				STREETS - FUSE/FUSE HOLDER/BUTT SPLICE/CAP	
									Streetlight Repair and Maint.	
					72123	0332-1146740	11/04/2025		111325	263.78
					70323					
				Invoice: 0332-1146740						
				263.78	0100-40-400-19-02-510121-				STREETS - PHOTO SENSOR/GRAY WIRE NUT/BLU WIRE NUT	
									Streetlight Repair and Maint.	
							CHECK	1024875	TOTAL:	3,232.71
1024876	11/13/2025	PRTD	14335	CORE & MAIN LP	72364	X657124	10/31/2025		111325	4,935.65
					70560					
				Invoice: X657124						
				4,935.65	5002-40-400-20-00-510200-				WATER - FLG RING/BOLT SET/SAFETY YELLOW NO LEAD	
									Repairs & Maintenance	
							CHECK	1024876	TOTAL:	4,935.65

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
1024877	11/13/2025	PRTD	12562	CVIN VAST NETWORKS	72010 69443 70214		11/01/2025		111325	1,000.00
				Invoice: 69443						
				1,000.00	5103-50-500-29-00-510150-		Primary Internet Services			
							Software Subscription			
							CHECK	1024877	TOTAL:	1,000.00
1024878	11/13/2025	PRTD	190	DANIELS TIRE SERVICE	72175 240201100 70374		10/13/2025		111325	275.87
				Invoice: 240201100						
				275.87	0100-20-200-14-00-510300-		POLICE-Unit #201	two new tires		
							Vehicle Operations			
					72176 240202024 70375		10/29/2025		111325	530.29
				Invoice: 240202024						
				530.29	0100-20-200-14-00-510300-		POLICE-Unit #166	AC our new tires		
							Vehicle Operations			
					72177 240201969 70376		10/29/2025		111325	530.29
				Invoice: 240201969						
				530.29	0100-20-200-14-00-510300-		POLICE-Unit #163	four new tires		
							Vehicle Operations			
					72178 240201968 70377		10/29/2025		111325	137.94
				Invoice: 240201968						
				137.94	0100-20-200-14-00-510300-		POLICE-Unit #242	one new tire		
							Vehicle Operations			
							CHECK	1024878	TOTAL:	1,474.39
1024879	11/13/2025	PRTD	1210	MATTHEW HERNANDEZ	72280 1016 70477		10/31/2025		111325	2,800.00
				Invoice: 1016						
				560.00	0100-30-400-25-30-510114-		PARKS - SECURITY	PATROL - OCTOBER 2025		
				560.00	0100-30-400-25-31-510114-		Contract Services			
				560.00	0100-30-400-25-33-510114-		Contract Services			
				560.00	0100-30-400-25-37-510114-		Contract Services			
				560.00	0100-30-400-25-47-510114-		Contract Services			
							CHECK	1024879	TOTAL:	2,800.00
1024880	11/13/2025	PRTD	11059	DIVERSIFIED PROJECT	71923 9575757 70129		10/27/2025	20250354	111325	29,062.50
				Invoice: 9575757						
				29,062.50			NPNS STREET & ROAD IMPROVEMENTS			
					E ST00022 -20 -200		-0308-SJAPC			
					0308-60-400-19-02-580100-		Capital Prj.- Infrastructure			
					71924 9575758		10/27/2025	20250354	111325	6,787.50

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL DESC				
Invoice: 9575758				70130		NPNS STREET & ROAD IMPROVEMENTS				
				6,787.50						
				E ST00022 -20 -200		-0308-CalTr				
				0308-60-400-19-02-580100-		Capital Prj.- Infrastructure				
						CHECK 1024880 TOTAL: 35,850.00				
1024881	11/13/2025	PRTD	6135 EMBLEM ENTERPRISES	72248	966854	11/05/2025 111325 523.01				
Invoice: 966854				70445		POLICE-Uniform patches				
				523.01 0100-20-200-14-00-510001-		Departmental Supplies				
						CHECK 1024881 TOTAL: 523.01				
1024882	11/13/2025	PRTD	14458 EMTS INC	71925	10208741	10/31/2025 111325 13,886.00				
Invoice: 10208741				70131		GOSSAMER/FLIGHT PARK LANDSCAPE - OCTOBER 2025				
				13,886.00 0808-40-400-19-04-510110-		Landscaping Services				
				71926 10208716		10/31/2025 111325 1,091.39				
Invoice: 10208716				70132		001-2002 - ARKELIAN ST - MONTHLY MAIN - OCT 2025				
				1,091.39 0800-40-400-19-04-510110-		Landscaping Services				
				71927 10208717		10/31/2025 111325 467.74				
Invoice: 10208717				70133		001-2005 - W TULARE AVE - MONTHLY MAIN - OCT 2025				
				467.74 0801-40-400-19-04-510110-		Landscaping Services				
				71928 10208718		10/31/2025 111325 467.74				
Invoice: 10208718				70134		001-2006 - LAWRENCE ST - MONTHLY MAIN - OCT 2025				
				467.74 0805-40-400-19-04-510110-		Landscaping Services				
				71929 10208719		10/31/2025 111325 623.65				
Invoice: 10208719				70135		001-2007 - W TULARE AVE - MONTHLY MAIN - OCT 2025				
				623.65 0806-40-400-19-04-510110-		Landscaping Services				
				71930 10208720		10/31/2025 111325 1,091.39				
Invoice: 10208720				70136		001-98 -W LERDO HWY - (TV LITTLE/DOC KAY) OCT 2025				
				545.69 0810-40-400-19-04-510110-		Landscaping Services				
				545.70 0800-40-400-19-04-510110-		Landscaping Services				
				71931 10208721		10/31/2025 111325 935.48				
Invoice: 10208721				70137		002-2005 - KATIE CT - MONTHLY MAIN - OCTOBER 2025				
				935.48 0802-40-400-19-04-510110-		Landscaping Services				

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC			
Invoice: 10208722	1,247.31	0802-40-400-19-04-510110-		71932	10208722		10/31/2025		111325	1,247.31
				70138		002-2007 - JEFFRIES CT - MONTHLY MAIN - OCT 2025	Landscaping Services			
Invoice: 10208723	623.65	0803-40-400-19-04-510110-		71933	10208723		10/31/2025		111325	623.65
				70139		003-2005 - PINE CONE ST - MONTHLY MAIN - OCT 2025	Landscaping Services			
Invoice: 10208724	467.74	0804-40-400-19-04-510110-		71934	10208724		10/31/2025		111325	467.74
				70140		004-2005 - FRESNO AVE - MONTHLY MAIN - OCTOBER 25	Landscaping Services			
Invoice: 10208725	470.00	5100-50-405-28-15-510110-		71935	10208725		10/31/2025		111325	470.00
				70141		ANIMAL CONTROL - MONTHLY MAIN - OCTOBER 2025	Landscaping Services			
Invoice: 10208726	705.00	5100-50-405-28-90-510110-		71936	10208726		10/31/2025		111325	705.00
				70142		CITY HALL - MONTHLY MAIN - OCTOBER 2025	Landscaping Services			
Invoice: 10208727	150.00	5100-50-405-28-90-510110-		71937	10208727		10/31/2025		111325	150.00
				70143		CITY HALL - MONTHLY MAIN - SEPTEMBER 2025	Landscaping Services			
Invoice: 10208728	1,410.00	0100-30-400-25-47-510110-		71938	10208728		10/31/2025		111325	1,410.00
				70144		GOSSAMER/COMMUNITY - MONTHLY MAIN - OCT 2025	Landscaping Services			
Invoice: 10208729	705.00	0100-40-400-19-02-510110-		71939	10208729		10/31/2025		111325	705.00
				70145		STREETS - E LERDO - MONTHLY MAIN - OCTOBER 2025	Landscaping Services			
Invoice: 10208731	470.00	5100-50-405-28-50-510110-		71940	10208731		10/31/2025		111325	470.00
				70146		LEARNING CENTER - MONTHLY MAIN - OCT 25	Landscaping Services			
Invoice: 10208732	470.00	5100-50-405-28-14-510110-		71941	10208732		10/31/2025		111325	470.00
				70147		POLICE - MONTHLY MAIN - OCTOBER 2025	Landscaping Services			
				71942	10208733		10/31/2025		111325	705.00

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC		
Invoice: 10208733				70148						
		705.00	0100-40-400-19-02-510110-			SANTE FE WAY - GATEWAY - MONTHLY MAIN - OCT 2025				
				71943	10208734	Landscaping Services				
				70149			10/31/2025		111325	705.00
Invoice: 10208734						VETERAN'S HALL - MONTHLY MAIN - OCTOBER 2025				
		705.00	0100-30-400-25-55-510110-			Landscaping Services				
				72281	10208101					
				70478			08/31/2025		111325	13,886.00
Invoice: 10208101						GOSSAMER/FLIGHT PARK LANDSCAPE - AUGUST 2025				
		13,886.00	0808-40-400-19-04-510110-			Landscaping Services				
				72282	10208399					
				70479			09/30/2025		111325	13,886.00
Invoice: 10208399						GOSSAMER/FLIGHT PARK LANDSCAPE - SEPT 2025				
		13,886.00	0808-40-400-19-04-510110-			Landscaping Services				
				72283	10208915					
				70480			10/29/2025		111325	150.00
Invoice: 10208915						SANTE FE WAY - GATEWAY - WINTER RYE SEED INSTALLAT				
		150.00	0100-40-400-19-02-510110-			Landscaping Services				
				72284	10208920					
				70481			10/31/2025		111325	150.00
Invoice: 10208920						LEARNING CENTER - WINTER RYE SEED INSTALLATION				
		150.00	5100-50-405-28-50-510110-			Landscaping Services				
				72285	10208921					
				70482			10/30/2025		111325	150.00
Invoice: 10208921						POLICE - WINTER RYE SEED INSTALLATION				
		150.00	5100-50-405-28-14-510110-			Landscaping Services				
				72286	10208922					
				70483			10/31/2025		111325	150.00
Invoice: 10208922						CITY HALL - 2025 WINTER RYE SEED INSTALLATION				
		150.00	5100-50-405-28-90-510110-			Landscaping Services				
				72287	10208923					
				70484			10/31/2025		111325	150.00
Invoice: 10208923						VETERAN'S HALL - 2025 WINTER RYE SEED INSTALLATION				
		150.00	0100-30-400-25-55-510110-			Landscaping Services				
CHECK 1024882 TOTAL:										55,214.09
1024883	11/13/2025	PRTD	198	ETHAN NOUSCH	72223	Per diem 11/3/25	11/03/2025		111325	25.00
					70420					
Invoice: Per diem 11/3/25						POLICE-Per diem for SUV training				
		25.00	0100-20-200-14-00-510505-			Travel				

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

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CHECK NO CHK DATE TYPE VENDOR NAME

CASH ACCOUNT: 0000-00-000-00-00-100010-					Cash10755					
CHECK NO	CHK	DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT							INVOICE DTL DESC			
							CHECK	1024883	TOTAL:	25.00
1024884	11/13/2025	PRTD	1553	EXCEL CONSTRUCTION S	71757	69970	10/23/2025		111325	470.45
Invoice: 69970					69970					
470.45					5002-00-000-00-00-205300-		UB 120369 780	CENTRAL VALLEY DEPOSIT REFUND		
							Customer Deposits			
							CHECK	1024884	TOTAL:	470.45
1024885	11/13/2025	PRTD	158	FARM PUMP & IRRIGATI	72291	I0016869	10/24/2025		111325	105.76
Invoice: I0016869					70488					
105.76					5002-40-400-20-00-510200-		WATER - PVC/PVC BUSH/PIPE/GASKET CUT RING			
							Repairs & Maintenance			
							CHECK	1024885	TOTAL:	105.76
1024886	11/13/2025	PRTD	14044	FASTENAL COMPANY	71965	CABAE33310	10/31/2025	20250036	111325	300.09
Invoice: CABAE33310					70170					
60.01					0100-40-400-19-02-510001-		ALL PW'S - VENDING MACHINE SUPPLIES			
60.02					0100-30-400-25-00-510001-		Departmental Supplies			
60.02					5000-40-400-21-00-510001-		Departmental Supplies			
60.02					5002-40-400-20-00-510001-		Departmental Supplies			
60.02					5101-50-400-24-00-510001-		Departmental Supplies			
							CHECK	1024886	TOTAL:	300.09
1024887	11/13/2025	PRTD	159	FEDEX	72292	9-050-57917	10/31/2025		111325	17.74
Invoice: 9-050-57917					70489					
17.74					0100-40-400-18-00-510103-		ENGINEERING - PICKUP CHARGE			
							Postage & Freight			
							CHECK	1024887	TOTAL:	17.74
1024888	11/13/2025	PRTD	12171	FGL ENVIRONMENTAL	71966	547177A	10/27/2025		111325	633.00
Invoice: 547177A					70171					
633.00					5002-40-400-20-00-510905-		BACTERIOLOGICAL TESTING FOR WATER SYSTEM			
							Water Testing/Samples			
					71967	547178A	10/24/2025		111325	73.00
Invoice: 547178A					70172					
73.00					5002-40-400-20-00-510905-		BACTERIOLOGICAL TESTING FOR WATER SYSTEM			
							Water Testing/Samples			
					71968	547351A	10/24/2025		111325	65.00
Invoice: 547351A					70173					
							BACTERIOLOGICAL TESTING FOR WATER SYSTEM			

City of Shafter

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CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
				65.00	5002-40-400-20-00-510905-				Water Testing/Samples	
				71969	547352A		10/28/2025		111325	155.00
				70174						
Invoice: 547352A										
				155.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				71970	547494A		10/28/2025		111325	125.00
				70175						
Invoice: 547494A										
				125.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				71971	547495A		10/28/2025		111325	125.00
				70176						
Invoice: 547495A										
				125.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				71972	547496A		10/28/2025		111325	125.00
				70177						
Invoice: 547496A										
				125.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				71973	547497A		10/28/2025		111325	185.00
				70178						
Invoice: 547497A										
				185.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				71974	547498A		10/28/2025		111325	125.00
				70179						
Invoice: 547498A										
				125.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
				72230	547490A		10/30/2025		111325	381.00
				70427						
Invoice: 547490A										
				381.00	5002-40-400-20-00-510905-				BACTERIOLOGICAL TESTING FOR WATER SYSTEM	
									Water Testing/Samples	
									CHECK 1024888 TOTAL:	1,992.00
1024889	11/13/2025	PRTD	12391	GCI EQUIPMENT RENTAL	71958	196023-1	10/28/2025	146	111325	6,187.41
					70163					
Invoice: 196023-1										
				6,187.41	0100-40-400-19-02-510121-				STREETS - LIGHT POLES REPAIR MATERIALS	
									Streetlight Repair and Maint.	
									CHECK 1024889 TOTAL:	6,187.41
1024890	11/13/2025	PRTD	148	GHA TECHNOLOGIES INC	71891	1194652	10/21/2025	136	111325	3,040.87
					70099					
Invoice: 1194652										
				3,040.87	0100-10-140-10-00-510202-				Finance - Lenovo ThinkPad P16	
									Hardware & Tools	

City of Shafter

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CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				72013	1197124		10/30/2025		111325	430.80
				70217						
Invoice: 1197124										
	430.80	5103-50-500-29-00-510155-					Juniper MIST Access Point 1yr Renewal - Qty.3 Lic.			
							IT Subscription			
				72016	1197131		10/31/2025	145	111325	1,302.33
				70220						
Invoice: 1197131										
	392.30	0100-10-125-06-00-510202-					Lenovo Laptop & Docking Station (M.James/IT Spare)			
	910.03	0100-40-400-18-00-510202-					Hardware & Tools			
							Hardware & Tools			
				72020	1196727		10/30/2025	145	111325	3,049.45
				70224						
Invoice: 1196727										
	918.58	0100-10-125-06-00-510202-					Lenovo Laptop & Docking Station (M.James/IT Spare)			
	2,130.87	0100-40-400-18-00-510202-					Hardware & Tools			
							Hardware & Tools			
				72308	1198485		11/06/2025	138	111325	1,293.75
				70505						
Invoice: 1198485										
	1,293.75	0100-30-300-04-00-510202-					Lenovo Thinkpad E16 Laptop - SLLC			
							Hardware & Tools			
							CHECK	1024890	TOTAL:	9,117.20
1024891	11/13/2025	PRTD	13779	GOTO TECHNOLOGIES US	72288	1209445343	10/03/2025		111325	1,800.00
					70485					
Invoice: 1209445343										
	1,800.00	5103-50-500-29-00-510150-					GOTOMYPC RMM SERVICES			
	.00	5100-50-405-28-15-510100-					Software Subscription			
							Service Agreements			
							CHECK	1024891	TOTAL:	1,800.00
1024892	11/13/2025	PRTD	32	GRAINGER	71957	9686332918	10/23/2025		111325	784.40
					70162					
Invoice: 9686332918										
	784.40	5002-40-400-20-00-510200-					WATER - FILTERS/COALESCING FILTERS			
							Repairs & Maintenance			
							CHECK	1024892	TOTAL:	784.40
1024893	11/13/2025	PRTD	15464	HECTOR'S PLUMBING	72317	26-061	08/23/2025		111325	370.00
					70514					
Invoice: 26-061										
	370.00	0100-30-400-25-55-510200-					VETERAN'S HALL - REPAIR TO TOILET			
							Repairs & Maintenance			
							CHECK	1024893	TOTAL:	370.00

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

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CASH ACCOUNT: 0000-00-000-00-00-100010-					Cash10755				
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					DOCUMENT	INVOICE DTL DESC			
						CHECK	1024898	TOTAL:	59.92
1024899	11/13/2025	PRTD	10148 INFOSEND INC	72352 298442		10/30/2025		111325	462.00
					70548				
Invoice: 298442						MONTHLY SERVICE FEE OCTOBER 2025			
					115.50 5000-40-400-21-00-510400-		Professional Services		
					115.50 5001-40-400-22-00-510400-		Professional Services		
					231.00 5002-40-400-20-00-510400-		Professional Services		
					72353 298067	10/30/2025		111325	3,179.21
					70549				
Invoice: 298067						UTILITY BILL, DELINQUENT NOTICE PROCESSING			
					794.80 5000-40-400-21-00-510400-		Professional Services		
					794.80 5001-40-400-22-00-510400-		Professional Services		
					1,589.61 5002-40-400-20-00-510400-		Professional Services		
						CHECK	1024899	TOTAL:	3,641.21
1024900	11/13/2025	PRTD	11353 INTERNATIONAL CODE C	72052 1002162992		10/22/2025		111325	111.00
					70253				
Invoice: 1002162992						CODE BOOKS - BLDG			
					111.00 0100-10-405-26-00-510001-		Departmental Supplies		
					72350 2262245	10/21/2025		111325	103.50
					70546				
Invoice: 2262245						Code book			
					103.50 0100-10-405-26-00-510001-		Departmental Supplies		
						CHECK	1024900	TOTAL:	214.50
1024901	11/13/2025	PRTD	3909 JBI OIL INC	72426 20921		10/13/2025		111325	129.08
					70620				
Invoice: 20921						Shafter Express Oil Service Unit 164			
					129.08 0100-20-200-15-00-510300-		Vehicle Operations		
						CHECK	1024901	TOTAL:	129.08
1024902	11/13/2025	PRTD	633 JEFF LEWIS	72046 215		11/04/2025	130	111325	15,750.00
					70248				
Invoice: 215						FFALM Construction Management Services from GTG			
					15,750.00				
					E IT00003.1 -10 -215	-5004			
					5004-40-500-30-01-510400-		Professional Services		
						CHECK	1024902	TOTAL:	15,750.00

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

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CASH ACCOUNT: 0000-00-000-00-00-100010-					Cash10755					
CHECK NO	CHK	DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT							INVOICE DTL DESC			
1024903	11/13/2025	PRTD	4909	JEFFRIES BROS INC	72411	181940CT	10/31/2025		111325	367.96
					70605					
Invoice: 181940CT					DIAL A RIDE FUEL CHARGES SEPTEMBER 2025					
367.96 5003-40-140-12-00-510302-					Vehicle Operations - Fuel					
					CHECK	1024903	TOTAL:			367.96
1024904	11/13/2025	PRTD	1345	JEFFRIES BROS., INC	72347	180020CT	09/30/2025	154	111325	13,632.66
					70543					
Invoice: 180020CT					FUEL CHARGES SEPTEMBER 2025					
554.89 0100-10-405-26-00-510302-					Vehicle Operations - Fuel					
290.61 0100-10-405-27-00-510302-					Vehicle Operations - Fuel					
43.10 0100-20-200-14-00-510302-					Vehicle Operations - Fuel					
97.65 0100-30-300-04-00-510302-					Vehicle Operations - Fuel					
1,399.50 0100-40-400-18-00-510302-					Vehicle Operations - Fuel					
2,880.46 0100-40-400-19-02-510302-					Vehicle Operations - Fuel					
528.79 0100-40-400-19-04-510302-					Vehicle Operations - Fuel					
3,705.92 0100-30-400-25-00-510302-					Vehicle Operations - Fuel					
781.53 5000-40-400-21-00-510302-					Vehicle Operations - Fuel					
3,339.43 5002-40-400-20-00-510302-					Vehicle Operations - Fuel					
10.78 5103-50-500-29-00-510302-					Vehicle Operations - Fuel					
					CHECK	1024904	TOTAL:			13,632.66
1024905	11/13/2025	PRTD	1366	JEFFRIES BROS., INC	72414	181938CT	10/31/2025		111325	14,034.10
					70608					
Invoice: 181938CT					FUEL CHARGES OCTOBER 2025					
13,683.07 0100-20-200-14-00-510302-					Vehicle Operations - Fuel					
351.03 0100-20-200-15-00-510302-					Vehicle Operations - Fuel					
					CHECK	1024905	TOTAL:			14,034.10
1024906	11/13/2025	PRTD	15145	JTS CONSTRUCTION	72374	16-RET	05/31/2025		111325	181,300.77
					70570					
Invoice: 16-RET					SHAFTER AQUATIC CENTER IMPROV #16-RETENTION					
181,300.77					Capital Prj.- Buildings & Imp.					
E PF00004 -50 -525 -0100										
0100-60-400-25-52-580200-										
					CHECK	1024906	TOTAL:			181,300.77
1024907	11/13/2025	PRTD	1453	JTS MODULAR, INC.	72034	APPLICATION #6 -	10/27/2025	20250383	111325	383,562.50
					70238					
Invoice: APPLICATION #6 -					Shafter Aquatic Center Modular Building					
383,562.50					Capital Prj.- Buildings & Imp.					
E PF00004 -50 -525 -0100										
0100-60-400-25-52-580200-										

City of Shafter

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CASH ACCOUNT: 0000-00-000-00-00-100010-
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CASH ACCOUNT: 0000-00-000-00-00-100010-					Cash10755					
CHECK NO	CHK	DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT						INVOICE DTL DESC				
						CHECK	1024907	TOTAL:		383,562.50
1024908	11/13/2025	PRTD	8789	KERN COUNTY ELECTION	72264	ELECTION FEES 2024	11/01/2025		111325	8,875.87
					70461					
Invoice: ELECTION FEES 2024					8,875.87	0100-10-120-05-00-510806-	November 5, 2024 General Election Elections			
						CHECK	1024908	TOTAL:		8,875.87
1024909	11/13/2025	PRTD	47	KERN COUNTY FORENSIC	72249	3269	11/03/2025		111325	750.00
					70446					
Invoice: 3269					750.00	0100-20-200-14-00-510400-	POLICE-Case 25-2428 Professional Services			
						CHECK	1024909	TOTAL:		750.00
1024910	11/13/2025	PRTD	12379	KERN PRINT SERVICES	72057	55230	11/03/2025		111325	1,597.38
					70258					
Invoice: 55230					532.46	0100-10-145-13-00-510001-	BUSINESS CARDS - NEW LOGO (BLDG, CE, PLN)			
					532.46	0100-10-405-27-00-510001-	Departmental Supplies			
					532.46	0100-10-405-26-00-510001-	Departmental Supplies			
					72090	55220 (REVISED)	10/30/2025		111325	133.12
					70291					
Invoice: 55220 (REVISED)					133.12	0100-10-125-06-00-510001-	Revised Invoice: Business Cards - K. Siada Departmental Supplies			
						CHECK	1024910	TOTAL:		1,730.50
1024911	11/13/2025	PRTD	12206	KERN RIVER WATERSHED	72365	202610839	10/01/2025		111325	303.60
					70561					
Invoice: 202610839					303.60	5002-40-400-20-00-510106-	2025 KRWCA ANNUAL DUES Subscriptions & Dues			
						CHECK	1024911	TOTAL:		303.60
1024912	11/13/2025	PRTD	229	KERN TURF INC	72036	SI2640375	10/29/2025		111325	563.72
					70240					
Invoice: SI2640375					281.86	0100-30-400-25-00-510200-	PARKS/STREET SCAPE - SURF DRIP/COUPLING/WOOD HAND			
					281.86	0100-40-400-19-02-510200-	Repairs & Maintenance			
					72037	SI2640389	10/29/2025		111325	707.53
					70241					
Invoice: SI2640389					GOSSAMER GROVE - REGULATOR/NOZZLE/COUPLING/INSERT					

City of Shafter A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC		
	707.53	0808-40-400-19-04-510200-						Repairs & Maintenance	
						CHECK	1024912	TOTAL:	1,271.25
1024913	11/13/2025	PRTD	170 KOEFRAN INDUSTRIES,	72421	0000685739	10/31/2025		111325	693.00
			70615						
			Invoice: 0000685739						
	693.00	0100-20-200-15-00-510100-				Monthly Carcass Removal Service		Service Agreements	
				72422	0000675294	08/31/2025		111325	693.00
			70616						
			Invoice: 0000675294			Monthly Carcass Removal Service		Service Agreements	
	693.00	0100-20-200-15-00-510100-							
						CHECK	1024913	TOTAL:	1,386.00
1024914	11/13/2025	PRTD	228 KRAZAN & ASSOCIATES	72038	B631738-507	08/31/2025	28	111325	1,751.00
			70242						
			Invoice: B631738-507			Shafter Ave. Pedestrian Improv. Project			
	1,751.00								
			E ST00044 -50 -515			-0204			
			0204-60-400-19-02-580100-			Capital Prj.- Infrastructure			
						CHECK	1024914	TOTAL:	1,751.00
1024915	11/13/2025	PRTD	1393 KENNY WILLIAMS	72354	25-007	11/07/2025		111325	4,717.00
			70550						
			Invoice: 25-007			POLICE-Background Investigation			
	4,717.00	0100-20-200-14-00-510115-				Recruitment			
						CHECK	1024915	TOTAL:	4,717.00
1024916	11/13/2025	PRTD	15065 LAMONT FENCE COMPANY	72315	14849	11/06/2025		111325	2,590.00
			70512						
			Invoice: 14849			WATER - REPAIR FENCE AT WELL SITE			
	2,590.00	5002-40-400-20-00-510205-				Building Repair & Maintenance			
						CHECK	1024916	TOTAL:	2,590.00
1024917	11/13/2025	PRTD	457 LIBRARY SYSTEMS & SE	71434	INV004286	10/14/2025		111325	3,086.51
			69591						
			Invoice: INV004286			SLLC Sept Library Materials			
	3,086.51	0100-30-300-04-60-510015-				Books			
						CHECK	1024917	TOTAL:	3,086.51

City of Shafter

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CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

						Cash10755				
						INV DATE	PO	WARRANT	NET	
						DOCUMENT	INVOICE	DTL	DESC	
1024918	11/13/2025	PRTD	1559	LUIS CAMPOS		72104 70304	NOINV11052025	10/23/2025	111325	25.00
Invoice: NOINV11052025						25.00	0100-10-140-10-00-510115-	Reimbursement: Pre Emp Fingerprints Recruitment		
						CHECK 1024918 TOTAL:				25.00
1024919	11/13/2025	PRTD	379	FLORENTINO MACIAS JR		71949 70155	11	10/31/2025	111325	1,394.00
Invoice: 11						1,394.00	5100-50-405-28-91-510109-	ANNEX JANITORIAL SEERVICES OCTOBER 2025 Janitorial Services		
						71950 70156	10	10/31/2025	111325	3,460.00
Invoice: 10						3,460.00	5100-50-405-28-90-510109-	CITY HALL JANITORIAL SERVICES OCTOBER 25 Janitorial Services		
						72093 70294	13	10/31/2025	111325	3,300.00
Invoice: 13						3,300.00	0100-30-400-25-55-510109-	VETERAN'S HALL - AFTER EVENT CLEANING - OCT 2025 Janitorial Services		
						72094 70295	14	10/31/2025	111325	2,768.00
Invoice: 14						2,768.00	5100-50-405-28-20-510109-	ENGINEERING-JANITORIAL SERVICES - OCTOBER 2025 Janitorial Services		
						72096 70297	15	10/31/2025	111325	4,450.06
Invoice: 15						4,036.00	5100-50-405-28-20-510109-	ALL PW'S - JANITORIAL SERVICES/SUPPLIES - OCT 2025 Janitorial Services		
						414.06	5100-50-405-28-20-510001-	Departmental Supplies		
						72171 70370	16	10/31/2025	111325	4,324.00
Invoice: 16						4,324.00	5100-50-405-28-14-510109-	POLICE-Janitorial Services Oct 25 Janitorial Services		
						72172 70371	17	10/31/2025	111325	880.00
Invoice: 17						880.00	0100-20-200-14-13-510109-	POLICE SUB-Janitorial Services Oct 25 Janitorial Services		
						72419 70613	8	09/30/2025	111325	600.00
Invoice: 8						600.00	5100-50-405-28-15-510109-	September 2025 Shelter Janitorial Janitorial Services		
						72420 70614	18	10/31/2025	111325	600.00

City of Shafter

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CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
DOCUMENT						INVOICE DTL	DESC			
Invoice: 18		600.00	5100-50-405-28-15-510109-	72452	12	October 2025 Shelter Janitorial	Janitorial Services			
				70646		10/31/2025		111325		3,156.28
Invoice: 12		2,903.00	5100-50-405-28-50-510109-			SLLC October Janitorial	Janitorial Services			
		253.28	0100-30-300-04-00-510001-				Departmental Supplies			
						CHECK	1024919 TOTAL:			24,932.34
1024920	11/13/2025	PRTD	606 MARCIAL MASCORRO	72080	6123	11/04/2025		111325		1,250.00
Invoice: 6123				70281		PD Datacenter Fan Installation - Equipment Airflow	Software Subscription			
		1,250.00	5103-50-500-29-00-510150-			CHECK	1024920 TOTAL:			1,250.00
1024921	11/13/2025	PRTD	1535 MARIA MARES-DUFFEY	72042	95468136	09/11/2025		111325		350.00
Invoice: 95468136				70245		Veterans Hall Security Deposit refund	Rental Security Deposits			
		350.00	0100-00-000-00-00-205303-				Rental Security Deposits			
		.00	0100-00-000-00-00-205303-			CHECK	1024921 TOTAL:			350.00
1024922	11/13/2025	PRTD	355 MARVIN GOMEZ	72227	Per diem 11/3/25	11/03/2025		111325		277.50
Invoice: Per diem 11/3/25				70424		POLICE-CNOA Annual Training Institute	Travel			
		277.50	0100-20-200-14-00-510505-FENT			CHECK	1024922 TOTAL:			277.50
1024923	11/13/2025	PRTD	12238 MARY VALENTI	72113	NOINV11052025	10/24/2025		111325		500.00
Invoice: NOINV11052025				70313		Pre-Emp.Psych Exam: PO B.Snyder	Recruitment			
		500.00	0100-20-200-14-00-510115-			CHECK	1024923 TOTAL:			500.00
1024924	11/13/2025	PRTD	753 MCCORMICK LANDSCAPE	72164	4708	11/03/2025	131	111325		7,035.00
Invoice: 4708				70363		Manne1 Ave/Fresno Ave & w. Tulare Tree Trimming	Landscaping Services			
		6,000.00	0804-40-400-19-04-510110-				Landscaping Services			
		1,035.00	0806-40-400-19-04-510110-							

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CHECK NO CHK DATE TYPE VENDOR NAME

CASH ACCOUNT: 0000-00-000-00-00-100010-						Cash10755				
CHECK NO	CHK DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET	
DOCUMENT						INVOICE DTL DESC				
						CHECK	1024924	TOTAL:	7,035.00	
1024925	11/13/2025	PRTD	858 MUNICIPAL MNGMNT ASS	72219	14424	11/02/2025		111325	125.00	
Invoice: 14424				70416		POLICE-Membership renewal #305				
				125.00	0100-20-200-14-00-510106-	Subscriptions & Dues				
						CHECK	1024925	TOTAL:	125.00	
1024926	11/13/2025	PRTD	1565 MONTIEL, JONATHAN	72334	70531	11/10/2025		111325	212.51	
Invoice: 70531				70531		UB 115513 419 SANTA MARIA DEPOSIT REFUND				
				212.51	5002-00-000-00-00-205300-	Customer Deposits				
						CHECK	1024926	TOTAL:	212.51	
1024927	11/13/2025	PRTD	1555 N.B. SALES & SERVICE	72102	90092	10/14/2025		111325	270.82	
Invoice: 90092				70302		WATER - CURTIS FILTER BOWL				
				270.82	5002-40-400-20-00-510200-	Repairs & Maintenance				
						CHECK	1024927	TOTAL:	270.82	
1024928	11/13/2025	PRTD	1299 NEUTERING NOMAD INC.	72402	2353320	10/31/2025		111325	1,250.00	
Invoice: 2353320				70596		Monthly premise permit maintanance				
				1,250.00	0100-20-200-55-00-510106-	Subscriptions & Dues				
				72403	2345499	10/15/2025		111325	2,425.00	
Invoice: 2345499				70597		spay neuter services				
				2,425.00	0100-20-200-55-00-510111-	Vet Care Services				
						CHECK	1024928	TOTAL:	3,675.00	
1024929	11/13/2025	PRTD	256 NOR SANITARY DISTRIC	72115	2481	10/27/2025		111325	89,032.54	
Invoice: 2481				70315		WWTP O&M MONTHLY CHARGES - SEPTEMBER 2025				
				89,032.54	5000-40-400-21-00-510114-	Contract Services				
				72117	2482	10/27/2025		111325	288,190.23	
Invoice: 2482				70317		WWTP - UPGRADE/EXPANSION PROJECT - OCT 2025				
				288,190.23		Capital Prj.- Infrastructure				
						E WW00010	-20	-200	-5000	
						5000-60-400-21-00-580100-				

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CASH ACCOUNT: 0000-00-000-00-00-100010-					Cash10755				
CHECK NO	CHK DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
DOCUMENT						INVOICE DTL DESC			
						CHECK	1024929	TOTAL:	377,222.77
1024930	11/13/2025	PRTD	9992 O'REILLY AUTOMOTIVE	71816	2947-428968	10/15/2025		111325	82.58
				70026					
Invoice: 2947-428968				82.58	0100-10-405-26-00-510300-	FLEET MAINTENANCE REPAIRS - UNIT 419 Vehicle Operations			
				72099	2947-416335	07/23/2025		111325	36.43
				70300					
Invoice: 2947-416335				36.43	5003-40-140-12-00-510301-	TRANSIT TH-23 OIL FILTER 5QT MOTOR OIL Vehicle Operations - Supplies			
				72100	2947-419382	08/13/2025		111325	64.27
				70301					
Invoice: 2947-419382				64.27	5003-40-140-12-00-510301-	TRANSIT T-21 BRAKE SHOES Vehicle Operations - Supplies			
				72106	2947-430091	10/23/2025		111325	9.14
				70306					
Invoice: 2947-430091				9.14	5002-40-400-20-00-510300-	WATER #118 - GL - WIPER FLD Vehicle Operations			
				72107	2947-429767	10/20/2025		111325	32.12
				70307					
Invoice: 2947-429767				32.12	5002-40-400-20-00-510300-	WATER #621 - MOTOR OIL Vehicle Operations			
				72109	2947-430738	10/27/2025		111325	48.77
				70309					
Invoice: 2947-430738				48.77	5002-40-400-20-00-510202-	WATER - U-JOINT/SOCKET/PLIERS Hardware & Tools			
				72112	2947-431246	10/31/2025		111325	42.34
				70312					
Invoice: 2947-431246				42.34	5101-50-400-24-00-510202-	SHOP - SCREWDERIVER/WRENCH SET Hardware & Tools			
				72179	2947-428736	10/14/2025		111325	84.03
				70378					
Invoice: 2947-428736				84.03	0100-20-200-14-00-510300-	POLICE-Unit # 132 new battery Vehicle Operations			
				72180	2947-428969	10/15/2025		111325	41.65
				70379					
Invoice: 2947-428969				41.65	0100-20-200-14-00-510300-	POLICE-Unit #204 5QT Motor oil and oil filter Vehicle Operations			
				72181	2947-429154	10/16/2025		111325	341.59
				70380					
Invoice: 2947-429154				341.59	0100-20-200-14-00-510300-	POLICE-Unit #204 new battery Vehicle Operations			

City of Shafter

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				72182	2947-429737		10/20/2025		111325	16.53
				70381						
Invoice: 2947-429737				16.53	0100-20-200-14-00-510300-		POLICE-Unit #204 air filter			
							Vehicle Operations			
				72183	2947-430976		10/29/2025		111325	56.13
				70382						
Invoice: 2947-430976				56.13	0100-20-200-14-00-510300-		POLICE-Unit # 166 motor oil, oil filter, air filte			
							Vehicle Operations			
				72185	2947-431269		10/31/2025		111325	58.17
				70383						
Invoice: 2947-431269				58.17	0100-20-200-14-00-510300-		POLICE-Unit #200 5QT motor oil, oil and air filter			
							Vehicle Operations			
				72184	46757		10/20/2025		111325	707.31
				70393						
Invoice: 46757				707.31	5003-40-140-12-00-510303-		TRANSIT TE-24 4 NEW TIRES			
							Vehicle Operations- Tires			
				72348	2947-424902		09/18/2025		111325	39.10
				70544						
Invoice: 2947-424902				39.10	0100-10-405-26-00-510300-		Vehicle Maintenance- CH-516			
				.00	0100-10-405-26-00-510300-		Vehicle Operations			
							Vehicle Operations			
				CHECK 1024930 TOTAL:						1,660.16
1024931	11/13/2025	PRTD	21	OFFICE DEPOT BUSINES	72091	445272292001	10/31/2025		111325	11.19
					70292					
Invoice: 445272292001				11.19	0100-10-110-03-00-510000-		64 GB Flash Drive			
							Office Supplies			
				72092	445272294001		10/31/2025		111325	19.64
				70293						
Invoice: 445272294001				19.64	0100-10-110-03-00-510000-		3-Pack 32 GB Flash Drives			
							Office Supplies			
				72095	444463722001		10/31/2025		111325	179.07
				70296						
Invoice: 444463722001				46.81	0100-10-110-03-00-510000-		Kitchen and workroom Supplies			
				26.00	0100-10-120-05-00-510000-		Office Supplies			
				7.07	0100-10-100-01-00-510000-		Office Supplies			
				26.01	0100-10-110-65-00-510000-		Office Supplies			
				26.00	0100-10-145-13-00-510000-		Office Supplies			
				7.06	0100-30-300-04-00-510000-		Office Supplies			
				26.00	0100-10-125-06-00-510000-		Office Supplies			
				7.06	0100-10-405-26-00-510000-		Office Supplies			
				7.06	0100-10-140-10-00-510000-		Office Supplies			

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CHECK NO CHK DATE TYPE VENDOR NAME

				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC		
				72169 70368	443434327001	10/29/2025		111325	61.39
Invoice: 443434327001				61.39	0100-20-200-14-00-510000-	POLICE-Office Supplies		Office Supplies	
						CHECK	1024931	TOTAL:	271.29
1024932	11/13/2025	PRTD	14271	OILDALE MUTUAL WATER	72325 70522	NOINV - 10.31.2025	11/01/2025	111325	897.35
Invoice: NOINV - 10.31.2025				897.35	0808-40-400-19-04-510704-	WATER - ACCT #028320 - 3411		COMMUNITY DR - LNDSCP	
						Water			
				72326 70523	NOINV - 10.30.2025	11/01/2025		111325	34.30
Invoice: NOINV - 10.30.2025				34.30	0808-40-400-19-04-510704-	WATER - ACCT #029381 - 3210		HICKORY PARK WAY	
						Water			
				72327 70524	NOINV - 10.29.2025	11/01/2025		111325	461.75
Invoice: NOINV - 10.29.2025				461.75	0808-40-400-19-04-510704-	WATER - ACCT #028567 - 3410		GOSSAMER/COTTON	
						Water			
				72328 70525	NOINV - 10.28.2025	11/01/2025		111325	481.45
Invoice: NOINV - 10.28.2025				481.45	0808-40-400-19-04-510704-	WATER - ACCT #028944 - 3210		HICKORY PARK WAY	
						Water			
				72329 70526	NOINV - 10.27.2025	11/01/2025		111325	836.85
Invoice: NOINV - 10.27.2025				836.85	0808-40-400-19-04-510704-	WATER - ACCT #029756 - 3590		SOARING HEIGHTS WAY	
						Water			
				72335 70532	NOINV - 10.26.2025	11/01/2025		111325	167.75
Invoice: NOINV - 10.26.2025				167.75	0808-40-400-19-04-510704-	WATER - ACCT #022326 - 3960		GOSSAMER GRV - LNDSC	
						Water			
				72336 70533	NOINV - 10.25.2025	11/01/2025		111325	342.95
Invoice: NOINV - 10.25.2025				342.95	0808-40-400-19-04-510704-	WATER - ACCT #022325 - 3960		GOSSAMER GRV - LANDSC	
						Water			
				72337 70534	NOINV - 10.24.2025	11/01/2025		111325	266.15
Invoice: NOINV - 10.24.2025				266.15	0808-40-400-19-04-510704-	WATER - ACCT #026635 - 9005		COBBLE CREEK DR	
						Water			
				72338 70535	NOINV - 10.23.2025	11/01/2025		111325	357.35
Invoice: NOINV - 10.23.2025						WATER - ACCT #022388 - 9451		COBBLE CREEK DR	

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CHECK NO CHK DATE TYPE VENDOR NAME

				Cash10755					NET
				VOUCHER	INVOICE	INV DATE	PO	WARRANT	
				DOCUMENT		INVOICE DTL		DESC	
	357.35	0808-40-400-19-04-510704-						Water	
				72339	NOINV - 10.22.2025	11/01/2025		111325	556.55
				70536					
Invoice: NOINV - 10.22.2025									
	556.55	0808-40-400-19-04-510704-						WATER - ACCT #022326 - 3960 GOSSAMER GRV - LNDSC	
								Water	
				72340	NOINV - 10.21.2025	11/01/2025		111325	192.95
				70537					
Invoice: NOINV - 10.21.2025									
	192.95	0808-40-400-19-04-510704-						WATER - ACCT #016937 - 9350 7TH STANDARD-LANDCS	
								Water	
CHECK 1024932 TOTAL:									4,595.40
1024933	11/13/2025	PRTD	1293 ONE STEP GPS, LLC	71826	96140	10/26/2025		111325	729.00
				70036					
Invoice: 96140									
	39.05	0100-40-400-18-00-510150-						MONTHLY GPS TRACKING SYSTEM - OCTOBER 2025	
	78.11	0100-10-405-26-00-510150-						Software Subscription	
	325.45	0100-40-400-19-02-510150-						Software Subscription	
	78.11	5003-40-140-12-00-510150-						Software Subscription	
	13.02	5101-50-400-24-00-510150-						Software Subscription	
	91.13	0100-30-400-25-00-510150-						Software Subscription	
	52.07	5002-40-400-20-00-510150-						Software Subscription	
	39.05	5006-40-400-23-00-510150-						Software Subscription	
	13.01	5100-50-405-28-00-510150-						Software Subscription	
CHECK 1024933 TOTAL:									729.00
1024934	11/13/2025	PRTD	1205 OVERLAND PACIFIC & C	72050	INV-0005023654	10/22/2025		111325	3,737.97
				70282					
Invoice: INV-0005023654									
	3,737.97							Shafter Santa De & Los Angeles Ave	
				E ST00029	-30	-310			
				0200-60-400-19-02-580100-				Capital Prj.- Infrastructure	
CHECK 1024934 TOTAL:									3,737.97
1024935	11/13/2025	PRTD	4 PACIFIC GAS & ELECTR	72152	4769226569-8 OCT 25	10/31/2025		111325	1,109.57
				70351					
Invoice: 4769226569-8 OCT 25									
	1,109.57	0100-30-400-25-55-510707-						ELECTRICAL CHARGES	
								Power	
				72320	5074704197-3 OCT 25	10/30/2025		111325	38,535.71
				70517					
Invoice: 5074704197-3 OCT 25									
	44.45	0100-40-400-19-04-510707-						ELECTRICAL CHARGES	
	10.51	0100-40-400-19-04-510707-						Power	
	-58.23	0100-40-400-19-04-510707-						Power	

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Cash10755

				VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL		DESC	
				12.10	0811-40-400-19-04-510707-			Power	
				24.21	0811-40-400-19-04-510707-			Power	
				240.57	0803-40-400-19-04-510707-			Power	
				26.28	5002-40-400-20-00-510707-			Power	
				339.51	5100-50-405-28-00-510707-			Power	
				-58.23	5100-50-405-28-00-510707-			Power	
				14.59	0100-10-100-01-00-510707-			Power	
				-58.23	0100-10-100-01-00-510707-			Power	
				377.00	5000-40-400-21-00-510707-			Power	
				-58.23	5000-40-400-21-00-510707-			Power	
				89.79	0100-40-400-19-04-510707-			Power	
				10.51	0800-40-400-19-04-510707-			Power	
				-58.23	0800-40-400-19-04-510707-			Power	
				4.62	0803-40-400-19-04-510707-			Power	
				48.85	0803-40-400-19-04-510707-			Power	
				10.52	0100-10-100-01-00-510707-			Power	
				-58.23	0100-10-100-01-00-510707-			Power	
				26.28	5002-40-400-20-00-510707-			Power	
				176.91	0100-30-400-25-31-510707-			Power	
				-58.23	0100-30-400-25-31-510707-			Power	
				1,640.50	0100-30-400-25-32-510707-			Power	
				111.03	0100-40-400-19-04-510707-			Power	
				150.34	5101-50-400-24-00-510707-			Power	
				-58.23	5101-50-400-24-00-510707-			Power	
				202.78	5000-40-400-21-00-510707-			Power	
				-58.23	5000-40-400-21-00-510707-			Power	
				269.28	0100-30-400-25-30-510707-			Power	
				-58.23	0100-30-400-25-30-510707-			Power	
				123.86	0100-30-400-25-37-510707-			Power	
				-58.23	0100-30-400-25-37-510707-			Power	
				4,188.93	5002-40-400-20-00-510707-			Power	
				27.57	0100-40-400-19-04-510707-			Power	
				7,168.05	5002-40-400-20-00-510707-			Power	
				19,868.57	5002-40-400-20-00-510707-			Power	
				21.13	5002-40-400-20-00-510707-			Power	
				166.32	5000-40-400-21-00-510707-			Power	
				-58.23	5000-40-400-21-00-510707-			Power	
				125.99	5000-40-400-21-00-510707-			Power	
				-58.23	5000-40-400-21-00-510707-			Power	
				102.16	5000-40-400-21-00-510707-			Power	
				-58.23	5000-40-400-21-00-510707-			Power	
				3,565.88	5100-50-405-28-00-510707-			Power	
				118.98	0100-10-100-01-00-510707-			Power	
				-58.23	0100-10-100-01-00-510707-			Power	
				101.09	0100-40-400-19-04-510707-			Power	
				72355	7993974272-6	OCT 25	10/30/2025	111325	1,159.12
				70551					
				Invoice: 7993974272-6	OCT 25				
				1,159.12	5003-40-140-12-00-510707-			ELECTRICAL CHARGES	
								Power	
				72356	9859576522-7	OCT 25	10/30/2025	111325	19,396.05

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
Invoice: 9859576522-7 OCT 25				70552						
19,396.05 5002-40-400-20-00-510707-						ELECTRICAL CHARGES				
						Power				
				72357	4719291705-3 OCT 25	10/30/2025			111325	367.48
Invoice: 4719291705-3 OCT 25				70553						
367.48 5000-40-400-21-00-510707-						ELECTRICAL CHARGES				
						Power				
				72358	8407410335-3 OCT 25	10/30/2025			111325	367.58
Invoice: 8407410335-3 OCT 25				70554						
367.58 5000-40-400-21-00-510707-						ELECTRICAL CHARGES				
						Power				
				72359	2974410365-5 OCT 25	10/30/2025			111325	1,090.48
Invoice: 2974410365-5 OCT 25				70555						
1,090.48 5000-40-400-21-00-510707-						ELECTRICAL CHARGES				
						Power				
				72417	3668776705-7 OCT 25	10/31/2025			111325	9,201.13
Invoice: 3668776705-7 OCT 25				70611						
9,201.13 5002-40-400-20-00-510707-						ELECTRICAL CHARGES				
						Power				
				72428	2067807917-7 OCT 25	10/31/2025			111325	21.39
Invoice: 2067807917-7 OCT 25				70622						
21.39 5000-40-400-21-00-510707-						ELECTRICAL CHARGES				
						Power				
				72429	1430578397-0 OCT 25	10/31/2025			111325	2,124.85
Invoice: 1430578397-0 OCT 25				70623						
2,124.85 5002-40-400-20-00-510707-						ELECTRICAL CHARGES				
						Power				
				72430	7067809683-8 OCT 25	10/31/2025			111325	3,356.71
Invoice: 7067809683-8 OCT 25				70624						
3,356.71 5100-50-405-28-17-510707-						ELECTRICAL CHARGES				
						Power				
				72431	6808476934-5 OCT 25	10/31/2025			111325	728.09
Invoice: 6808476934-5 OCT 25				70625						
728.09 5002-40-400-20-00-510707-						ELECTRICAL CHARGES				
						Power				
				72432	7309037098-9 OCT 25	10/31/2025			111325	6,622.77
Invoice: 7309037098-9 OCT 25				70626						
6,622.77 5002-40-400-20-00-510707-						ELECTRICAL CHARGES				
						Power				
				72434	0007164861-2 OCT 25	10/31/2025			111325	258.16
Invoice: 0007164861-2 OCT 25				70627						
						ELECTRICAL CHARGES				

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC		
					81.07 0100-10-125-06-00-510707-		Power		
					177.09 5000-40-400-21-00-510707-		Power		
				72435	0393879868-7	OCT 25	10/31/2025	111325	170.08
				70629					
Invoice:	0393879868-7	OCT 25					ELECTRICAL CHARGES		
					170.08 0808-40-400-19-04-510707-		Power		
				72438	4006021273-1	OCT 25	10/31/2025	111325	14,792.43
				70632					
Invoice:	4006021273-1	OCT 25					ELECTRICAL CHARGES		
					14,792.43 5002-40-400-20-00-510707-		Power		
				72439	8299603596-8	OCT 25	10/31/2025	111325	5,787.15
				70633					
Invoice:	8299603596-8	OCT 25					ELECTRICAL CHARGES		
					5,787.15 0100-30-400-25-53-510707-		Power		
				72440	1110247266-6	OCT 25	10/31/2025	111325	79.59
				70634					
Invoice:	1110247266-6	OCT 25					ELECTRICAL CHARGES		
					79.59 0100-40-400-19-04-510707-		Power		
				72441	2644018719-8	OCT 25	10/31/2025	111325	61.50
				70635					
Invoice:	2644018719-8	OCT 25					ELECTRICAL CHARGES		
					61.50 0100-40-400-19-04-510707-		Power		
				72442	8758714175-2	OCT 25	10/31/2025	111325	1,499.68
				70636					
Invoice:	8758714175-2	OCT 25					ELECTRICAL CHARGES		
					749.84 5004-40-500-30-01-510707-		Power		
					749.84 5103-50-500-29-00-510707-		Power		
				72443	1098600677-2	OCT 25	10/31/2025	111325	199.72
				70637					
Invoice:	1098600677-2	OCT 25					ELECTRICAL CHARGES		
					199.72 0808-40-400-19-04-510707-		Power		
				72444	1906024164-3	OCT 25	10/31/2025	111325	661.81
				70638					
Invoice:	1906024164-3	OCT 25					ELECTRICAL CHARGES		
					661.81 5000-40-400-21-00-510707-		Power		
CHECK 1024935 TOTAL:									107,591.05
1024936	11/13/2025	PRTD	11867	PACIFIC TIRE	71815 46822	10/24/2025		111325	27.14
					70025				
Invoice:	46822						FLEET MAINTENANCE REPAIRS - UNIT 225		
					27.14 0100-10-405-27-00-510300-		vehicle operations		

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				72118 70318	46855		10/28/2025		111325	27.14
Invoice: 46855										
	27.14	0100-30-400-25-00-510300-				PARKS #416 - REPAIR FLAT				
				72199 70397	46821		10/24/2025		111325	2,784.79
Invoice: 46821										
	2,784.79	0100-20-200-14-00-510300-				POLICE-Unit #162 repairs				
				72201 70398	46883		10/29/2025		111325	27.14
Invoice: 46883										
	27.14	0100-20-200-14-00-510300-				POLICE-Unit #244 flat repair				
				72202 70399	46879		10/29/2025		111325	220.00
Invoice: 46879										
	220.00	0100-20-200-14-00-510300-				POLICE-Unit #163 wheel alignment				
				72203 70400	46878		10/29/2025		111325	100.00
Invoice: 46878										
	100.00	0100-20-200-14-00-510300-				POLICE-Unit #166 tire balance				
				72321 70518	46350		11/05/2025		111325	67.14
Invoice: 46350										
	67.14	5002-40-400-20-00-510300-				WATER #323 - REPAIR FLAT				
				72322 70519	47304		11/05/2025		111325	251.96
Invoice: 47304										
	251.96	5002-40-400-20-00-510300-				WATER #219 - 3 NEW TPM SENSORS				
				72323 70520	46333		11/04/2025		111325	310.75
Invoice: 46333										
	310.75	0100-30-400-25-00-510204-				PARKS EQ - 2 NEW TIRES				
						Equipment Repair				
						CHECK	1024936	TOTAL:		3,816.06
1024937 11/13/2025 PRD	9209	PAVLETICH ELECTRIC A		72277 70474	18478		10/29/2025	120	111325	8,126.00
Invoice: 18478										
	8,126.00	5003-40-140-12-00-510200-				Fiber to Transit Trailer				
						Repairs & Maintenance				
						CHECK	1024937	TOTAL:		8,126.00

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL DESC			
1024938	11/13/2025	PRTD	1558	SOLUTIONS FOR PRINTI	72083 B788016677A 70284	11/03/2025		111325	1,505.55
Invoice: B788016677A				1,505.55	0100-10-125-06-00-510802-	City Branded Portable Chargers Community Promotion			
						CHECK	1024938	TOTAL:	1,505.55
1024939	11/13/2025	PRTD	11517	QUADIENT LEASING USA	72186 Q2079164 70384	10/31/2025		111325	458.56
Invoice: Q2079164				9.17	0100-10-100-01-00-510801-	Postage Machine Lease - All Departments			
				9.17	0100-10-120-05-00-510103-	Outside Agency Costs			
				4.58	0100-10-110-03-00-510103-	Postage & Freight			
				9.17	0100-10-125-06-00-510103-	Postage & Freight			
				22.91	0100-30-300-04-00-510103-	Postage & Freight			
				41.25	0100-10-140-10-00-510103-	Postage & Freight			
				4.58	5003-40-140-12-00-510103-	Postage & Freight			
				13.75	0100-10-405-26-00-510103-	Postage & Freight			
				4.58	0100-40-400-18-00-510103-	Postage & Freight			
				4.58	0100-30-400-25-30-510103-	Postage & Freight			
				4.58	0100-30-400-25-34-510103-	Postage & Freight			
				4.58	0100-30-400-25-33-510103-	Postage & Freight			
				4.58	0100-30-400-25-31-510103-	Postage & Freight			
				4.58	0100-30-400-25-32-510103-	Postage & Freight			
				114.63	0100-10-145-13-00-510103-	Postage & Freight			
				27.50	0100-40-400-19-02-510103-	Postage & Freight			
				137.55	5002-40-400-20-00-510103-	Postage & Freight			
				9.17	0100-10-135-09-00-510103-	Postage & Freight			
				13.75	0100-20-200-14-00-510103-	Postage & Freight			
				13.90	0100-10-405-27-00-510103-	Postage & Freight			
						CHECK	1024939	TOTAL:	458.56
1024940	11/13/2025	PRTD	1506	RAM EXCAVATION INC	72433 0000038-25 70628	10/03/2025		111325	12,461.00
Invoice: 0000038-25				12,461.00		Aquatic Center- Dig 340 FT New Gas Line			
					E PF00002 -50 -525 0100-60-400-25-52-580200-	-0100 Capital Prj.- Buildings & Imp.			
						CHECK	1024940	TOTAL:	12,461.00
1024941	11/13/2025	PRTD	1561	REDE JR, RAYMOND D	72330 70527 70527	11/10/2025		111325	19.70
Invoice: 70527				19.70	5002-00-000-00-00-205300-	UB 114008 225 JESSIE DEPOSIT REFUND Customer Deposits			

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE DTL	DESC			
						CHECK	1024941	TOTAL:		19.70
1024942	11/13/2025	PRTD	276 RICHLAND CHEVROLET	72125	46557		11/05/2025		111325	69.69
Invoice: 46557				70325						
				69.69	0100-30-400-25-00-510300-	PARKS #316 - REPAIR FUEL INJECTORS				
						Vehicle Operations				
				72126	46765		11/05/2025		111325	993.92
Invoice: 46765				70326						
				993.92	5002-40-400-20-00-510300-	WATER #118 - REPAIR TO TRANS				
						Vehicle Operations				
				72349	46172		05/25/2025		111325	564.42
Invoice: 46172				70545		Vehicle Repairs				
				564.42	0100-10-405-26-00-510300-	Vehicle Operations				
				.00	0100-10-405-26-00-510300-	Vehicle Operations				
						CHECK	1024942	TOTAL:		1,628.03
1024943	11/13/2025	PRTD	1355 ROBERT V JENSEN, INC	72341	CL19589		10/31/2025		111325	487.56
Invoice: CL19589				70538						
				102.13	5002-40-400-20-00-510001-	WATER/SHOP - FUEL				
				385.43	5101-50-400-24-00-510001-	Departmental Supplies				
						Departmental Supplies				
						CHECK	1024943	TOTAL:		487.56
1024944	11/13/2025	PRTD	292 RODNEY BECKER	72097	NOVEMBER 2025		11/01/2025		111325	200.00
Invoice: NOVEMBER 2025				70298						
				200.00	0100-30-300-75-51-510600-	PARKING LOT LEASE PAYMENT				
						Rents & Leases				
						CHECK	1024944	TOTAL:		200.00
1024945	11/13/2025	PRTD	1564 RODRIGUEZ, MARTHA	72333	70530		11/10/2025		111325	66.55
Invoice: 70530				70530						
				66.55	5002-00-000-00-00-205300-	UB 115802 250 ATKINSON DEPOSIT REFUND				
						Customer Deposits				
						CHECK	1024945	TOTAL:		66.55
1024946	11/13/2025	PRTD	264 RICHARD SALAZAR JR	72051	2025-746		10/31/2025		111325	1,325.00
Invoice: 2025-746				70252						
				1,325.00	5003-40-140-12-00-510300-	TRANSIT INSTALL EV CHARGER				
						Vehicle Operations				

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
						CHECK	1024946	TOTAL:		
1024947	11/13/2025	PRTD	13709	SAN JOAQUIN ENGINEER	72343 1269		11/04/2025	20250024	111325	1,300.00
				70540						
				Invoice: 1269						
				1,300.00	0100-40-400-18-00-510401-	Plan Check Services- Various Sites Engineering Services				
				72344 1268						
				70541						
				Invoice: 1268						
				2,467.50	0100-40-400-18-00-510401-	Plan Check Services- Various Sites Engineering Services				
						CHECK	1024947	TOTAL:		
1024948	11/13/2025	PRTD	7658	SEIU LOCAL 521	72462 11/14/2025		11/14/2025		111325	735.49
				70656						
				Invoice: 11/14/2025						
				720.49	0100-00-000-00-00-205145-	warrant 111425 Dues				
				15.00	0100-00-000-00-00-205145-	Association Dues Payable Association Dues Payable				
						CHECK	1024948	TOTAL:		
1024949	11/13/2025	PRTD	6355	SHAFTER AUTO BODY &	72204 000421		10/28/2025		111325	1,845.62
				70401						
				Invoice: 000421						
				1,845.62	0310-60-200-14-13-570100-	POLICE-Unit #251 paint four doors Automotive Equipment				
				72207 000425						
				70405						
				Invoice: 000425						
				1,845.67	0100-60-200-14-00-570100-	POLICE-Unit #253 paint four doors Automotive Equipment				
				72239 000426						
				70436						
				Invoice: 000426						
				1,845.67	0100-60-200-14-00-570100-	POLICE- Unit #252 Paint four door Automotive Equipment				
						CHECK	1024949	TOTAL:		
1024950	11/13/2025	PRTD	35	SHAFTER POLICE OFFIC	72454 11/14/2025		11/14/2025		111325	1,360.00
				70648						
				Invoice: 11/14/2025						
				1,360.00	0100-00-000-00-00-205145-	warrant 111425 Dues				
						Association Dues Payable				
						CHECK	1024950	TOTAL:		

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						VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
						DOCUMENT	INVOICE	DTL	DESC			
1024951	11/13/2025	PRTD	15015	SHAFTER	TRUE VALUE I	71964 70169	2510-254634		10/31/2025		111325	5.35
Invoice: 2510-254634						5.35 5103-50-500-29-00-510001-		Power Extension Cable			Departmental Supplies	
						72127 70327	2511-255378		11/05/2025		111325	17.12
Invoice: 2511-255378						17.12 0100-30-400-25-51-510200-		PARKS - DOWNTOWN - SS CLAMP			Repairs & Maintenance	
						72128 70328	2511-255457		11/06/2025		111325	70.75
Invoice: 2511-255457						70.75 0100-40-400-19-02-510001-		STREETS - 5000 LUMEN LED E26 BULB			Departmental Supplies	
						72129 70329	2511-255201		11/04/2025		111325	47.69
Invoice: 2511-255201						47.69 5002-40-400-20-00-510200-		WATER - PRIMER/BLU PVC CEMENT/LANCE MODLED			Repairs & Maintenance	
						72130 70330	2511-255322		11/05/2025		111325	15.09
Invoice: 2511-255322						15.09 0100-40-400-19-02-510200-		STREETS - MTL CUT DISC/MISC ITEM			Repairs & Maintenance	
						72136 70336	2510-254209		10/28/2025		111325	41.76
Invoice: 2510-254209						41.76 5002-40-400-20-00-510001-		WATER - FUEL/OIL/WASP SPRAY/SCREW/SAFE GLASSES/SPL			Departmental Supplies	
						72137 70337	2510-254325		10/29/2025		111325	7.49
Invoice: 2510-254325						7.49 0100-40-400-19-02-510121-		STREETS - SHRINK TUBING			Streetlight Repair and Maint.	
						72139 70339	2510-254638		10/31/2025		111325	117.94
Invoice: 2510-254638						51.96 5002-40-400-20-00-510200-		WATER - MARKING PAINT/GRN PAINT/PEST PACK/TOWEL			Repairs & Maintenance	
						65.98 5002-40-400-20-00-510001-		Departmental Supplies				
						72140 70340	2510-254607		10/31/2025		111325	34.07
Invoice: 2510-254607						34.07 5101-50-400-24-00-510001-		SHOP - PAINTER TAPE/PEIN HAMMER/PAINT MARKER			Departmental Supplies	
						72142 70341	2510-254628		10/31/2025		111325	29.56
Invoice: 2510-254628						29.56 0100-40-400-19-02-510001-		STREETS - FRESHENER/CLOTH/CAR WASH/DETAILER			Departmental Supplies	

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				72221 70418	2508-245135		08/29/2025		111325	99.71
Invoice: 2508-245135										
	99.71	0100-40-400-19-02-510001-				STREETS - HEADLAMP/110oz FUEL/OIL				
				72228 70425	2508-245141		08/29/2025		111325	-6.44
Invoice: 2508-245141										
	-6.44	0100-40-400-19-02-510001-				STREETS - CREDIT - HEADLIGHT				
				72342 70539	2511-256101		11/10/2025		111325	19.27
Invoice: 2511-256101										
	19.27	5002-40-400-20-00-510200-				WATER - 3/4x10 SCH40 PVC PIPE				
						Repairs & Maintenance				
						CHECK	1024951	TOTAL:		499.36
1024952	11/13/2025	PRTD	14509	SHAFTER WASCO PUBLIS	72089 70290	3929	10/30/2025		111325	192.00
Invoice: 3929										
	192.00	0100-10-120-05-00-510104-				Kern Mosquito & Vector Control District (2)				
				72468 70662	3935		11/06/2025		111325	619.15
Invoice: 3935										
	619.15	0815-40-400-19-04-510104-				CFD No. 0815 (Annexation No. 1) Intent to Annex				
						Advertising				
						CHECK	1024952	TOTAL:		811.15
1024953	11/13/2025	PRTD	1203	SMART FIBER NETWORKS	71908 70116	1244	09/09/2025	115	111325	28,800.00
Invoice: 1244										
	28,800.00					Low-Level Design and CAD work for FFALM ISP Room				
				E IT00003.1 -50	-525	-5004				
				5004-40-500-30-01-510200-		Repairs & Maintenance				
						CHECK	1024953	TOTAL:		28,800.00
1024954	11/13/2025	PRTD	1277	PDQ INTERMEDIATE, IN	72289 70486	PDQ-60057	08/28/2025	74	111325	4,085.10
Invoice: PDQ-60057										
	4,085.10	5103-50-500-29-00-510150-				Smart Deploy Workstation Imaging Software - IT Too				
						Software Subscription				
						CHECK	1024954	TOTAL:		4,085.10
1024955	11/13/2025	PRTD	12276	SOAPMAN OF KERN COUN	72133 70333	70707	10/30/2025		111325	811.88
Invoice: 70707										
						PARKS - CANLINER/CLEANER/RAG BOX				

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
				811.88	0100-30-400-25-00-510001-				Departmental Supplies	
				72134	70708		10/30/2025		111325	91.77
				70334						
Invoice: 70708				91.77	0808-40-400-19-04-510001-				GOSSAMER GROVE - RAG BOX Departmental Supplies	
				72135	70709		10/30/2025		111325	133.15
				70335						
Invoice: 70709				133.15	5101-50-400-24-00-510001-				SHOP - PULL TOWEL/CANLINER Departmental Supplies	
									CHECK 1024955 TOTAL:	1,036.80
1024956	11/13/2025	PRTD	449 ST OF CA DEPT OF JUS	72170	000842		10/29/2025		111325	676.50
				70369						
Invoice: 000842				676.50	0100-20-200-14-00-510113-				POLICE-4th Quarter CLETS July-Sept 25 CA Law Enfc Telcom Sys (CLETS)	
									CHECK 1024956 TOTAL:	676.50
1024957	11/13/2025	PRTD	14779 STANDARD PLUMBING SU	71975	ZMB772		10/27/2025		111325	38.60
				70180						
Invoice: ZMB772				38.60	5101-50-400-24-00-510001-				SHOP - PACKOUT CP ORGNIZER 58IN Departmental Supplies	
				71976	ZMDR51		10/28/2025		111325	4.25
				70181						
Invoice: ZMDR51				4.25	5002-40-400-20-00-510001-				WATER - STRAP BULK BLK Departmental Supplies	
				71977	ZMDQ00		10/28/2025		111325	24.66
				70182						
Invoice: ZMDQ00				24.66	5002-40-400-20-00-510001-				WATER - BATTERY ALK AAA 20PK Departmental Supplies	
				71978	ZMG254		10/29/2025		111325	74.96
				70183						
Invoice: ZMG254				74.96	5100-50-405-28-00-510001-				FACILITIES MAINTENANCE - LED HEAD LAMP BLK Departmental Supplies	
				71979	ZMM234		10/31/2025		111325	16.80
				70184						
Invoice: ZMM234				16.80	5100-50-405-28-00-510202-				FACILITIES MAINTENANCE - DW MIT/SNAP BOLT/HM IND A Hardware & Tools	
				71990	ZMJH64		10/30/2025		111325	35.76
				70195						
Invoice: ZMJH64				35.76	0100-30-400-25-31-510200-				PARKS - RODRIGUEZ - ACRYLIC SHEET/2x4x8 DF Repairs & Maintenance	

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
Invoice: ZMC638				71991	ZMC638		10/28/2025		111325	32.12
				70196						
32.12 0100-30-400-25-31-510200-						PARKS - RODRIGUEZ - ACRYLIC SHEET				
						Repairs & Maintenance				
Invoice: ZMGF96				71993	ZMGF96		10/29/2025		111325	97.54
				70198						
97.54 5002-40-400-20-00-510001-						WATER - CLEANER/RANGING METER/ANT/ROACH RAID				
						Departmental Supplies				
Invoice: ZMGJ13				71995	ZMGJ13		10/29/2025		111325	13.93
				70200						
13.93 0100-40-400-19-02-510121-						STREETS - LIGHT POST - BACKING PLATE				
						Streetlight Repair and Maint.				
Invoice: ZMH940				71998	ZMH940		10/29/2025		111325	25.72
				70203						
25.72 5000-40-400-21-00-510200-						WASTE WATER - MARINEWELD EPOXY				
						Repairs & Maintenance				
Invoice: ZMGQ31				71999	ZMGQ31		10/29/2025		111325	7.07
				70204						
7.07 5101-50-400-24-00-510001-						SHOP - KEY				
						Departmental Supplies				
Invoice: ZMGY89				72000	ZMGY89		10/29/2025		111325	41.06
				70205						
41.06 0100-30-400-25-55-510205-						VETERAN'S HALL - BRASS CLOSE				
						Building Repair & Maintenance				
Invoice: ZMHD49				72001	ZMHD49		10/29/2025		111325	45.03
				70206						
45.03 5101-50-400-24-00-510001-						SHOP - HOUSEHOLD RESPIRATOR				
						Departmental Supplies				
Invoice: ZMJM57				72004	ZMJM57		10/30/2025		111325	42.85
				70209						
42.85 5002-40-400-20-00-510202-						WATER - SYRINGE/PUTY KNF PLY/SCRPR/KNIFE				
						Hardware & Tools				
Invoice: ZMJP45				72008	ZMJP45		10/30/2025		111325	68.55
				70213						
68.55 0100-30-400-25-36-510200-						PARKS - SKATE - RED E CRETE CONCRETE MIX				
						Repairs & Maintenance				
Invoice: ZMJY84				72011	ZMJY84		10/30/2025		111325	50.38
				70215						
50.38 5002-40-400-20-00-510200-						WATER - PVC/WALL/COUPLING SxS/ELL				
						Repairs & Maintenance				
				72012	ZMJZ82		10/30/2025		111325	10.50

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
Invoice: ZMJZ82				70216						
	10.50	0100-40-400-19-02-510200-				STREETS - 60LB MORTAR				
				72014	ZMM519	Repairs & Maintenance				
				70218			10/31/2025		111325	6.21
Invoice: ZMM519						PARKS - STRINGAM - RED E CRETE CONCRETE MIX				
	6.21	0100-30-400-25-37-510200-				Repairs & Maintenance				
				72017	ZMM746					
				70221			10/31/2025		111325	50.45
Invoice: ZMM746						WATER - PVC/PRIMER PVC PURPLE/HOT LOVOC/PULLER				
	50.45	5002-40-400-20-00-510200-				Repairs & Maintenance				
				72018	ZMNP64					
				70222			10/31/2025		111325	31.27
Invoice: ZMNP64						SHOP - GLUEBOARD/GLUE TRAP PRO				
	31.27	5101-50-400-24-00-510001-				Departmental Supplies				
				72019	ZMMF32					
				70223			10/31/2025		111325	28.95
Invoice: ZMMF32						PARKS - VETERAN'S - HOE GARDEN WOOD ACE				
	28.95	0100-30-400-25-33-510202-				Hardware & Tools				
				72196	ZLW450					
				70394			10/24/2025		111325	83.63
Invoice: ZLW450						POLICE-Ballasts lights bulbs				
	83.63	5100-50-405-28-14-510205-				Building Repair & Maintenance				
				72197	ZMDK72					
				70395			10/28/2025		111325	214.48
Invoice: ZMDK72						POLICE-Fleet spare keys				
	214.48	0100-20-200-14-00-510300-				Vehicle Operations				
				72198	ZMJJ01					
				70396			10/30/2025		111325	28.27
Invoice: ZMJJ01						POLICE-LED light bulb				
	28.27	5100-50-405-28-14-510205-				Building Repair & Maintenance				
				72235	ZMX069					
				70432			11/04/2025		111325	7.07
Invoice: ZMX069						POLICE-Unit #163 spare key				
	7.07	0100-20-200-14-00-510001-				Departmental Supplies				
				72293	ZND655					
				70490			11/06/2025		111325	16.08
Invoice: ZND655						WATER - DW TORX BIT SET				
	16.08	5002-40-400-20-00-510202-				Hardware & Tools				
				72294	ZNCW87					
				70491			11/06/2025		111325	3.61
Invoice: ZNCW87						SHOP - HM IND ASSORT				

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT		INVOICE	DTL	DESC		
	3.61	5101-50-400-24-00-510001-							Departmental Supplies	
				72295	ZMYM50		11/05/2025		111325	46.93
Invoice: ZMYM50				70492						
	46.93	5100-50-405-28-00-510001-							FACILITIES MAINTENANCE - PARACORD BLK/TIE-DOWN	
				72296	ZMZO5		11/05/2025		111325	62.17
Invoice: ZMZO5				70493						
	62.17	5100-50-405-28-90-510205-							CITY HALL - STRAPPING TAPE/BATTERY ALK AA/ENERGZR	
				72297	ZNCD42		11/06/2025		111325	47.78
Invoice: ZNCD42				70494						
	47.78	5100-50-405-28-14-510205-							POLICE - SS CLAMP/NUTFRIVER SET 7PC	
				72298	ZNB033		11/05/2025		111325	20.36
Invoice: ZNB033				70495						
	20.36	5002-40-400-20-00-510200-							WATER - HAND TRANSPLANTER WD/SUPER DEGRESR	
				72300	ZNB115		11/05/2025		111325	129.73
Invoice: ZNB115				70496						
	129.73	5002-40-400-20-00-510001-							WATER - WORK GLOVES/KNEE PADS/SHVL/SHVL SQR PNT	
				72301	ZNBN28		11/06/2025		111325	63.01
Invoice: ZNBN28				70498						
	63.01	0100-40-400-19-02-510121-							STREETS LIGHTS - WIRE STRIPPER/TAPE ELECT/CUTOF WH	
				72302	ZNBW11		11/06/2025		111325	106.15
Invoice: ZNBW11				70499						
	106.15	0100-40-400-19-02-510001-							STREETS - LED A23 YARD LT 35W DL	
				72303	ZMRJ38		11/03/2025		111325	27.71
Invoice: ZMRJ38				70500						
	27.71	5101-50-400-24-00-510202-							SHOP - TUBE VINYL/SM UNIV TOO ADAPTER	
				72304	ZMVK49		11/04/2025		111325	12.40
Invoice: ZMVK49				70501						
	12.40	0100-30-400-25-37-510200-							PARKS - STRINGHAM - HM IND ASSORT	
				72305	ZMVQ23		11/04/2025		111325	23.78
Invoice: ZMVQ23				70502						
	23.78	0100-40-400-19-02-510001-							STREETS - ACE GLOVES/NUMBERS BLK	
									Departmental Supplies	

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE	DTL	DESC			
				72306 70503	ZMWC75		11/04/2025		111325	32.12
Invoice: ZMWC75										
	32.12	0100-30-400-25-31-510200-				PARKS - RODRIGUEZ - ACRYLIC SHEET				
				72307 70504	ZMY272		11/05/2025		111325	4.92
Invoice: ZMY272										
	4.92	0100-40-400-19-02-510001-				STREETS - CAR SCENT AIR FRESHNER				
				72309 70506	ZMY258		11/05/2025		111325	21.44
Invoice: ZMY258										
	21.44	0100-40-400-19-02-510202-				STREETS - DRILL BIT SET TITNM 15PC				
				72351 70547	ZNH598		11/07/2025		111325	55.73
Invoice: ZNH598										
	55.73	0100-10-405-27-00-510001-				Office Supplies				
	.00	0100-10-405-27-00-510001-				Departmental Supplies				
						Departmental Supplies				
						CHECK	1024957	TOTAL:		1,754.03
1024958 11/13/2025 PRTD	452	STINSON STATIONERS	72425 70619	354350-0			10/21/2025		111325	602.73
Invoice: 354350-0										
	602.73	0100-20-200-15-00-510001-				Printer toner				
						Departmental Supplies				
						CHECK	1024958	TOTAL:		602.73
1024959 11/13/2025 PRTD	6132	SUN COUNTRY FLOWERS	72088 70289	73446496			10/06/2025		111325	96.53
Invoice: 73446496										
	96.53	0100-10-100-01-00-510802-				Sympathy Plant for B. Lopez				
						Community Promotion				
						CHECK	1024959	TOTAL:		96.53
1024960 11/13/2025 PRTD	1337	SUPERIOR AG & AUTO I	72155 70354	3962			11/04/2025		111325	140.19
Invoice: 3962										
	140.19	0100-30-400-25-00-510300-				PARKS - EQ/TRI - CLEVIS PIN HITCH BALL MOUNT				
				72156 70355	3955		10/31/2025		111325	16.10
Invoice: 3955										
	16.10	5002-40-400-20-00-510200-				WATER - SNAP LINK/CARABINER/RING SNAP				
				72157 70356	3976		11/05/2025		111325	171.60
						Repairs & Maintenance				

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				VOUCHER	INVOICE	Cash10755	INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE DTL	DESC				
Invoice: 3976				171.60	5100-50-405-28-17-510205-	MCCF GENERATOR - FUEL LEVEL SENDING UNIT Building Repair & Maintenance				
				72158	3977	11/05/2025	111325			117.18
				70357						
Invoice: 3977				6.42	5002-40-400-20-00-510300-	WATER #118 - CABLE/PUMICE/CAR WASH/HANDLE/TOWEL Vehicle Operations				
				110.76	5002-40-400-20-00-510001-	Departmental Supplies				
				CHECK 1024960 TOTAL:						445.07
1024961	11/13/2025	PRTD	1059	T-MOBILE USA INC	71918	996901263-10212025	10/21/2025		111325	182.37
				70126		T-Mobile Communication Lines Communications				
Invoice: 996901263-10212025				93.13	5103-50-500-29-00-510701-	Communications				
				89.24	5002-40-400-20-00-510701-	Communications				
				CHECK 1024961 TOTAL:						182.37
1024962	11/13/2025	PRTD	30	TERMINIX INTERNATIONAL	72159	464900645	10/13/2025		111325	113.12
				70358		POLICE-Pest Control Services Service Agreements				
Invoice: 464900645				113.12	0100-20-200-14-00-510100-					
				72424	463894466	09/15/2025	111325			144.52
				70618		Pest Control Services Service Agreements				
Invoice: 463894466				144.52	0100-20-200-15-00-510100-					
				CHECK 1024962 TOTAL:						257.64
1024963	11/13/2025	PRTD	1465	TOP DOG POOL SUPPLY	72162	121575	10/31/2025		111325	4,413.97
				70361		AQUATIC CENTER - POOL SUPPLIES/50LBS SODIUM BICARB Water Testing/Samples				
Invoice: 121575				4,413.97	0100-30-400-25-52-510905-					
				72163	121670	11/05/2025	111325			7,100.00
				70362		AQUATIC CENTER - MONTHLY POOL SERVICE - NOV 2025 Water Testing/Samples				
Invoice: 121670				7,100.00	0100-30-400-25-52-510905-					
				CHECK 1024963 TOTAL:						11,513.97
1024964	11/13/2025	PRTD	9884	HD SUPPLY, INC	72205	INV00865590	10/23/2025		111325	1,276.22
				70402		WATER - 24 GPD 100 PSI Repairs & Maintenance				
Invoice: INV00865590				1,276.22	5002-40-400-20-00-510200-					

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				VOUCHER	INVOICE	Cash10755 INV DATE	PO	WARRANT	NET
				DOCUMENT	INVOICE DTL	DESC			
						CHECK	1024964	TOTAL:	1,276.22
1024965	11/13/2025	PRTD	9559	VARNER BROS INC	72035 70239	NOINV - 11.03.2025	11/03/2025	111325	286.12
				Invoice: NOINV - 11.03.2025		REFUSE - GOSSAMER GROVE NEW REFUSE SERVICE-NOV 25			
				286.12 0808-40-400-19-04-510706-		Refuse			
						CHECK	1024965	TOTAL:	286.12
1024966	11/13/2025	PRTD	7021	VERIZON WIRELESS	72360 70556	6127003068	10/26/2025	111325	2,535.05
				Invoice: 6127003068		Verizon Wireless Acct. 04 - mobile & devices			
				155.42 0100-10-140-10-00-510701-		Communications			
				79.40 0100-10-405-26-00-510701-		Communications			
				38.01 0100-10-120-05-00-510701-		Communications			
				155.42 0100-10-110-03-00-510701-		Communications			
				114.03 0100-10-100-01-00-510701-		Communications			
				158.80 0100-10-125-06-00-510701-		Communications			
				380.10 0100-40-400-18-00-510701-		Communications			
				76.02 0100-10-135-09-00-510701-		Communications			
				324.65 5103-50-500-29-00-510701-		Communications			
				38.01 5001-40-400-22-00-510701-		Communications			
				117.41 0100-30-400-25-00-510701-		Communications			
				38.01 5006-40-400-23-00-510701-		Communications			
				228.06 5000-40-400-21-00-510701-		Communications			
				416.81 5002-40-400-20-00-510701-		Communications			
				59.48 0100-30-300-04-00-510701-		Communications			
				155.42 5003-40-140-12-00-510701-		Communications			
				72362 6127003069		10/26/2025	111325	3,717.20	
				70557		Verizon Wireless Acct. 05 - MDCs & Mobiles			
				261.64 5103-50-500-29-00-510701-		Communications			
				172.88 0100-20-200-15-00-510701-		Communications			
				1,348.22 0100-20-200-14-00-510701-		Communications			
				266.28 0100-20-200-14-00-510701-		Communications			
				1,668.18 0100-20-200-14-00-510701-		Communications			
						CHECK	1024966	TOTAL:	6,252.25
1024967	11/13/2025	PRTD	1101	VESTIS GROUP, INC. (	72165 70364	2601768232	11/04/2025	111325	267.60
				Invoice: 2601768232		CITY HALL - MATS AND TABLECLOTHS - 11.04.2025			
				102.60 5100-50-405-28-90-510100-		Service Agreements			
				82.50 0100-10-100-01-00-510001-		Departmental Supplies			
				82.50 0100-10-110-03-00-510001-		Departmental Supplies			
				72166 2601768233		11/04/2025	111325	194.65	
				70365					

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		VOUCHER		INVOICE		Cash10755	INV DATE	PO	WARRANT	NET
		DOCUMENT		INVOICE DTL		DESC				
						CHECK	1024970	TOTAL:		197.00
1024971	11/13/2025	PRTD	14473	WASCO VETERINARY CLI	72400	wascovet102225	10/22/2025		111325	129.00
					70594					
Invoice: wascovet102225						Veterinary Care Services				
				129.00	0100-20-200-55-00-510124-	Spay/Neuter Expenses				
						CHECK	1024971	TOTAL:		129.00
1024972	11/13/2025	PRTD	316	WEST & ASSOCIATES EN	72040	1025.10.015	10/15/2025	20250316	111325	6,500.00
					70244					
Invoice: 1025.10.015						WATER - CCC PROGRAM & PLAN				
				6,500.00	5002-40-400-20-00-510400-	Professional Services				
						CHECK	1024972	TOTAL:		6,500.00
1024973	11/13/2025	PRTD	13495	WINTER AUTOMOTIVE RE	72188	2840	10/27/2025		111325	104.44
					70386					
Invoice: 2840						POLICE-Unit #245 oil service				
				104.44	0100-20-200-14-00-510300-	Vehicle Operations				
					72189	2842	10/28/2025		111325	96.66
					70387					
Invoice: 2842						POLICE-UNIT #191engine oil service				
				96.66	0100-20-200-14-00-510300-	Vehicle Operations				
					72191	2849	10/29/2025		111325	361.08
					70388					
Invoice: 2849						POLICE-Unit #163 engine oil and transmission servi				
				361.08	0100-20-200-14-00-510300-	Vehicle Operations				
					72192	2846	10/29/2025		111325	124.44
					70389					
Invoice: 2846						POLICE-Unit #246 engine oil service				
				124.44	0100-20-200-14-00-510300-	Vehicle Operations				
					72193	2845	10/29/2025		111325	124.44
					70390					
Invoice: 2845						POLICE-Unit #241 engine oil service				
				124.44	0100-20-200-14-00-510300-	Vehicle Operations				
					72427	2812	10/09/2025		111325	134.23
					70621					
Invoice: 2812						Unit 190 Motor Replacement wipers				
				134.23	0100-20-200-15-00-510300-	Vehicle Operations				
						CHECK	1024973	TOTAL:		945.29

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

CASH ACCOUNT: 0000-00-000-00-00-100010-
CHECK NO CHK DATE TYPE VENDOR NAME

CASH ACCOUNT: 0000-00-000-00-00-100010-						Cash10755				
CHECK NO	CHK DATE	TYPE	VENDOR NAME	VOUCHER	INVOICE	INV DATE	PO	WARRANT	NET	
DOCUMENT						INVOICE DTL DESC				
1024974	11/13/2025	PRTD	1495 WITCHER ELECTRIC INC	72210 70408	41961AA	10/22/2025		111325	492.63	
Invoice: 41961AA			492.63	5000-40-400-21-00-510200-		WASTE WATER - MARK LIFT - INSTALL NEW MOTOR Repairs & Maintenance				
				72212 70409	41964AA	10/27/2025		111325	216.54	
Invoice: 41964AA			216.54	5002-40-400-20-00-510200-		WATER - WELL #16 - REPAIR PLC Repairs & Maintenance				
						CHECK	1024974	TOTAL:	709.17	
1024975	11/13/2025	PRTD	782 XIT INC	72043 70246	INV207377	10/15/2025		111325	350.00	
Invoice: INV207377			350.00	5100-50-405-28-20-510205-		Two Security Camera Installation - Corpyard Onsite Building Repair & Maintenance				
				72121 70321	INV207491	10/31/2025	144	111325	58,391.61	
Invoice: INV207491			58,391.61	5103-50-500-29-00-510150-		Arctic Wolf Cybersecurity Annual Renewal Software Subscription				
				72174 70373	INV207490	10/31/2025	27	111325	2,506.49	
Invoice: INV207490			2,506.49	5003-40-140-12-00-510202-		Transit - Public Safety Camera Demo Installation Hardware & Tools				
						CHECK	1024975	TOTAL:	61,248.10	
NUMBER OF CHECKS						153	*** CASH ACCOUNT TOTAL ***			2,295,293.17
						COUNT	AMOUNT			
TOTAL PRINTED CHECKS						129	1,891,435.73			
TOTAL WIRE TRANSFERS						5	179,374.47			
TOTAL EFT'S						19	224,482.97			
						*** GRAND TOTAL ***			2,295,293.17	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED
CLERK: 5292blopez

YEAR	PER	JNL	SRC ACCOUNT	EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
2026	5	210										
APP	5002-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		202,542.29	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0000-00-000-00-00-100010-			11/13/2025	111325	111325			Cash: Mission Bank Acct#10755			2,295,293.17
									AP CASH DISBURSEMENTS JOURNAL			
APP	0100-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		1,291,704.02	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5101-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		1,045.08	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5000-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		383,366.01	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5100-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		39,087.98	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5001-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		118,122.21	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5003-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		15,410.08	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5103-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		92,790.21	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0308-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		35,850.00	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0808-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		47,708.62	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0800-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		1,589.37	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0801-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		467.74	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0805-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		467.74	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0806-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		1,658.65	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0810-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		545.69	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0802-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		2,182.79	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0803-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		917.69	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0804-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		6,467.74	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5004-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		45,299.84	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0204-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		1,751.00	
									AP CASH DISBURSEMENTS JOURNAL			
APP	5006-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		79.37	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0200-00-000-00-00-205000-			11/13/2025	111325	111325			Accts Payable		3,737.97	
									AP CASH DISBURSEMENTS JOURNAL			
APP	0811-00-000-00-00-205000-								Accts Payable		36.31	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

YEAR PER SRC ACCOUNT	JNL EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
APP 0310-00-000-00-00-205000-	11/13/2025	111325	111325			AP CASH DISBURSEMENTS JOURNAL Accts Payable		1,845.62	
APP 0815-00-000-00-00-205000-	11/13/2025	111325	111325			AP CASH DISBURSEMENTS JOURNAL Accts Payable		619.15	
	11/13/2025	111325	111325			AP CASH DISBURSEMENTS JOURNAL GENERAL LEDGER TOTAL		2,295,293.17	2,295,293.17
APP 0000-00-000-00-00-209038-	11/13/2025	111325	111325			Due To 5002 - Water Operat		202,542.29	
APP 5002-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			202,542.29
APP 0000-00-000-00-00-209001-	11/13/2025	111325	111325			Due To 0100 - Gen Fund		1,291,704.02	
APP 0100-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,291,704.02
APP 0000-00-000-00-00-209047-	11/13/2025	111325	111325			Due To 5101 - Vehicle Maint		1,045.08	
APP 5101-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,045.08
APP 0000-00-000-00-00-209036-	11/13/2025	111325	111325			Due To 5000 - Wastewtr Operat		383,366.01	
APP 5000-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			383,366.01
APP 0000-00-000-00-00-209046-	11/13/2025	111325	111325			Due To 5100 - Facility Maint		39,087.98	
APP 5100-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			39,087.98
APP 0000-00-000-00-00-209037-	11/13/2025	111325	111325			Due To 5001 - Refuse Operat		118,122.21	
APP 5001-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			118,122.21
APP 0000-00-000-00-00-209039-	11/13/2025	111325	111325			Due To 5003 - Transit Operat		15,410.08	
APP 5003-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			15,410.08
APP 0000-00-000-00-00-209049-	11/13/2025	111325	111325			Due To 5103 - Info Tech		92,790.21	
APP 5103-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			92,790.21
APP 0000-00-000-00-00-209060-	11/13/2025	111325	111325			Due To 0308 - Street Projects		35,850.00	
APP 0308-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			35,850.00
APP 0000-00-000-00-00-209032-	11/13/2025	111325	111325			Due To 0808 - LLMD - 001-2015		47,708.62	
APP 0808-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			47,708.62

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

YEAR PER SRC ACCOUNT	JNL EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
APP 0000-00-000-00-00-209024-	11/13/2025	111325	111325			Due To 0800 - LLMD - 001-2002		1,589.37	
APP 0800-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,589.37
APP 0000-00-000-00-00-209025-	11/13/2025	111325	111325			Due To 0801 - LLMD - 001-2005		467.74	
APP 0801-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			467.74
APP 0000-00-000-00-00-209029-	11/13/2025	111325	111325			Due To 0805 - LLMD - 001-2006		467.74	
APP 0805-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			467.74
APP 0000-00-000-00-00-209030-	11/13/2025	111325	111325			Due To 0806 - LLMD - 001-2007		1,658.65	
APP 0806-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,658.65
APP 0000-00-000-00-00-209034-	11/13/2025	111325	111325			Due To 0810 - LLMD - 001-1998		545.69	
APP 0810-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			545.69
APP 0000-00-000-00-00-209026-	11/13/2025	111325	111325			Due To 0802 - LLMD - 002-2005		2,182.79	
APP 0802-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			2,182.79
APP 0000-00-000-00-00-209027-	11/13/2025	111325	111325			Due To Funds - 0803 - 003-2005		917.69	
APP 0803-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			917.69
APP 0000-00-000-00-00-209028-	11/13/2025	111325	111325			Due To 0804 - LLMD - 004-2005		6,467.74	
APP 0804-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			6,467.74
APP 0000-00-000-00-00-209040-	11/13/2025	111325	111325			Due To 5004 - Telecom Operat		45,299.84	
APP 5004-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			45,299.84
APP 0000-00-000-00-00-209006-	11/13/2025	111325	111325			Due To 0204 - TDA - Streets		1,751.00	
APP 0204-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,751.00
APP 0000-00-000-00-00-209042-	11/13/2025	111325	111325			Due To 5006 - Rail Operat		79.37	
APP 5006-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			79.37
APP 0000-00-000-00-00-209002-	11/13/2025	111325	111325			Due To 0200 - Federal Grant		3,737.97	
APP 0200-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			3,737.97
APP 0000-00-000-00-00-209035-						Due To 0811 - LLMD - 001-2009		36.31	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

YEAR PER SRC ACCOUNT	JNL EFF DATE	JNL DESC	REF 1	REF 2	REF 3	ACCOUNT DESC LINE DESC	T OB	DEBIT	CREDIT
APP 0811-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			36.31
APP 0000-00-000-00-00-209310-	11/13/2025	111325	111325			Due To 0310 - Public Safety		1,845.62	
APP 0310-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			1,845.62
APP 0000-00-000-00-00-209058-	11/13/2025	111325	111325			Due to 0815 - DT CFD		619.15	
APP 0815-00-000-00-00-109000-	11/13/2025	111325	111325			Due From Funds - Cash Pool			619.15
SYSTEM GENERATED ENTRIES TOTAL								2,295,293.17	2,295,293.17
JOURNAL 2026/05/210 TOTAL								4,590,586.34	4,590,586.34

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	ACCOUNT	YEAR	PER	JNL	EFF DATE	ACCOUNT DESCRIPTION	DEBIT	CREDIT
0000	Pooled Cash Fund	2026	5	210	11/13/2025			
	0000-00-000-00-00-100010-					Cash: Mission Bank Acct#10755		2,295,293.17
	0000-00-000-00-00-209001-					Due To 0100 - Gen Fund	1,291,704.02	
	0000-00-000-00-00-209002-					Due To 0200 - Federal Grant	3,737.97	
	0000-00-000-00-00-209006-					Due To 0204 - TDA - Streets	1,751.00	
	0000-00-000-00-00-209024-					Due To 0800 - LLMD - 001-2002	1,589.37	
	0000-00-000-00-00-209025-					Due To 0801 - LLMD - 001-2005	467.74	
	0000-00-000-00-00-209026-					Due To 0802 - LLMD - 002-2005	2,182.79	
	0000-00-000-00-00-209027-					Due To Funds - 0803 - 003-2005	917.69	
	0000-00-000-00-00-209028-					Due To 0804 - LLMD - 004-2005	6,467.74	
	0000-00-000-00-00-209029-					Due To 0805 - LLMD - 001-2006	467.74	
	0000-00-000-00-00-209030-					Due To 0806 - LLMD - 001-2007	1,658.65	
	0000-00-000-00-00-209032-					Due To 0808 - LLMD - 001-2015	47,708.62	
	0000-00-000-00-00-209034-					Due To 0810 - LLMD - 001-1998	545.69	
	0000-00-000-00-00-209035-					Due To 0811 - LLMD - 001-2009	36.31	
	0000-00-000-00-00-209036-					Due To 5000 - Wastewtr Operat	383,366.01	
	0000-00-000-00-00-209037-					Due To 5001 - Refuse Operat	118,122.21	
	0000-00-000-00-00-209038-					Due To 5002 - Water Operat	202,542.29	
	0000-00-000-00-00-209039-					Due To 5003 - Transit Operat	15,410.08	
	0000-00-000-00-00-209040-					Due To 5004 - Telecom Operat	45,299.84	
	0000-00-000-00-00-209042-					Due To 5006 - Rail Operat	79.37	
	0000-00-000-00-00-209046-					Due To 5100 - Facility Maint	39,087.98	
	0000-00-000-00-00-209047-					Due To 5101 - Vehicle Maint	1,045.08	
	0000-00-000-00-00-209049-					Due To 5103 - Info Tech	92,790.21	
	0000-00-000-00-00-209058-					Due to 0815 - DT CFD	619.15	
	0000-00-000-00-00-209060-					Due To 0308 - Street Projects	35,850.00	
	0000-00-000-00-00-209310-					Due To 0310 - Public Safety	1,845.62	
						FUND TOTAL	2,295,293.17	2,295,293.17
0100	General Fund	2026	5	210	11/13/2025			
	0100-00-000-00-00-109000-					Due From Funds - Cash Pool		1,291,704.02
	0100-00-000-00-00-205000-					Accts Payable	1,291,704.02	
						FUND TOTAL	1,291,704.02	1,291,704.02
0200	Federal Grant	2026	5	210	11/13/2025			
	0200-00-000-00-00-109000-					Due From Funds - Cash Pool		3,737.97
	0200-00-000-00-00-205000-					Accts Payable	3,737.97	
						FUND TOTAL	3,737.97	3,737.97
0204	Tran. Dev. Act - Streets	2026	5	210	11/13/2025			
	0204-00-000-00-00-109000-					Due From Funds - Cash Pool		1,751.00
	0204-00-000-00-00-205000-					Accts Payable	1,751.00	
						FUND TOTAL	1,751.00	1,751.00
0308	State Grants Projects	2026	5	210	11/13/2025			

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	YEAR	PER	JNL	EFF	DATE	DEBIT	CREDIT
ACCOUNT					ACCOUNT DESCRIPTION		
0308-00-000-00-00-109000-					Due From Funds - Cash Pool		35,850.00
0308-00-000-00-00-205000-					Accts Payable	35,850.00	
					FUND TOTAL	35,850.00	35,850.00
0310 Public Safety Impact Fees	2026	5	210	11/13/2025			
0310-00-000-00-00-109000-					Due From Funds - Cash Pool		1,845.62
0310-00-000-00-00-205000-					Accts Payable	1,845.62	
					FUND TOTAL	1,845.62	1,845.62
0800 LLMD - 001-2002	2026	5	210	11/13/2025			
0800-00-000-00-00-109000-					Due From Funds - Cash Pool		1,589.37
0800-00-000-00-00-205000-					Accts Payable	1,589.37	
					FUND TOTAL	1,589.37	1,589.37
0801 LLMD - 001-2005	2026	5	210	11/13/2025			
0801-00-000-00-00-109000-					Due From Funds - Cash Pool		467.74
0801-00-000-00-00-205000-					Accts Payable	467.74	
					FUND TOTAL	467.74	467.74
0802 LLMD - 002-2005	2026	5	210	11/13/2025			
0802-00-000-00-00-109000-					Due From Funds - Cash Pool		2,182.79
0802-00-000-00-00-205000-					Accts Payable	2,182.79	
					FUND TOTAL	2,182.79	2,182.79
0803 LLMD - 003-2005	2026	5	210	11/13/2025			
0803-00-000-00-00-109000-					Due From Funds - Cash Pool		917.69
0803-00-000-00-00-205000-					Accts Payable	917.69	
					FUND TOTAL	917.69	917.69
0804 LLMD - 004-2005	2026	5	210	11/13/2025			
0804-00-000-00-00-109000-					Due From Funds - Cash Pool		6,467.74
0804-00-000-00-00-205000-					Accts Payable	6,467.74	
					FUND TOTAL	6,467.74	6,467.74
0805 LLMD - 001-2006	2026	5	210	11/13/2025			
0805-00-000-00-00-109000-					Due From Funds - Cash Pool		467.74
0805-00-000-00-00-205000-					Accts Payable	467.74	
					FUND TOTAL	467.74	467.74
0806 LLMD - 001-2007	2026	5	210	11/13/2025			
0806-00-000-00-00-109000-					Due From Funds - Cash Pool		1,658.65

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	YEAR	PER	JNL	EFF	DATE	ACCOUNT DESCRIPTION	DEBIT	CREDIT
ACCOUNT								
0806-00-000-00-00-205000-						Accts Payable	1,658.65	
						FUND TOTAL	1,658.65	1,658.65
0808 LLMD - 001-2015	2026	5	210	11/13/2025				
0808-00-000-00-00-109000-						Due From Funds - Cash Pool		47,708.62
0808-00-000-00-00-205000-						Accts Payable	47,708.62	
						FUND TOTAL	47,708.62	47,708.62
0810 LLMD - 001-1998	2026	5	210	11/13/2025				
0810-00-000-00-00-109000-						Due From Funds - Cash Pool		545.69
0810-00-000-00-00-205000-						Accts Payable	545.69	
						FUND TOTAL	545.69	545.69
0811 LLMD - 001-2009	2026	5	210	11/13/2025				
0811-00-000-00-00-109000-						Due From Funds - Cash Pool		36.31
0811-00-000-00-00-205000-						Accts Payable	36.31	
						FUND TOTAL	36.31	36.31
0815 CFD-0815	2026	5	210	11/13/2025				
0815-00-000-00-00-109000-						Due From Funds - Cash Pool		619.15
0815-00-000-00-00-205000-						Accts Payable	619.15	
						FUND TOTAL	619.15	619.15
5000 Wastewater Operations	2026	5	210	11/13/2025				
5000-00-000-00-00-109000-						Due From Funds - Cash Pool		383,366.01
5000-00-000-00-00-205000-						Accts Payable	383,366.01	
						FUND TOTAL	383,366.01	383,366.01
5001 Refuse Operations	2026	5	210	11/13/2025				
5001-00-000-00-00-109000-						Due From Funds - Cash Pool		118,122.21
5001-00-000-00-00-205000-						Accts Payable	118,122.21	
						FUND TOTAL	118,122.21	118,122.21
5002 Water Operations	2026	5	210	11/13/2025				
5002-00-000-00-00-109000-						Due From Funds - Cash Pool		202,542.29
5002-00-000-00-00-205000-						Accts Payable	202,542.29	
						FUND TOTAL	202,542.29	202,542.29
5003 Transit Operations	2026	5	210	11/13/2025				
5003-00-000-00-00-109000-						Due From Funds - Cash Pool		15,410.08
5003-00-000-00-00-205000-						Accts Payable	15,410.08	

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND ACCOUNT	YEAR	PER	JNL	EFF DATE	ACCOUNT DESCRIPTION	DEBIT	CREDIT
					FUND TOTAL	15,410.08	15,410.08
5004 Telecommunications Operations	2026	5	210	11/13/2025			
5004-00-000-00-00-109000-					Due From Funds - Cash Pool		45,299.84
5004-00-000-00-00-205000-					Accts Payable	45,299.84	
					FUND TOTAL	45,299.84	45,299.84
5006 Rail Operations	2026	5	210	11/13/2025			
5006-00-000-00-00-109000-					Due From Funds - Cash Pool		79.37
5006-00-000-00-00-205000-					Accts Payable	79.37	
					FUND TOTAL	79.37	79.37
5100 Facility Maintenance	2026	5	210	11/13/2025			
5100-00-000-00-00-109000-					Due From Funds - Cash Pool		39,087.98
5100-00-000-00-00-205000-					Accts Payable	39,087.98	
					FUND TOTAL	39,087.98	39,087.98
5101 Vehicle Maintenance	2026	5	210	11/13/2025			
5101-00-000-00-00-109000-					Due From Funds - Cash Pool		1,045.08
5101-00-000-00-00-205000-					Accts Payable	1,045.08	
					FUND TOTAL	1,045.08	1,045.08
5103 Information Technology	2026	5	210	11/13/2025			
5103-00-000-00-00-109000-					Due From Funds - Cash Pool		92,790.21
5103-00-000-00-00-205000-					Accts Payable	92,790.21	
					FUND TOTAL	92,790.21	92,790.21

City of Shafter

A/P CASH DISBURSEMENTS JOURNAL

JOURNAL ENTRIES TO BE CREATED

FUND	DUE TO	DUE FR
0000 Pooled Cash Fund	2,295,293.17	
0100 General Fund		1,291,704.02
0200 Federal Grant		3,737.97
0204 Tran. Dev. Act - Streets		1,751.00
0308 State Grants Projects		35,850.00
0310 Public Safety Impact Fees		1,845.62
0800 LLMD - 001-2002		1,589.37
0801 LLMD - 001-2005		467.74
0802 LLMD - 002-2005		2,182.79
0803 LLMD - 003-2005		917.69
0804 LLMD - 004-2005		6,467.74
0805 LLMD - 001-2006		467.74
0806 LLMD - 001-2007		1,658.65
0808 LLMD - 001-2015		47,708.62
0810 LLMD - 001-1998		545.69
0811 LLMD - 001-2009		36.31
0815 CFD-0815		619.15
5000 Wastewater Operations		383,366.01
5001 Refuse Operations		118,122.21
5002 Water Operations		202,542.29
5003 Transit Operations		15,410.08
5004 Telecommunications Operations		45,299.84
5006 Rail Operations		79.37
5100 Facility Maintenance		39,087.98
5101 Vehicle Maintenance		1,045.08
5103 Information Technology		92,790.21
TOTAL	2,295,293.17	2,295,293.17

** END OF REPORT - Generated by Brenda Lopez **

City of Shafter

DETAIL PROOF - FINAL REPORT

Pay Period 10/11/25 To 10/24/25

WARRANT: 103125 PAYROLL TYPE: BIWEEKLY

CHECK DATE: 10/31/2025

Earnings-Deductions Proof Summaries

Total Pre-Notes: 0

Available Cash Balance after payroll: -21,701,880.72

Total Cash Requirements:

Total Employee Checks:	0.00
Total Employee/Employer ACH Transactions:	406,734.61
Total Vendor Checks this payroll:	0.00
Total Vendor Checks other payrolls:	0.00
Total Vendor Electronic Transfers this payroll:	0.00
Total Vendor Electronic Transfers other payrolls:	0.00
Total Vendor Telephone Transfers this payroll:	0.00
Total Vendor Telephone Transfers other payrolls:	0.00

Total Cash Required: 406,734.61

Payments to be Processed:

Total Telephone Transfers: 0.00

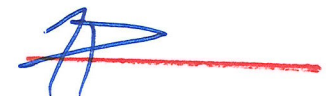
Remaining Payroll Liabilities:

Total Employee/Employer (Check type = No check):	34,950.06
Total Pay Escrow:	0.00
Total Escrow Balance:	0.00
Total Invoices this payroll:	285,489.63
Total Invoices other payrolls:	0.00
Total Checks/Invoices/EFT/Telephone transfers this payroll (deferred):	0.00
Total Checks/Invoices/EFT/Telephone transfers other payrolls (deferred):	0.00

Total Liabilities: 320,439.69

** END OF REPORT - Generated by Luis Campos **

APPROVED BY:

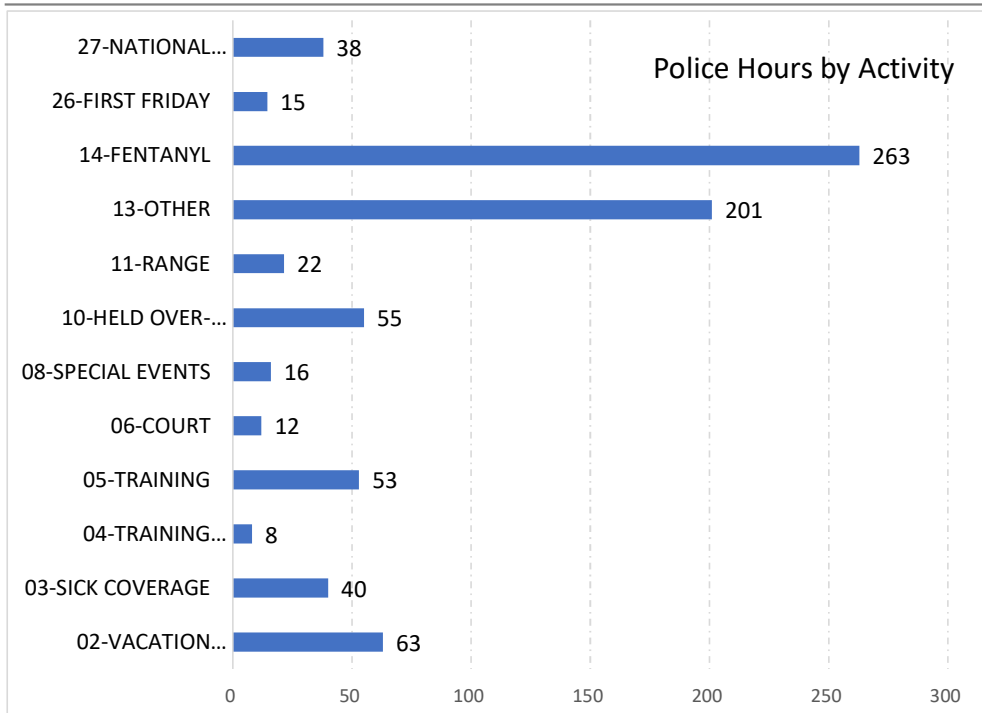




OVERTIME REPORT FOR OCTOBER 2025

PyYrMonth	202510		
Department	EmpName	Hours	OT Pay Amount
Administrative Services	GARCIA, REBECCA	13.25	\$507
	GONZALEZ, JESSICA	0.48	\$28
	GONZALES, OLGA	0.87	\$49
	LARA, LETICIA	0.87	\$69
	RODRIGUEZ, VERONICA	6.00	\$271
	NIETO, LUZ	6.75	\$336
	LOPEZ, VICTORIA	12.00	\$438
Administrative Services Sum		40.22	\$1,697
Building	COMSTOCK, ROBERT	2.75	\$224
	MCMASTERS, PERRY	1.25	\$73
	NOLAN, ABIGAIL	3.75	\$196
	VELASQUEZ, ANGEL	14.25	\$910
	NICHOLS, PHILLIP	9.75	\$613
	RUIZ CABALLERO, MARIELA	0.18	\$8
Building Sum		31.93	\$2,023
Information Technology	HERRERA, AARON	17.75	\$1,297
	ROGERS, MICHAEL	3.45	\$201
	WIGGINS, SCOTT	3.75	\$352
Information Technology Sum		24.95	\$1,849
Planning	RUIZ CABALLERO, MARIELA	0.07	\$3
Planning Sum		0.07	\$3
Police	CAMACHO, RAMON	36.00	\$2,487
	CAUDILLO, SEAN	42.50	\$4,349
	DAVALOS, EDGAR	90.00	\$9,136
	DIAZ, ERIC	56.00	\$6,401
	GARCIA, JENNIFER	24.50	\$1,937
	GOMEZ, KARLINA	49.50	\$1,996
	GRAVES, LUCAS	4.50	\$365
	KING, TIMOTHY	13.50	\$1,177
	KINKADE, STORM	13.00	\$1,190
	NOUSCH, ETHAN	63.00	\$5,667
	OZAETA, RACHEL	57.50	\$5,233
	PAILING, MELANIE	7.00	\$368
	RIDDICK, NICKOLAS	19.00	\$1,531
	RODRIGUEZ, ILIANA	46.00	\$2,185
	ROMERO-TIBURCIO, CARLOS	32.50	\$2,238
	SERJEANT, MALLORY	36.00	\$2,813
	VALDIVIA, JORGE	31.00	\$2,031
	RIVERA, SIMON	65.00	\$4,508
	CEJUDO, CRISTIAN	68.50	\$4,706
	BERUMEN, KAITLYNN	4.00	\$287
	CALLAGY, SAMANTHA	26.00	\$1,867
	CASTILLO, MITCHELL	118.50	\$8,912
	RUBIO, YESICA	13.00	\$848
	ROGERS, MICHAEL	13.80	\$805
	RODRIGUEZ, ANGEL	46.00	\$3,032
	DENIS, JANNETE	18.00	\$882

Department	EmpName	Hours	OT Pay Amount
Police	RYAN, JOSHUA	15.50	\$740
	VASQUEZ, DALIA	43.00	\$2,691
	HERNANDEZ, MIA	12.00	\$557
	ARCHULETA, KEVIN	86.00	\$7,535
	MEZA GARCIA, JESUS	79.50	\$5,526
	HERRERA, JUVENAL	68.50	\$4,453
	CHACON, ARMANDO	10.50	\$654
	CHAIDEZ, ARMANDO	10.00	\$619
	FLORES, JOSE	2.00	\$143
	BILL, JACUB	11.50	\$538
	DONATE, YANELI	12.50	\$638
	CHAVEZ, JESSE	4.50	\$266
Police Sum		1,349.80	\$101,312
Public Works	ALDACO, JUAN	0.50	\$31
	ALVAREZ, JOSE	11.25	\$567
	ARGUETA, CARLOS	0.50	\$24
	FLORES, DEREK	6.50	\$354
	GONZALEZ, JESSICA	1.52	\$84
	GONZALES, OLGA	2.63	\$147
	IBARRA, MARCELINO	16.25	\$1,018
	LARA, CARLOS	4.50	\$227
	LARA, LETICIA	0.38	\$29
	PENA, ROBERTO	32.00	\$2,007
	FERNANDEZ, BERNARDO	6.25	\$277
	GUDINO ALVARADO, RAMON	0.75	\$29
Public Works Sum		83.03	\$4,796
Community Services	CASTRO, VICTOR	7.00	\$372
	KING, TIMOTHY	3.75	\$330
	RIDDICK, NICKOLAS	5.00	\$403
Community Services Sum		15.75	\$1,105
Grand Total		1,545.75	\$112,785



**MINUTES OF THE REGULAR MEETING OF THE
SHAFTER CITY COUNCIL
COUNCIL CHAMBER, 336 PACIFIC AVENUE
MEETING HELD IN-PERSON AND VIA ZOOM AND LIVESTREAM TO YOUTUBE
TUESDAY, OCTOBER 7, 2025**

CALL TO ORDER: 6:00 PM

ROLL CALL:

PRESENT: Mayor Givens, and Council Members Alvarado, Espinoza, and Prout. ABSENT: Mayor Pro Tem Olvera with an excused absence. Also present: City Manager Lippincott, Assistant City Attorney Castillo (via Zoom), Planning Director Esselman, IT Specialist Herrera, Deputy Public Works Director Gonzalez, City Clerk Pallares, Deputy Public Works Director Torres, Sergeant York, and Community Engagement Manager Zermeno.

PLEDGE OF ALLEGIANCE: Council Member Alvarado

INVOCATION: Mayor Givens

APPROVAL OF AGENDA:

MOVED (PROUT) AND SECONDED (ALVARADO) COUNCIL DETERMINED THERE WAS A NEED TO TAKE IMMEDIATE ACTION AND THAT THE NEED FOR THE IMMEDIATE ACTION CAME TO THE ATTENTION OF THE COUNCIL SUBSEQUENT TO THE AGENDA BEING POSTED TO MOVE CONSENT CALENDAR ITEM NO. 11 TO MANAGEMENT REPORT NO. 1 AND APPROVED THE AGENDA AS AMENDED. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, AND PROUT.

NAYS: NONE.

ABSENT: OLVERA.

ABSTENTIONS: NONE.

PRESENTATION:

1. Tim Unruh, Kern Mosquito & Vector Control District, provided an update on the Kern Mosquito & Vector Control District.

PUBLIC COMMENT:

There were no members of the public wishing to speak.

COUNCIL ANNOUNCEMENTS AND REPORTS:

On September 17, 2025, Council Member Prout attended Student Leadership at Shafter High School.

On September 29, 2025, Council Members Espinoza and Prout attended the Oath of Office Ceremony of Administrative Assistant Mariela Ruiz.

On September 29, 2025, Council Members Espinoza and Prout attended the Groundbreaking ceremony of the Mexican Colony Sidewalk Project.

On September 29, 2025, Council Members Espinoza and Prout attended the Grand Opening and Ribbon Cutting of the Legacy Realty Group and NextGen Homes Loans.

On October 1, 2025, Council Members Espinoza and Prout attended Coffee with a Cop at Starbucks.

On October 3, 2025, Council Members Espinoza and Prout attended First Fridays Downtown Street Fair and Market.

CONSENT CALENDAR:

1. Approve General Checks: September 24, 2025, September 25, 2025, October 2, 2025.
2. Approve Payroll: September 19, 2025, September 19, 2025, September 22, 2025, September 26, 2025.
3. Approve Overtime Report: September 2025.
4. Council find the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; and accept the Treasurer’s Report for August 2025.
5. Approval of Minutes: September 2, 2025, September 16, 2025, September 16, 2025.
6. Approve Special Event Permit: Shafter Lions Club, Trunk or Treat, Veterans Park, October 28, 2025.
7. Approve Special Event: Shafter Rotary Foundation, Ghost Tour, 1150 E. Ash Avenue, October 26, 2025.
8. Council find the action is not defined as a "project" per Section 15378(b)(5) of the CEQA Guidelines; approve Request for Veto Letter on behalf of the Shafter City Council, for Senate Bill 707 Open Meetings.
9. Council find the action is not defined as a “project” per Section 15378(b)(2) of the CEQA Guidelines; ratify the Side Letter Agreement between the City and SPOA to remove recognition of the Animal Control Manager classification.
10. Council find the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; adopt Resolution No. 3044, a Resolution of the City Council of the City of Shafter, authorizing the City Manager or Designee to appropriate \$80,000 from the General Fund to support the Senior Discount Program for utility billing.
11. *MOVED TO MANAGEMENT REPORT NO. 1.* Council find the requested action is not a “project” per Section 15378(b)(4) of the California Environmental Quality Act Guidelines; approve Merchandise License Agreement with Small Town Designs to allow the sale of City-Branded Merchandise.
12. Council find that the action is exempt from the California Environmental Quality Act; authorize the increase of Purchase Order No. 11 with Dee Jaspar & Associates from \$9,600 to a not-to-exceed amount of \$29,558 to fully fund engineering services related to the proposed relocation of City utilities for the Caltrans roundabout project; and authorize the Public Works Director to execute all related documents and agreements.
13. Council find the action is exempt from the California Environmental Quality Act; accept three bid proposals for the said work and authorize the Deputy Public Works Director to award project to Bakersfield Well & Pump for work up to \$100,000.
14. Council find that the action is exempt from the California Environmental Quality Act;

- approve the creation of a new Capital Improvement Project for the Zerker Road Intersection and Corridor Study; authorize the allocation of \$66,000 in Traffic Impact Fees (TIF) for the project; and authorize the Deputy Public Works Director to award the professional services contract to Provost & Pritchard Consulting Group.
15. Council find the requested action is exempt from the California Environmental Quality Act; authorize the Deputy Public Works Director to issue a Notice of Award and Notice to Proceed to Sierra Construction & Excavation in the amount of \$81,075 for the installation of PG&E service for the North Shafter Community Park project; and authorize a General Fund appropriation of \$85,000 to Project No. PK00008.
 16. Council find the requested action is exempt from the California Environmental Quality Act (CEQA); ratify an expedited purchase of a 600 amp switchgear from Witcher Electric, totaling \$48,936, to maintain the schedule for improvements at the Shafter Aquatics Center.
 17. The City Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; and adopt Resolution No. 3045, a Resolution of Intention of the City Council of the City of Shafter With Respect to Annexation of Territory to City of Shafter Community Facilities District No. 0815 (“Annexation No. 1”) to authorize the levy of a special taxes within Annexation No. 1 (Pursuant to the Mello-Roos Community Facilities Act of 1982, as amended).
 18. Council find that the action is not defined as a project per Section 15378(b)(5) of the CEQA Guidelines; authorize the City Manager to execute the CCC-96 Sponsor Agreement with the California Conservation Corps.

MOVED (ALVARADO) AND SECONDED (PROUT) COUNCIL APPROVED THE CONSENT CALENDAR AS AMENDED WITH ONLY NO. 1 THROUGH NO. 10 AND NO. 12 THROUGH NO. 18. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, AND PROUT.

NAYS: NONE.

ABSENT: OLVERA.

ABSTENTIONS: NONE.

PUBLIC HEARINGS:

Should anyone challenge any proposed action which is the subject of a public hearing listed on this agenda, that person challenging any action taken after the public hearing may be limited to raising only those issues addressed at the public hearing described in this notice, or in written correspondence delivered to the City Council at or prior to this public hearing.

1. **GENERAL PLAN AMENDMENT NO. 23-39 AND ZONE CHANGE NO. 23-72:**
Assistant City Attorney Castillo and Planning Director Esselman made introductory comments. A notice of public hearing was properly advertised. Staff recommended that Council conduct hearing to consider General Plan Amendment (GPA) No. 23-39 and Zone Change (ZC) No. 23-72
 1. adopt a Mitigated Negative Declaration for the project
 2. Adopted Resolution No. 3046, a Resolution of the City Council of the City of Shafter Adopting Mitigated Negative Declaration and approving General Plan Amendment 23-39
 3. Introduce for first reading, by title only, and waive reading of Ordinance No. 772, an Ordinance of the City Council of the City of Shafter, California approving Zone Change No. 23-72.

The GPA amends the City of Shafter General Plan land use designation for the property from LDR (Low Density Residential) to MHDR (Medium High Density Residential). The ZC changes the zone district under Title 17 of the Shafter Municipal Code from R-1 (Low Density Residential) to R-3 (Medium High Density Residential) of an approximately 8.72-acre parcel (Assessor's Parcel Number 028- 180-57) located at the northeast corner of Birch Street and East Los Angeles Avenue.

Mayor Givens opened the public hearing.

Being no members of the public wishing to speak, the public hearing was closed.

MOVED (ESPINOZA) AND SECONDED (ALVARADO) COUNCIL CONDUCTED THE PUBLIC HEARING; AND CONTINUED THE PUBLIC HEARING TO MEETING DATE NOT CERTAIN. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, AND PROUT.

NAYS: NONE.

ABSENT: OLVERA.

ABSTENTIONS: NONE.

MANAGEMENT REPORT:

1. SMALL TOWN DESIGNS CITY BRANDED MERCHANDISE LICENSE AGREEMENT: City Manager Lippincott made introductory comments.

MOVED (PROUT) AND SECONDED (ALVARADO) COUNCIL FOUND THE REQUESTED ACTION IS NOT A "PROJECT" PER SECTION 15378(B)(4) OF THE CALIFORNIA ENVIRONMENTAL QUALITY ACT GUIDELINES; APPROVED MERCHANDISE LICENSE AGREEMENT WITH SMALL TOWN DESIGNS TO ALLOW THE SALE OF CITY-BRANDED MERCHANDISE. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, AND PROUT.

NAYS: NONE.

ABSENT: OLVERA.

ABSTENTIONS: NONE.

2. COUNCIL DAIS LOGO DISCUSSION: Community Engagement Manager Zermeno made introductory comments.

THE COUNCIL WAS PROVIDED WITH INFORMATION ON VARIOUS LOGO OPTIONS. THE COUNCIL PROVIDED DIRECTION TO STAFF TO CONTINUE WORKING WITH SHAFTER HIGH SCHOOL AND BRING FORWARD A SAMPLE LOGO FEATURING RAISED LETTERS. THIS DIRECTION WAS APPROVED BY COUNCIL CONSENSUS.

3. TRANSFER COMPLETED SOUTH SHAFTER SEWER PROJECT TO THE CITY AGREEMENT APPROVAL: Deputy Public Works Director Torres made introductory comments.

MOVED (ESPINOZA) AND SECONDED (ALVARADO) COUNCIL FOUND THAT THE ACTION IS NOT DEFINED AS A "PROJECT" PER SECTION 15378(B)(5) OF THE CEQA GUIDELINES; AUTHORIZED THE CITY MANAGER AND THE PUBLIC WORKS DIRECTOR, OR THEIR DESIGNEES, TO EXECUTE THE AGREEMENT TO OWN,

OPERATE, AND MAINTAIN THE SOUTH SHAFTER SEWER PROJECT IMPROVEMENTS WITH THE COUNTY OF KERN; AND AUTHORIZED THE PUBLIC WORKS DIRECTOR TO TAKE ALL NECESSARY STEPS TO IMPLEMENT THE TERMS OF THE AGREEMENT AND ASSUME OPERATIONAL RESPONSIBILITY FOR THE COMPLETED INFRASTRUCTURE. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, AND PROUT.

NAYS: NONE.

ABSENT: OLVERA.

ABSTENTIONS: NONE.

CITY MANAGER COMMENTS AND REPORTS: City Manager Lippincott reported that a special meeting will be scheduled for the California High-Speed Rail Authority to present proposed changes to the approved track and settlement agreement with the City.

DEPARTMENT DIRECTOR COMMENTS AND REPORTS: No reports at this time.

ADJOURNMENT:

MOVED (ESPINOZA) AND SECONDED (PROUT) COUNCIL ADJOURNED THE MEETING AT 7:17 P.M. MOTION CARRIED WITH NO OPPOSITION WITH MAYOR PRO TEM OLVERA ABSENT.

Chad Givens, Mayor

ATTEST:

Yazmina Pallares, City Clerk

**MINUTES OF THE REGULAR MEETING OF THE
SHAFTER CITY COUNCIL
COUNCIL CHAMBER, 336 PACIFIC AVENUE
MEETING HELD IN-PERSON AND VIA ZOOM AND LIVESTREAM TO YOUTUBE
TUESDAY, OCTOBER 21, 2025**

CALL TO ORDER: 6:00 PM

ROLL CALL:

PRESENT: Mayor Givens, Mayor Pro Tem Olvera, and Council Members Alvarado, Espinoza, and Prout. Also present: City Manager Lippincott, Planning Director Esselman, Community Services Director Franz, IT Specialist Herrera, Public Works Director James, Chief of Police Milligan, City Clerk Pallares, and Sergeant York.

PLEDGE OF ALLEGIANCE: Council Member Espinoza

INVOCATION: Mayo Pro Tem Olvera

APPROVAL OF AGENDA:

MOVED (OLVERA) AND SECONDED (ESPINOZA) COUNCIL DETERMINED THERE WAS A NEED TO TAKE IMMEDIATE ACTION AND THAT THE NEED FOR THE IMMEDIATE ACTION CAME TO THE ATTENTION OF THE COUNCIL SUBSEQUENT TO THE AGENDA BEING POSTED TO MOVE CONSENT CALENDAR ITEM NO. 10 TO MANAGEMENT REPORT NO. 1 AND APPROVED THE AGENDA AS AMENDED. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, OLVERA, AND PROUT.

NAYS: NONE.

ABSENT: NONE.

ABSTENTIONS: NONE.

PRESENTATION:

1. Mayor Givens presented a Proclamation declaring October 2024 Domestic Violence Awareness Month to Shafter Women's Club.

PUBLIC COMMENT:

Don Loveless, 404 E. Los Angeles Street, expressed his concerns regarding Public Hearing No. 1, General Plan Amendment No. 23-39 and Zone Change No. 23-72.

COUNCIL ANNOUNCEMENTS AND REPORTS:

Council Member Alvarado congratulated City Staff on the success of National Night Out.

On October 9, 2025, Council Member Espinoza and Prout attended the Employee Appreciation Fall BBQ at Veterans Park.

On October 9, 2025, Council Member Prout attended the Kern County Law Enforcement Foundation 37th Annual Officer of the Year Awards Dinner at Dignity Health Convention Center.

On October 11, 2025, Mayor Pro Tem Olvera participated in the Lions Club Food Drive.

On October 14, 2025, Council Member Espinoza attended the Shafter-Wasco Compost Facility Grand Opening in Bakersfield.

On October 15, 2025, Council Member Espinoza attended Principal Partner's Day at Shafter High School.

On October 16, 2025, Council Members Espinoza and Prout attended the Shafter Police Department National Night Out event at Veterans Park.

On October 16, 2025, Mayor Pro Tem Olvera participated in providing dinner to the Shafter High Generals Varsity Football Team.

On October 20, 2025, Mayor Pro Tem Olvera participated in the General Plan Advisory Committee meeting at the Police Department Community Room.

Mayor Givens reminded Council of upcoming events and reported the Harvest Festival would take place on October 28; the Shafter/Wasco Bonfire on October 29; and a meeting with the California High Speed Rail Authority on October 27.

CONSENT CALENDAR:

1. Approve General Checks: October 3, 2025, October 7, 2025, October 16, 2025.
2. Approve Payroll: October 1, 2025, October 3, 2025.
3. Approve Certificate of Recognition: Lideres Campesinas del comite de Kern Norte.
4. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; and approve the annual renewal of the Arctic Wolf Security as a Service contract in the amount of \$58,391.61.
5. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; authorize the City Manager to add an Assistant Chief position within the Shafter Police Department's organizational structure as part of the operating budget.
6. Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; and approve and authorize the Chief of Police to enter into a three-year contractual agreement with California Highway Patrol for the use of the Weapons Shooting Range.
7. Council find that the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; adopt Resolution No. 3047, a Resolution of the City Council of the City of Shafter, authorizing appropriation of funds to pay the City of Shafter's annual allocation to the Kern Local Agency Formation Commission (LAFCO).
8. Council find that the action is not defined as a "project" under Section 15378(b)(5) of the CEQA Guidelines; and adopt Resolution No. 3048, a Resolution of the City Council of the City of Shafter, authorizing the City Manager or Designee to add and fund a Transit Driver Position (Full-Time or Part-Time) to support increased ridership and service reliability within the Shafter Transit System.
9. Council find that the action is not defined as a "project" under Section 15378(b)(5) of the

CEQA Guidelines; approve the addition of one full-time position within the Finance Department to strengthen operational capacity, enhance analytical and compliance functions, and expand strategic initiatives; and authorize staff to fund the position through existing and proportionally allocated enterprise and operating funds, with minimal impact to the General Fund and inclusion in the next budget cycle.

10. *ITEM MOVED TO MANAGEMENT REPORT NO. 1.* Council find that the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; approve a budget adjustment in the amount of \$230,000 to the Legal Services appropriation for FY 2025–26, increasing the total budget from \$834,000 to \$1,064,000; and authorize the Finance Director to allocate funds as necessary to support ongoing and emerging legal matters.

MOVED (PROUT) AND SECONDED (OLVERA) COUNCIL APPROVED THE CONSENT CALENDAR AS AMENDED WITH ONLY NO. 1 THROUGH NO. 9. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, OLVERA, AND PROUT.

NAYS: NONE.

ABSENT: NONE.

ABSTENTIONS: NONE.

PUBLIC HEARINGS:

Should anyone challenge any proposed action which is the subject of a public hearing listed on this agenda, that person challenging any action taken after the public hearing may be limited to raising only those issues addressed at the public hearing described in this notice, or in written correspondence delivered to the City Council at or prior to this public hearing.

1. **GENERAL PLAN AMENDMENT NO. 23-39 AND ZONE CHANGE NO. 23-72:** City Manager Lippincott introduced the item. The GPA amends the City of Shafter General Plan land use designation for the property from LDR (Low Density Residential) to MHDR (Medium High Density Residential). The ZC changes the zone district under Title 17 of the Shafter Municipal Code from R-1 (Low Density Residential) to R-3 (Medium High Density Residential) of an approximately 8.72-acre parcel (Assessor’s Parcel Number 028- 180-57) located at the northeast corner of Birch Street and East Los Angeles Avenue.

Mayor Givens opened the public hearing.

Yesenia Acosta spoke in favor of the project and said the project would benefit the community.

City Clerk Pallares announced that the City Clerk's Department had received two emails about Public Comment for Public Hearing Item No. 1. One was from David Cruz and the other from Andreina Cruz, both of whom opposed General Plan Amendment No. 23-39 and Zone Change No. 23-72.

Steve Hernandez, representative for the Cesar Chavez Foundation, spoke in favor of the project and answered questions from the Council.

Being no members of the public wishing to speak, the public hearing was closed.

MOVED (OLVERA) AND SECONDED (ALVARADO) COUNCIL CONDUCTED HEARING TO CONSIDER GENERAL PLAN AMENDMENT (GPA) NO. 23-39 AND ZONE CHANGE (ZC) NO. 23-72 AND ADOPTED A MITIGATED

NEGATIVE DECLARATION FOR THE PROJECT; APPROVED RESOLUTION NO. 3046 APPROVING GPA NO. 23-39; AND INTRODUCED FOR FIRST READING, BY TITLE ONLY, AND WAIVE READING OF ORDINANCE NO. 772 APPROVING ZC NO. 23-72. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, GIVENS, OLVERA, AND PROUT.

NAYS: ESPINOZA.

ABSENT: NONE.

ABSTENTIONS: NONE.

MANAGEMENT REPORT:

- 1. LEGAL SERVICES BUDGET APPROPRIATION INCREASE:** City Manager Lippincott made introductory comments.

MOVED (PROUT) AND SECONDED (ESPINOZA) COUNCIL FOUND THAT THE ACTION IS NOT DEFINED AS A "PROJECT" PER SECTION 15378(B)(4) OF THE CEQA GUIDELINES; APPROVED A BUDGET ADJUSTMENT IN THE AMOUNT OF \$230,000 TO THE LEGAL SERVICES APPROPRIATION FOR FY 2025–26, INCREASING THE TOTAL BUDGET FROM \$834,000 TO \$1,064,000; AND AUTHORIZED THE FINANCE DIRECTOR TO ALLOCATE FUNDS AS NECESSARY TO SUPPORT ONGOING AND EMERGING LEGAL MATTERS. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, OLVERA, AND PROUT.

NAYS: NONE.

ABSENT: NONE.

ABSTENTIONS: NONE.

- 2. RESIDENT ACCESS TO DATA ON POLICE ACTIVITIES VIA CITIZEN RIMS COMMUNITY PORTAL:** Chief of Police Milligan and Dispatch Supervisor Meyer made introductory comments.

THE COUNCIL WAS PROVIDED A DEMONSTRATION OF THE CITIZEN RIMS COMMUNITY PORTAL; PRESENTATION RECEIVED AND FILED.

- 3. POLICE MOTOR UNIT PROGRAM APPROVAL AND FUNDING FOR SAID PROGRAM COSTS:** Chief of Police Milligan made introductory comments.

MOVED (ESPINOZA) AND SECONDED (OLVERA) COUNCIL FOUND THE ACTION IS NOT DEFINED AS A "PROJECT" PER SECTION 15378(B)(4) OF THE CEQA GUIDELINES; APPROVED PURCHASE OF TRAINING COST, MOTOR OFFICER UNIFORM, PROTECTIVE EQUIPMENT, AND TWO (2) BMW POLICE MOTORCYCLES WITH A TOTAL ESTIMATED COST OF \$101,729.06. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, OLVERA, AND PROUT.

NAYS: NONE.

ABSENT: NONE.

ABSTENTIONS: NONE.

- 4. CHESS GARDEN PROJECT CHANGE OF FUNDING SOURCE:** Community Services Franz made introductory comments.

MOVED (PROUT) AND SECONDED (ESPINOZA) COUNCIL FOUND THE ACTION IS NOT DEFINED AS A "PROJECT" PER SECTION 15378(B)(4) OF THE CEQA GUIDELINES; APPROVED A BUDGET AMENDMENT IN

THE AMOUNT OF \$250,000 FROM GENERAL FUND RESERVES TO ADD THE SHAFTER LIBRARY & LEARNING CENTER CHESS GARDEN PROJECT TO THE CAPITAL IMPROVEMENT PLAN AND DIRECT STAFF TO PROCEED WITH ADVERTISING THE PROJECT FOR PUBLIC BID IN ACCORDANCE WITH THE CITY OF SHAFTER PROCUREMENT POLICIES. MOTION CARRIED BY THE FOLLOWING VOTE:

AYES: ALVARADO, ESPINOZA, GIVENS, OLVERA, AND PROUT.

NAYS: NONE.

ABSENT: NONE.

ABSTENTIONS: NONE.

CITY MANAGER COMMENTS AND REPORTS: City Manager Lippincott announced that restructuring of the City Manager's Office would take place, and an Assistant City Manager would begin on November 10, 2025.

DEPARTMENT DIRECTOR COMMENTS AND REPORTS: No reports at this time.

RECESS:

MOVED (OLVERA) AND SECONDED (ESPINOZA) COUNCIL RECESSED INTO CLOSED SESSION AT 7:41 P.M.

CLOSED SESSION:

- 1. CONFERENCE WITH LABOR NEGOTIATORS:** Pursuant to California Government Code, Section 54957.6 Agency Representative: Lance Lippincott, City Manager. Employee Organization: Shafter Police Officers Association and Shafter Public Works Unit, SEIU Local 521. *NO REPORTABLE ACTION.*

ADJOURNMENT:

MOVED (ESPINOZA) AND SECONDED (OLVERA) COUNCIL ADJOURNED THE MEETING AT 8:00 P.M. MOTION CARRIED WITH NO OPPOSITION.

Chad Givens, Mayor

ATTEST:

Yazmina Pallares, City Clerk



Special Event Permit

Thank you for choosing to host an event in the City of Shafter!

Before you start, let's make sure you need this permit. If your event will have fewer than 50 attendees, does not involve the sale of food and/or beverages, and does not need to close public streets, sidewalks, or parking lots, you don't need a Special Events Permit. Have a great event!

However, if you expect more than 50 people, will sell food and/or beverages, have amplified sound, or you are going to use public streets, sidewalks, or parking lots, please fill out this form. This helps us coordinate resources, ensure public safety, and ensures you comply with the Shafter Municipal Code. We have tried to make it as painless as possible, and we are here to help! If you have any questions contact the Public Works Office at (661) 746-5004.

Here's what you need to know:

- You will need to submit your completed application at least 30 days before the event. This gives us time to review and approve your permit.
- An application fee of \$25 is due after submittal and is non-refundable. (Other fees may apply.) A City staff member will contact you for payment.
- Events with more than 300 people at a time or serving alcohol require City Council approval.

Thank you again for hosting your event in Shafter—we can't wait to see it come to life!

Special Event Permit

Step 1 - Contact Information

Host Organization

(Host Organization is the organization accepting all financial responsibility for the event and providing the required insurance.)

Shafter Lions Club

Untitled

Check here if the Host Organization is a non-profit.

Host Organization Website

<https://www.shafterlionsclub.com/>

Event Contact(s)

Untitled

Event Contact 1

Name

Gilbert T Alvarado

Phone

(661) 292-0538

Email

shafterlions@yahoo.com

Step 2 - Event Information

Event Details

Event Name

Shafter Lions Club Christmas Parade

Event Description

Christmas Parade

Untitled

Check here if your event requires a street, sidewalk, or parking closure.

Road closures require Council review and approval.

Event Location

Mannel Park

Selecting an event location for this permit is not considered a facility reservation. To complete a park reservation, visit the [City of Shafter Parks Reservation](#) webpage.

Maximum Number of People Anticipated at a Time

4,000

Event Activities (Check all that apply)

Amplified Music/Speech

If your event has multiple dates, enter each individual date the event will be held.

Event Set-Up Date

12/5/2025

Event Set-Up Time (Start and End time)

12:00pm

Event Date

12/5/2025

Event Time (Start and End Time)

4:30pm-8:30pm

Multiple Event Dates Indicator**Event Tear-Down Date**

12/5/2025

Event Tear-Down Time (Start and End Time)

9:00pm

Facility Use Application

Declaration

1. Applicant is responsible for any damage to the facility, contents, or fixtures and is responsible for the cost of repairs and/or replacement of such at the City's discretion. All damages must be reported to the City at the conclusion of the event or the next business day.

Initial

gta

2. The facility must be left in a neat, clean and orderly condition. Failure to do so may result in cleaning costs being deducted from the security deposit. Security deposit refunds will be mailed 4 to 6 weeks after the event.

Initial

gta

3. It is understood that nothing shall be attached to the walls, ceiling, or any of the fixtures. Use of tape, staples, nails, glitter, etc. is prohibited.

Initial

gta

4. The City is in no way responsible for any personal injuries, property damages, or other liabilities that maybe incurred during the use of the facility.

Initial

gta

5. All General Liability Insurance Policies must include Endorsements and name "The City of Shafter, its officers, employees, city council members, agents, boards and commissions" as additionally insured.

Initial

gta

6. Payment of any and all application fees paid for the reservation process is non-refundable.

Initial

gta

7. I understand it is my responsibility to read and abide by the terms in the Facility Use Policy.

Initial

gta

Untitled

Closure of Public Streets, Sidewalks, and Parking Lots (Encroachment)

Encroachment Details

Describe your requested closure of public streets, sidewalks, and/parking (For example, "closing the parking lot at the Green Hotel for a farmers market"):

Streets around Mannel Park (Central Ave., Calloway, Mannel Ave. & E.Tulare Ave.)

Closure Start Date

12/5/2025

Closure Start Time

4:30pm

Closure End Date

12/5/2025

Closure End Time

8:30pm

Please submit a map or drawing of the encroachment and include exact dimensions.

For travel routes, include starting and ending points of the route, any proposed boundaries, and specific places for signs, cones, or barricades. Include staging areas where events will be set up.

Map/Drawing of Encroachment Location

Parade Route 2026.pdf

Materials and Services

Check all items requested from the City.

Barricades

Cones

Generator(s)

Portable Lighting

Refuse Containers

Declaration

1. Applicant is responsible for any damage to the items noted above and is responsible for the cost of repairs and/or replacement of such at the City's discretion.
2. Unless otherwise stated through an approved request, please note the following:
 - a. Items are not available during normal business hours of 8:00 am and 5:00 pm Monday through Friday.
 - b. The City will provide the items requested subject to availability.
 - c. All equipment must be set up, maintained, and removed by City employees exclusively.
3. The City of Shafter is in no way responsible for any personal injuries, property damage, or other liabilities that may incur during the use of said items.
4. The use of these items may also require City permits for Special Events and/or Encroachment in public right-of-way.

Indemnification

1. Applicant agrees that if this application is granted, applicant shall indemnify, defend, save and hold harmless the City of Shafter ("City"), and each of City's officials, officers, employees, city council members, agents, board members, commissioners, contractors, and authorized volunteers (collectively "City Agents") against and from any and all suits, actions, damages, judgments, claims, demands, expenses (including actual out-of-pocket legal fees), losses, penalties, fines, liabilities, debts, costs and expenditures, including but not limited to, sums paid on liability judgements, and against any and all loss or liability which the City of Shafter or such City Agents may suffer, or which may be recoverable from, or obtainable against the City of Shafter or such City Agents, from loss, damage, or injury to persons or property in any manner proximately caused by, arising out of, allegedly arising out of, incident to, or connected to any acts, omissions, or misconduct in connection with this permit including but not limited to the use of any City streets, land, buildings, facilities, or as applicable, the placing, erection, maintenance or existence of encroachment.

Initial
gta

2. Applicant further agrees that upon the expiration of the permit for which this application is made, if granted, or upon the revocation thereof by the City, applicant will at his own cost and expense remove the same from the public property or right-of-way where the same is located, and restore said public property or right-of-way to the condition as nearly may be in which it was before the placing, erection, maintenance, or existence of said encroachment.

Initial
gta

3. Applicant shall submit a traffic control plan for both vehicular and pedestrian traffic for all work in the public right-of-way. The plan and its controls shall follow the latest edition of the Manual of Uniform Traffic Control Devices (MUTCD).

Initial
gta

4. California Government Code Section 4216 requires an INQUIRY IDENTIFICATION NUMBER be assigned to every person planning to conduct an excavation in a Public Right-of-Way or Private Easement. If applicable, the applicant shall call the "USA" Regional Notification Center at 1-800-227-2600 a minimum of two (2) days prior to commencing that excavation. Pursuant to Title 12 of the Shafter Municipal Code, the undersigned hereby applies for a permit to place, erect, and/or maintain an encroachment on public property right-of-way as therein defined.

Initial
gta

5. In the event that a homeowner intends to replace broken sidewalk within the public right-of-way in front of their residence, and/or install infill sidewalk that is not part of a development or planned improvements by the City, a no-fee encroachment permit may be approved and granted. Please

coordinate with Staff to determine if a no-fee permit would be applicable for a portion of or the entire scope of any proposed improvements. Applicant must follow the City of Shafter's Subdivision Engineering & Design Manual. If the applicant fails to meet the requirements or excessive re-inspections are performed, the applicant will be charged a retro-active permit fee and re-inspection fees incurred.

Initial
gta

6. The following shall be in addition to the above indemnification and below acknowledgement for Furnished Goods: City of Shafter, its employees, city council members, agents, boards and commissions make NO WARRANTY of any kind, nature or description, express or implied, as to the quality and manufacture, safety or fitness for any particular purpose of any Equipment covered by this agreement.

Initial
gta

Step 3 - Hold Harmless Agreement

I certify and agree to indemnify, defend, and hold harmless the City of Shafter, its employees, city council members, agents, boards and commissions from and against any and all claims, liability loss, costs, damages, fees of attorneys, and other expenses which the City may sustain or incur by reason of, or in consequence of, the use of City streets and land, including but not limited to, sums paid on liability settlements or judgements in relation to use of land and streets.

Furthermore, I certify that I am the applicant or authorized agent and that the information filed is true and correct to the best of my knowledge. I understand that additional conditions of approval may be imposed under this application, and I agree to comply with any conditions that may be required.

Applicant Signature

Date
11/3/2025

Gilbert Alvarado

Step 4 - Insurance Requirements

- a. A Commercial General Liability Certificate of Insurance ("COI") with coverage as broad as Insurance

Services Office form CG 00 01 must be submitted and must name the person and/or organization hosting the event as the "Insured."

b. The COI must clearly show the liability limits and policy number and policy dates to be valid, shall be and include that the policy primary and non-contributory. Applicant agrees to waive all rights of subrogation.

c. The COI alone is not an acceptable proof of coverage and must be accompanied by a separate Endorsement page. The Endorsement page must name **"The City of Shafter, its Officers, Employees, City Council Members, Agents, Boards, and Commissions, and volunteers"** as additional insured.

- **Minimum insurance coverage required is \$1,000,000 per occurrence and \$2,000,000 general aggregate.***
- **If alcohol is present or sold, a host liquor liability in the amount of \$2,000,000 per occurrence and \$4,000,000 general aggregate must be produced.**

**Amount of coverage required is dependent on level of risk and varies by type of event. Coverage limits may be higher for higher risk activities and events upon the City's sole determination. Special Events are reviewed individually; City staff will inform the applicant of the required insurance limits after the form is reviewed.*

Insurance certificates and endorsement(s) may be obtained by contacting homeowner/auto insurance companies and asking for event insurance or visiting online event insurance companies such as those listed below.

- Hub International: [Event Insure | HUB International](#)
- K&K Insurance: [Special Event Insurance](#)
- City staff may assist with obtaining insurance through Alliant. See City staff for assistance.

Attach Insurance Coverage Documents

25.26 Certificate for Shafter CA Lions Club - All Lions Club Events.pdf

25-26 GL Additional Insured Endorsement - Premises - Shafter.pdf

Friendly Reminders

1. All [City noise regulations](#) must be observed.
2. Parking must be in authorized parking spaces only.
3. Carefully observe Hours of Event, as stated on permit.
4. If indicated, comply with any additional conditions that may have been imposed as Conditions of Approval following review of your application for a Special Event Permit.

City Use Only

Administrative Review

Administrative Approval

Administrative Representative Name

Administrative Representative Title

Signature

Date

Planning Review

Planning Approval

As part of the approval process for a Special Event Permit application, conditions may be imposed that are deemed necessary to ensure that the permit will be applied in accordance with the criteria outlined in the City Zoning Ordinance. These conditions may involve any factors affecting the operation of the temporary use or event. Conditions of Approval include the following items.

Conditions of Approval

Item 1

Condition(s)

Planning Representative Name

Planning Representative Title

Signature

Date

Public Works Review

Public Works Approval

Public Works Representative Name

Public Works Representative Title

Signature

Date

Police Department Review

Police Department Approval

Police Department Representative Name

Police Department Representative Title

Signature

Date

Risk Management Review

Risk Management Approval

Risk Management Representative Name

Risk Management Representative Title

Signature

Date

City Council Review

City Council Approval

Council Member Name

Council Member Title

Signature

Date



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Kyle Ditty, Finance Analyst II

SUBJECT: Accept Treasurer's Report: September 2025

RECOMMENDATION

Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; and accept the Treasurer's Report for September 2025.

BACKGROUND

California government code section 41004 requires that the City Treasurer submit to the City Clerk and the legislative body a written report and accounting of all receipts, disbursements, and fund balances. The accompanying report for September meets this Government Code requirement, as well as the requirements of other sections of the Government Code and the City's Investment Policy.

FISCAL IMPACT

There is no fiscal impact resulting from the acceptance of the monthly Treasurer's Report.

CEQA ANALYSIS

The action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines because the action is the acceptance of a treasurer's report and therefore, it is governmental fiscal activity that does not involve any commitment to a specific project that can result in a potentially significant impact and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

No

ATTACHMENTS

1. Treasurer's Report September
2. 251112 Shafter YTD Budget Update

City of Shafter

Fiscal Year 25/26 (Unaudited)

Monthly Cash Balances

Excludes Unrealized Gain/Losses

Fund	Fund Description	Jul-25	Aug-25	Sep-25
0100	General Fund	93,588,341	94,287,077	96,858,801
0200	Federal Grant	(172,221)	(185,136)	(60,320)
0201	Traffic Safety	293,287	293,904	292,742
0202	Supp. Law Enforcement Fund	257,104	258,055	256,245
0203	Gas Tax	3,453,101	3,517,643	3,553,535
0204	Tran. Dev. Act - Streets	21,001	(75,160)	(1,750,633)
0205	Special Police Services	3,846	3,846	3,860
0206	Asset Forfeitures	225,196	225,670	224,578
0207	Road Maint & Rehab. Acct	1,088,998	1,147,459	1,196,097
0209	Community Develop. Block Grant	(2,242)	(2,242)	(2,242)
0211	Low Moderate Income Housing	1,925,327	1,929,382	1,920,308
0300	Asset Replacement	4,945,509	4,945,509	4,952,963
0301	Wastewater Connection	14,597,416	15,436,372	15,542,293
0302	Refuse Connection	336,689	337,398	335,811
0303	Water Connection	2,533,105	2,640,321	2,624,434
0304	Park Mitigation	576,714	593,931	590,525
0305	Traffic Mitigation	18,307,150	19,147,195	18,602,054
0306	Median Mitigation	116,524	116,770	116,219
0307	MCCF Asset Replacement	3,017	3,017	3,035
0308	State Grants	5,997,086	5,604,741	5,556,695
0310	Public Safety Impact Fees	2,191,935	2,379,015	2,447,937
0600	General Long Term Debt	301,357	301,357	214,324
0800	LLMD - 001-2002	64,657	62,807	66,441
0801	LLMD - 001-2005	(76,248)	(76,583)	(76,131)
0802	LLMD - 002-2005	69,433	67,391	65,346
0803	LLMD - 003-2005	94,166	92,843	90,362
0804	LLMD - 004-2005	(6,098)	(6,871)	(9,507)
0805	LLMD - 001-2006	61,927	61,353	60,424
0806	LLMD - 001-2007	(78,277)	(79,331)	(71,611)
0807	LLMD - 002-2007	(106,217)	(106,643)	(102,354)
0808	LLMD - 001-2015	2,235,147	2,211,056	2,182,148
0809	LLMD - 001-1995	1,554	1,554	1,554
0810	LLMD - 001-1998	119,401	119,093	117,569
0811	LLMD - 001-2009	255,082	254,720	251,092
0812	LLMD - 001-2021	(3,370)	(3,425)	(1,430)
0813	CFD-0813	(25,960)	(25,960)	0
0815	CFD-0815	5,288	5,288	15,288
0816	CFD-0816	2,752	2,752	2,752
5000	Wastewater Operations	2,770,320	2,814,299	2,809,125
5001	Refuse Operations	551,160	456,303	453,753
5002	Water Operations	(188,303)	(183,684)	84,406
5003	Transit Operations	(562,978)	(621,298)	(785,061)
5004	Telecommunications Operations	(744,793)	(745,135)	(831,634)
5005	MCCF Operations	(4)	(4)	(4)
5006	Rail Operations	(1,840,757)	(1,842,337)	(1,721,366)
5100	Facility Maintenance	(34,887)	(38,369)	(46,868)
5101	Vehicle Maintenance	39,153	48,265	(10,258)
5102	Risk Management	(556,030)	(434,733)	(601,001)
5103	Information Technology	198,268	254,749	(470,128)
8100		152,832,625	155,194,223	154,952,170



Treasurer's Report

City - US Bank - Safekeeping (83145)

Month End (M3 Y2026)

09/01/2025 - 09/30/2025

Dated: 10/27/2025

Locked Down

<u>GAAP Financials (City - US Bank - Safekeeping (83145))</u>	<i>1</i>
<u>Risk Concentration Summary - TR (City - US Bank - Safekeeping (83145))</u>	<i>2</i>
<u>Investment Activity - TR (City - US Bank - Safekeeping (83145))</u>	<i>4</i>
<u>Investment Returns - TR (City - US Bank - Safekeeping (83145))</u>	<i>5</i>
<u>Cumulative Investment Returns - TR (City - US Bank - Safekeeping (83145))</u>	<i>6</i>
<u>Index Comparison (City - US Bank - Safekeeping (83145))</u>	<i>7</i>
<u>Investment Portfolio Detail - TR (City - US Bank - Safekeeping (83145))</u>	<i>10</i>
<u>Investment Policy Compliance Summary - TR (City - US Bank - Safekeeping (83145))</u>	<i>14</i>
<u>Investment Policy Violations - TR (City - US Bank - Safekeeping (83145))</u>	<i>15</i>
<u>Credit Events - TR (City - US Bank - Safekeeping (83145))</u>	<i>16</i>

GAAP Financials

09/01/2025 - 09/30/2025

City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

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Balance Sheet		City - US Bank - Safekeeping	
As of:		08/31/2025	09/30/2025
Accumulated Allowance Written Off		0.00	0.00
Accumulated Non-Purchased Allowance		0.00	0.00
Original Cost less Due		121,657,992.17	122,014,705.08
Net Accumulated Amortization/Accretion		710,887.45	751,262.47
Net Accumulated OTTI		0.00	0.00
Book Value less Due		122,368,879.63	122,765,967.55
Due and Accrued		849,044.66	817,288.57
Book Value + Accrued		123,217,924.28	123,583,256.12
Net Unrealized Carrying Value Gain		26,648.34	73,174.65
Carrying Value and Accrued		123,244,572.63	123,656,430.77

Income Statement		City - US Bank - Safekeeping	
		Begin Date End Date	09/01/2025 09/30/2025
Net Amortization/Accretion Income			45,163.02
Interest Income		320,585.49	
Dividend Income		0.00	
Foreign Tax Withheld Expense		0.00	
Misc Income		0.00	
Net Allowance Expense		0.00	
Income Subtotal			320,585.49
Net Realized Gain/Loss		0.00	
Impairment Loss		0.00	
Net Gain/Loss			0.00
Expense		-416.67	
Net Income			365,331.84
Transfers In/Out			0.00
Change in Unrealized Gain/Loss			46,526.30

Statement of Cash Flows		City - US Bank - Safekeeping	
		Begin Date End Date	09/01/2025 09/30/2025
Net Income			365,331.84
Amortization/Accretion on MS		-45,163.02	
Change in Accrued on MS		32,098.00	
Net Gain/Loss on MS		0.00	
Change in Unrealized G/L on CE		0.00	
Subtotal			-13,065.02
Purchase of MS		-4,644,669.75	
Purchased Accrued of MS		-22,284.03	
Sales of MS		479.52	
Sold Accrued of MS		0.00	
Maturities of MS		3,000,000.00	
Net Purchases/Sales			-1,666,474.26
Transfers of Cash & CE			0.00
Total Change in Cash & CE			-1,314,207.44
Beginning Cash & CE			1,532,295.65
Ending Cash & CE			218,088.21

Risk Concentration Summary - TR

09/01/2025 - 09/30/2025

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City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

% Concentration by Security Type

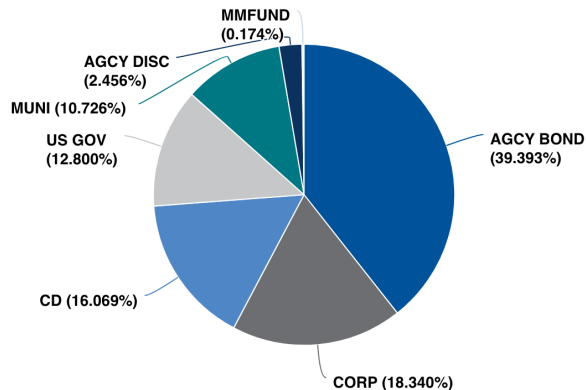


Chart calculated by: Base Market Value + Accrued

Security Type	Base Market Value + Accrued	% of Base Market Value + Accrued
AGCY BOND	48,712,181.00	39.393%
CORP	22,678,426.95	18.340%
CD	19,870,156.01	16.069%
US GOV	15,827,796.63	12.800%
MUNI	13,263,993.13	10.726%
AGCY DISC	3,037,003.20	2.456%
MMFUND	214,807.54	0.174%
GNMA	48,785.63	0.039%
CASH	3,280.67	0.003%
Total	123,656,430.77	100.000%

Footnotes: 1,2,3

% Concentration by Market Sector

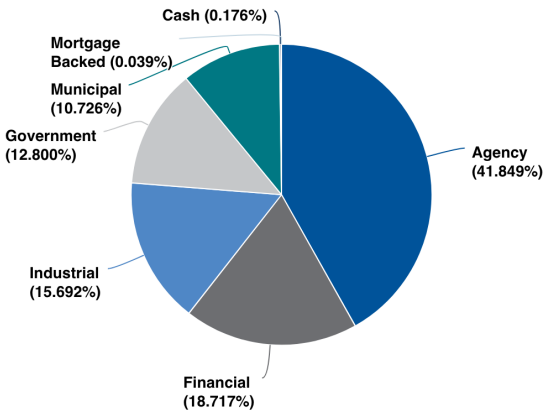


Chart calculated by: Base Market Value + Accrued

Market Sector	Base Market Value + Accrued	% of Base Market Value + Accrued
Agency	51,749,184.20	41.849%
Financial	23,144,287.21	18.717%
Industrial	19,404,295.76	15.692%
Government	15,827,796.63	12.800%
Municipal	13,263,993.13	10.726%
Cash	218,088.21	0.176%
Mortgage Backed	48,785.63	0.039%
Total	123,656,430.77	100.000%

Footnotes: 2,3,4

% Concentration by Issuer

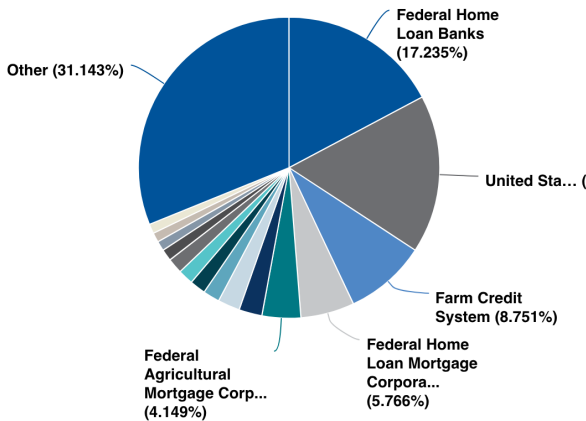


Chart calculated by: Base Market Value + Accrued

Issuer Concentration	Base Market Value + Accrued	% of Base Market Value + Accrued
Other	45,893,888.81	37.114%
Federal Home Loan Banks	21,312,183.19	17.235%
United States	21,014,064.01	16.994%
Farm Credit System	10,820,830.96	8.751%
Federal Home Loan Mortgage Corporation	7,129,577.16	5.766%
Federal Agricultural Mortgage Corporation	5,130,516.92	4.149%
The Procter & Gamble Company	3,068,396.00	2.481%
Exxon Mobil Corporation	2,931,959.00	2.371%
Federal National Mortgage Association	2,218,594.22	1.794%
State of California	2,094,675.16	1.694%
Apple Inc.	2,041,745.33	1.651%
Total	123,656,430.77	100.000%

Footnotes: 2,3,5

1: * Grouped by: Security Type. 2: * Groups Sorted by: Base Market Value + Accrued. 3: * Weighted by: Base Market Value + Accrued. 4: * Grouped by: Market Sector. 5: * Grouped by: Issuer Concentration.

Investment Activity - TR

Base Currency: USD 09/01/2025 - 09/30/2025

City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

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* Does not Lock Down.

Transaction Type	Description	Identifier	Coupon Rate	Yield to Maturity	Trade Date	Final Maturity	Base Original Units	Price	Base Principal
Buy	L PLUS PLATINUM CLASS Z	8AMMF0KU4	3.800	---	---	09/30/2025	1,345,421.45	1.000	1,345,421.45
Sell	L PLUS PLATINUM CLASS Z	8AMMF0KU4	3.800	---	---	09/30/2025	-2,634,406.12	1.000	-2,634,406.12
Principal Paydown	G2 004636	36202FEH5	4.500	4.447	09/01/2025	02/20/2040	0.00	---	-437.65
Principal Paydown	G2 004649	36202FEW2	4.500	---	09/01/2025	03/20/2040	0.00	---	-41.87
Buy	HOME DEPOT INC	437076DC3	4.750	4.089	09/03/2025	06/25/2029	1,500,000.00	103.092	1,546,380.00
Maturity	FEDERAL AGRICULTURAL MORTGAGE CORP	31422XML3	0.600	1.831	09/08/2025	09/08/2025	-1,000,000.00	100.000	-1,000,000.00
Buy	NVIDIA CORP	67066GAM6	1.550	3.839	09/25/2025	06/15/2028	1,000,000.00	94.500	945,000.00
Buy	FEDERAL HOME LOAN BANKS	3130AWTS9	4.500	3.867	09/25/2025	09/13/2030	2,075,000.00	103.773	2,153,289.75
Maturity	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133EM6P2	0.700	1.798	09/29/2025	09/29/2025	-2,000,000.00	100.000	-2,000,000.00
---	---	---	3.065	3.101	---	05/18/2027	286,015.33	---	355,205.56

* Filtered By: Transaction Type = Buy or Transaction Type = Call Redemption or Transaction Type = Principal Paydown or Transaction Type = Maturity or Transaction Type = Principal Repayment or Transaction Type = Put Redemption or Transaction Type = Redemption or Transaction Type = Sell. * Showing transactions with Trade Date within selected date range. * Weighted by: Absolute Value of Base Principal. * MMF transactions are collapsed.

* The Transaction Detail/Trading Activity reports provide our most up-to-date transactional details. As such, these reports are subject to change even after the other reports on the website have been locked down. While these reports can be useful tools in understanding recent activity, due to their dynamic nature we do not recommend using them for booking journal entries or reconciliation.

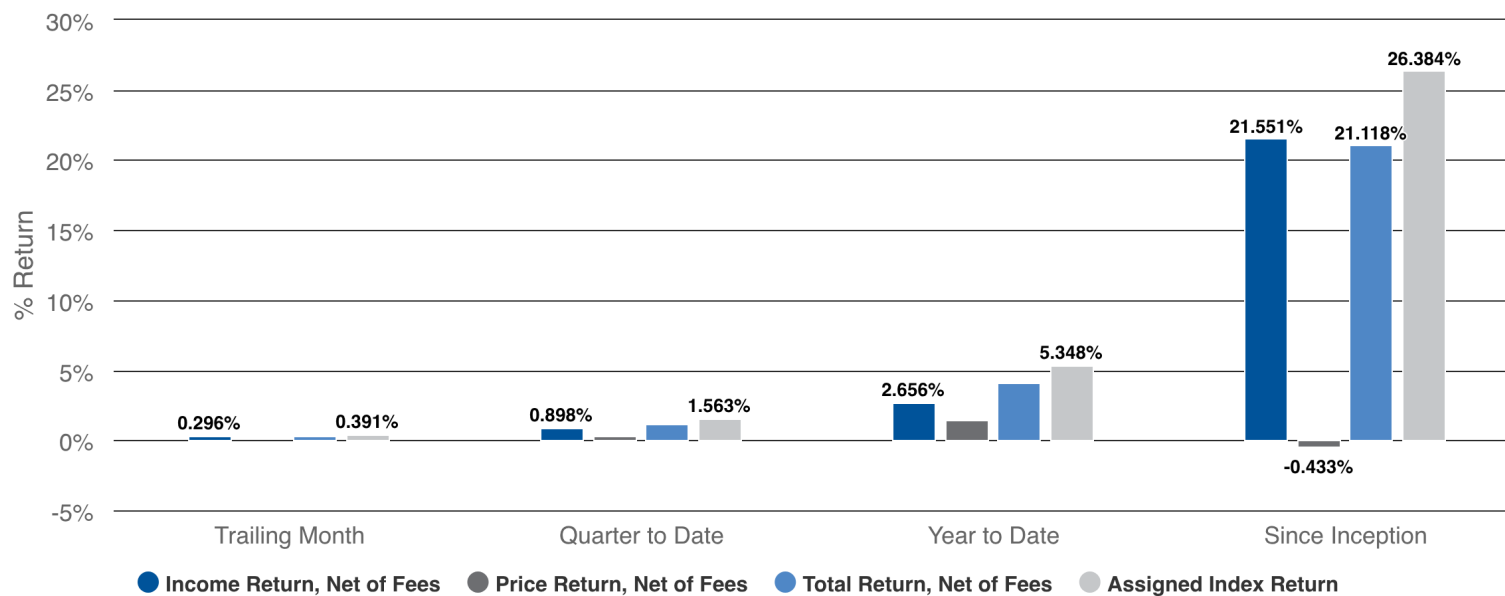
Investment Returns - TR

Base Currency: USD As of 09/30/2025

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City - US Bank - Safekeeping (83145)

Dated: 10/27/2025



Period	Period Begin	Period End	Total Return, Net of Fees	Price Return, Net of Fees	Income Return, Net of Fees	Assigned Index Return
Trailing Month	09/01/2025	09/30/2025	0.336%	0.039%	0.296%	0.391%
Quarter to Date	07/01/2025	09/30/2025	1.193%	0.295%	0.898%	1.563%
Year to Date	01/01/2025	09/30/2025	4.080%	1.424%	2.656%	5.348%
Since Inception	03/07/2017	09/30/2025	21.118%	-0.433%	21.551%	26.384%

Account	Index	Index Start Date	Index End Date
City - US Bank - Safekeeping	ICE BofA 1-5 Year AAA-A US Corporate Index	11/30/2007	---

Net of Fees (includes management and trading).

Returns are actual and have not been annualized.

No Tax Adjustment.

Note that data will not exist prior to the performance inception date of: 03/07/2017.

Reported Index Return is always Total Return.

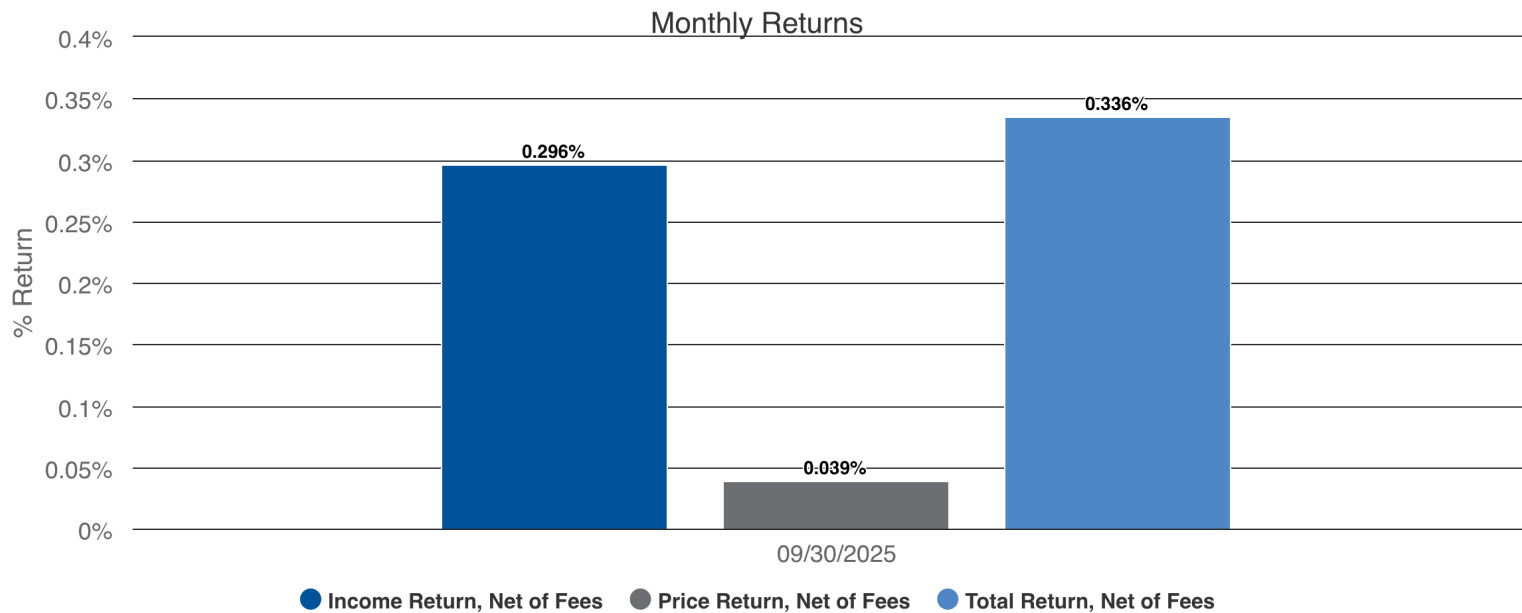
Cumulative Investment Returns - TR

City - US Bank - Safekeeping (83145)

Base Currency: USD 09/01/2025 - 09/30/2025

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Dated: 10/27/2025



Period Begin	Period End	Total Return, Net of Fees	Income Return, Net of Fees	Price Return, Net of Fees
09/01/2025	09/30/2025	0.336%	0.296%	0.039%
09/01/2025	09/30/2025	---	---	---

Account	Index	Index Start Date	Index End Date
City - US Bank - Safekeeping	ICE BofA 1-5 Year AAA-A US Corporate Index	11/30/2007	---

Net of Fees (includes management and trading).

Returns are actual and have not been annualized.

No Tax Adjustment.

Note that data will not exist prior to the performance inception date of: 03/07/2017.

Index Comparison

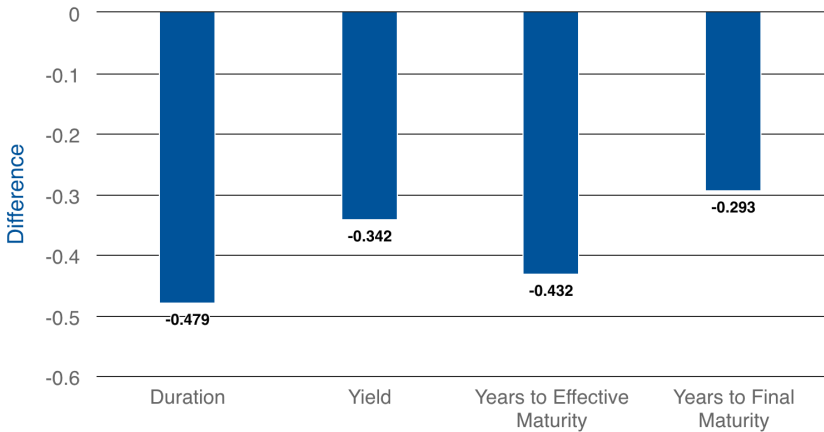
09/01/2025 - 09/30/2025

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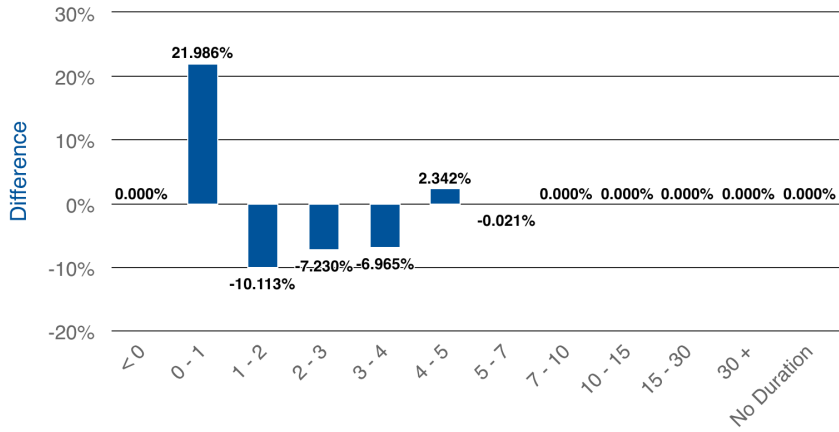
City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

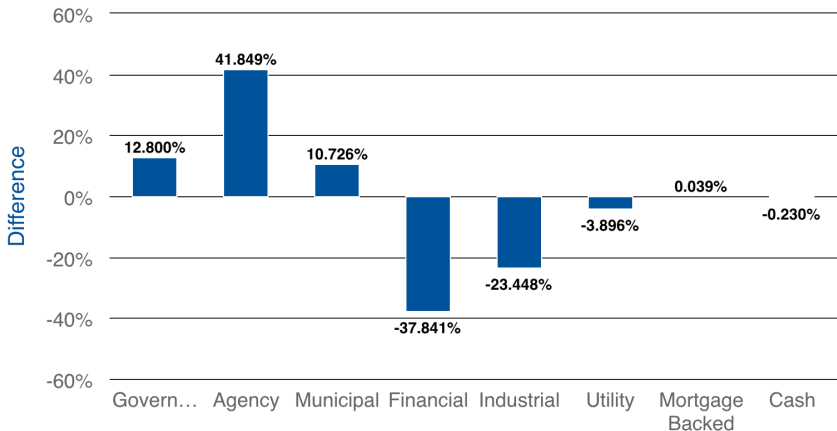
Index Comparison Summary



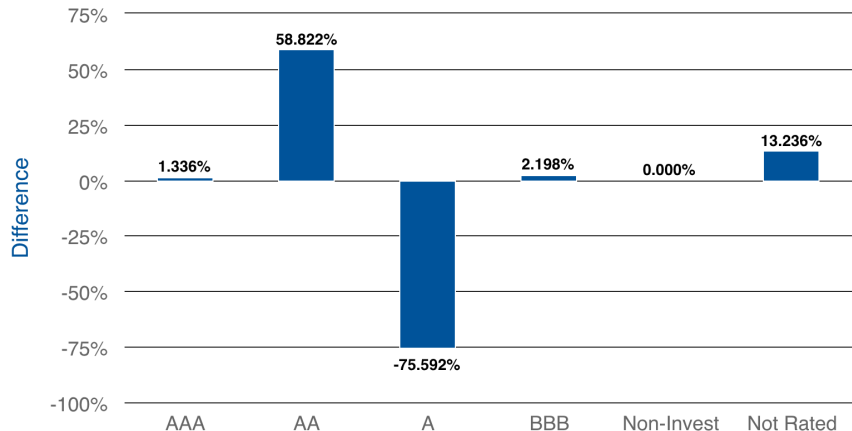
Index Comparison Duration



Index Comparison Market Sector



Index Comparison Credit Rating



Index Comparison

09/01/2025 - 09/30/2025

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City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

Index Comparison Summary

Risk Metric	Portfolio	Index	Difference
Duration	2.146	2.625	-0.479
Yield	3.852	4.194	-0.342
Years to Effective Maturity	2.455	2.887	-0.432
Years to Final Maturity	2.594	2.887	-0.293
Average Credit Rating	AA-	A	---

Footnote: 1

Index Comparison Duration

Duration	Portfolio	Index	Difference
< 0	0.000%	---	---
0 - 1	27.291%	5.305%	21.986%
1 - 2	21.510%	31.623%	-10.113%
2 - 3	19.176%	26.407%	-7.230%
3 - 4	18.042%	25.006%	-6.965%
4 - 5	13.973%	11.631%	2.342%
5 - 7	0.008%	0.029%	-0.021%
7 - 10	0.000%	0.000%	0.000%
10 - 15	0.000%	0.000%	0.000%
15 - 30	0.000%	0.000%	0.000%
30 +	0.000%	---	---
No Duration	0.000%	---	---

Footnote: 3

Index Comparison Market Sector

Market Sector	Portfolio	Index	Difference
Government	12.800%	0.000%	12.800%
Agency	41.849%	0.000%	41.849%
Municipal	10.726%	0.000%	10.726%
Financial	18.717%	56.558%	-37.841%
Industrial	15.692%	39.140%	-23.448%
Utility	0.000%	3.896%	-3.896%
Mortgage Backed	0.039%	0.000%	0.039%
Cash	0.176%	0.407%	-0.230%

Footnote: 2

Index Comparison Credit Rating

Credit Rating	Portfolio	Index	Difference
AAA	2.505%	1.169%	1.336%
AA	73.661%	14.839%	58.822%
A	8.400%	83.992%	-75.592%
BBB	2.198%	0.000%	2.198%
Non-Invest	0.000%	0.000%	0.000%
Not Rated	13.236%	0.000%	13.236%

Footnote: 4

Index Comparison

09/01/2025 - 09/30/2025

City - US Bank - Safekeeping (83145)

Dated: 10/27/2025

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Index: ICE BofA 1-5 Year AAA-A US Corporate Index.

1: * Grouped by: Risk Metric. 2: * Grouped by: Market Sector. 3: * Grouped by: Duration. 4: * Grouped by: Credit Rating.

Investment Portfolio Detail - TR

City - US Bank - Safekeeping (83145)

Base Currency: USD As of 09/30/2025

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Dated: 10/27/2025

Security Type	Description	Identifier	Trade Date	Final Maturity	Yield to Maturity	Base Current Units	Base Original Cost	Market Price	Base Market Value	Base Accrued Balance	Base Market Value + Accrued
CD	ABNB Federal Credit Union	00092MAC4	01/27/2025	02/07/2028	4.200	249,000.00	249,000.00	100.0000	249,000.00	716.30	249,716.30
CD	Alabama Credit Union	01025RAN9	02/23/2024	02/28/2028	4.350	249,000.00	249,000.00	100.0000	249,000.00	89.03	249,089.03
CD	All In Federal Credit Union	01664MAE6	02/01/2023	02/17/2028	4.600	249,000.00	249,000.00	100.0000	249,000.00	439.33	249,439.33
CD	Ally Bank	02007GYC1	08/15/2022	08/18/2026	3.294	246,000.00	246,000.00	100.0000	246,000.00	978.61	246,978.61
CORP	AMAZON.COM INC	023135BC9	01/27/2023	08/22/2027	3.736	1,025,000.00	984,820.00	98.9360	1,014,094.00	3,497.81	1,017,591.81
CD	American Express National Bank	02589AFZ0	10/28/2024	10/30/2029	3.899	245,000.00	245,000.00	100.0000	245,000.00	4,031.42	249,031.42
CORP	APPLE INC	037833ET3	08/07/2023	05/10/2028	3.787	2,000,000.00	1,974,348.00	100.5206	2,010,412.00	31,333.33	2,041,745.33
CD	Austin Telco Federal Credit Union	052392DU8	10/28/2024	10/31/2025	4.400	249,000.00	249,000.00	100.0000	249,000.00	900.49	249,900.49
CD	Badlands Federal Credit Union	05659NAH5	06/27/2023	06/30/2028	5.000	249,000.00	249,000.00	100.0000	249,000.00	1,023.29	250,023.29
CD	Balboa Thrift and Loan Association	05765LBX4	07/11/2024	07/23/2029	4.200	244,000.00	244,000.00	100.0000	244,000.00	224.61	244,224.61
CORP	BANK OF AMERICA CORP	06048WW48	06/10/2022	06/15/2026	5.064	1,000,000.00	1,000,000.00	99.1939	991,939.00	11,483.33	1,003,422.33
CD	Bank of America, National Association	06051XFP2	07/11/2024	07/17/2026	4.683	244,000.00	244,000.00	100.0000	244,000.00	2,387.86	246,387.86
CD	Bank of Baroda, New York Branch	06063HPM9	12/20/2022	06/30/2026	3.986	245,000.00	245,000.00	100.0000	245,000.00	2,523.84	247,523.84
CD	Baxter Credit Union	07181JBQ6	01/27/2025	02/22/2029	4.200	249,000.00	249,000.00	100.0000	249,000.00	257.87	249,257.87
CORP	BAYLOR SCOTT & WHITE HOLDINGS	072863AB9	11/27/2019	11/15/2025	5.041	750,000.00	783,997.50	99.7510	748,132.50	8,769.17	756,901.67
CD	BNY Mellon, National Association	05584CQF6	07/11/2024	07/17/2029	4.147	244,000.00	244,000.00	100.0000	244,000.00	2,108.43	246,108.43
CD	Bridgewater Bank	108622PY1	01/27/2025	02/07/2030	4.650	249,000.00	249,000.00	100.0000	249,000.00	761.33	249,761.33
MUNI	CALIFORNIA ST	13063EBP0	03/27/2025	09/01/2029	3.928	2,000,000.00	2,073,920.00	104.3067	2,086,133.49	8,541.67	2,094,675.16
CD	Capital One, National Association	14042TDW4	11/09/2021	11/17/2026	1.099	248,000.00	248,000.00	100.0000	248,000.00	1,023.93	249,023.93
CD	Capital One, National Association	14042RQB0	11/09/2021	11/17/2026	1.099	248,000.00	248,000.00	100.0000	248,000.00	1,023.93	249,023.93
CD	CedarStone Bank	150713BR5	06/23/2025	06/28/2027	4.000	245,000.00	245,000.00	100.0000	245,000.00	107.40	245,107.40
CD	Celtic Bank Corporation	15118RXY8	03/28/2022	04/08/2027	2.400	249,000.00	249,000.00	100.0000	249,000.00	376.57	249,376.57
CD	CFBank National Association	15721UGF0	02/23/2024	03/06/2028	4.200	249,000.00	249,000.00	100.0000	249,000.00	744.95	249,744.95
CD	CFG Bank	12527CJW3	01/27/2025	01/30/2029	4.696	244,000.00	244,000.00	100.0000	244,000.00	1,979.41	245,979.41
CORP	CISCO SYSTEMS INC	17275RBR2	02/26/2024	02/26/2029	4.043	1,000,000.00	1,008,720.00	102.5399	1,025,399.00	4,715.28	1,030,114.28
CORP	CITIBANK NA	17325FBP2	08/18/2025	05/29/2030	4.290	1,000,000.00	1,028,370.00	102.6082	1,026,082.00	16,653.00	1,042,735.00
CORP	CITIGROUP INC	17290AAR1	01/11/2022	01/20/2027	5.009	1,000,000.00	1,000,000.00	97.4264	974,264.00	3,944.44	978,208.44
CD	Citizens First Bank	17463CAM9	06/23/2025	06/28/2027	4.000	249,000.00	249,000.00	100.0000	249,000.00	109.15	249,109.15
CD	CoastHills Federal Credit Union	190923AA0	01/30/2023	02/10/2026	4.649	249,000.00	249,000.00	100.0000	249,000.00	666.16	249,666.16
CORP	COCA-COLA CO	191216CT5	03/27/2025	03/25/2030	4.092	1,000,000.00	962,170.00	97.3945	973,945.00	575.00	974,520.00
CD	CommunityWide Federal Credit Union	20416TAX0	12/20/2022	01/06/2026	4.699	249,000.00	249,000.00	100.0000	249,000.00	801.58	249,801.58
CD	Connexus Credit Union	20825WAR1	12/21/2021	12/23/2026	1.250	249,000.00	249,000.00	100.0000	249,000.00	8.53	249,008.53
CD	CoVantage Credit Union	22282XAM2	07/11/2025	07/17/2029	3.900	247,000.00	247,000.00	100.0000	247,000.00	2,005.78	249,005.78
CD	Customers Bank	23204HPA0	06/01/2023	06/15/2026	4.681	244,000.00	244,000.00	100.0000	244,000.00	3,424.69	247,424.69
CD	Discover Bank	254673N36	07/26/2022	07/29/2026	3.442	245,000.00	245,000.00	100.0000	245,000.00	1,482.08	246,482.08
CD	Dundee Bank	26518EAT6	03/28/2022	10/08/2026	2.200	249,000.00	249,000.00	100.0000	249,000.00	345.19	249,345.19
CD	EagleBank	27002YFV3	04/04/2023	04/21/2026	4.649	245,000.00	245,000.00	100.0000	245,000.00	312.12	245,312.12
CORP	EXXON MOBIL CORP	30231GBK7	06/27/2025	03/19/2030	4.071	3,000,000.00	2,927,310.00	97.6159	2,928,477.00	3,482.00	2,931,959.00
AGCY BOND	FEDERAL AGRICULTURAL MORTGAGE CORP	31424WFD9	02/23/2024	01/22/2027	3.729	1,000,000.00	992,541.00	100.4975	1,004,975.00	7,906.25	1,012,881.25
AGCY BOND	FEDERAL AGRICULTURAL MORTGAGE CORP	31424WHP0	04/30/2024	04/26/2029	3.710	1,000,000.00	999,112.00	103.1163	1,031,163.00	20,020.83	1,051,183.83
AGCY BOND	FEDERAL AGRICULTURAL MORTGAGE CORP	31424WTB8	01/28/2025	01/07/2028	3.649	2,000,000.00	2,007,076.00	101.3575	2,027,150.00	19,973.33	2,047,123.33
AGCY BOND	FEDERAL AGRICULTURAL MORTGAGE CORP	31424WUD2	01/27/2025	01/28/2030	4.507	1,000,000.00	1,005,000.00	101.0946	1,010,946.00	8,382.50	1,019,328.50
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ENL99	10/07/2022	09/15/2027	3.648	1,000,000.00	967,925.00	99.4874	994,874.00	1,500.00	996,374.00
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133EPN50	12/28/2023	12/15/2028	3.670	2,000,000.00	2,040,316.00	101.7371	2,034,742.00	25,027.78	2,059,769.78
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ENGA2	12/10/2021	12/01/2025	3.980	1,000,000.00	1,003,879.00	99.5460	995,460.00	4,333.33	999,793.33
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ERK26	12/23/2024	12/16/2027	4.415	3,000,000.00	2,996,655.00	100.0874	3,002,622.00	39,025.00	3,041,647.00
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ENKD1	01/11/2022	01/13/2026	4.028	1,000,000.00	1,000,000.00	99.2533	992,533.00	3,033.33	995,566.33

Investment Portfolio Detail - TR

City - US Bank - Safekeeping (83145)

Base Currency: USD As of 09/30/2025

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Dated: 10/27/2025

Security Type	Description	Identifier	Trade Date	Final Maturity	Yield to Maturity	Base Current Units	Base Original Cost	Market Price	Base Market Value	Base Accrued Balance	Base Market Value + Accrued
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ER3L3	02/05/2025	02/13/2029	4.645	1,000,000.00	1,000,000.00	100.1349	1,001,349.00	6,253.33	1,007,602.33
AGCY BOND	FEDERAL FARM CREDIT BANKS FUNDING CORP	3133ETMU8	06/23/2025	12/21/2026	3.738	1,700,000.00	1,701,819.00	100.1585	1,702,694.50	17,383.68	1,720,078.18
AGCY BOND	FEDERAL HOME LOAN BANKS	3130APD77	09/29/2021	10/06/2028	3.808	2,000,000.00	2,000,000.00	93.5925	1,871,850.00	14,972.22	1,886,822.22
AGCY BOND	FEDERAL HOME LOAN BANKS	3130APGT6	10/19/2021	10/28/2026	3.815	1,000,000.00	1,000,000.00	97.2109	972,109.00	4,887.50	976,996.50
AGCY BOND	FEDERAL HOME LOAN BANKS	3130APVC6	12/10/2021	12/01/2026	3.834	1,000,000.00	1,000,000.00	97.2119	972,119.00	4,583.33	976,702.33
AGCY BOND	FEDERAL HOME LOAN BANKS	3130ARF55	03/22/2022	03/30/2027	3.780	1,000,000.00	1,000,000.00	98.2953	982,953.00	72.22	983,025.22
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AUQ31	01/27/2023	10/01/2027	3.648	1,000,000.00	997,901.00	99.8120	998,120.00	17,750.00	1,015,870.00
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AVVX7	06/01/2023	06/09/2028	3.659	1,000,000.00	1,001,752.00	100.2268	1,002,268.00	11,666.67	1,013,934.67
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AFFX0	08/15/2024	11/16/2028	3.599	2,000,000.00	1,965,602.00	98.9741	1,979,482.00	24,375.00	2,003,857.00
AGCY BOND	FEDERAL HOME LOAN BANKS	3130APP25	11/09/2021	11/18/2025	3.997	1,000,000.00	1,001,565.00	99.6058	996,058.00	3,842.22	999,900.22
AGCY BOND	FEDERAL HOME LOAN BANKS	3130B4LA7	01/27/2025	01/24/2030	4.231	1,000,000.00	1,004,000.00	101.4377	1,014,377.00	8,561.11	1,022,938.11
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AWGS3	06/06/2025	06/14/2030	3.789	2,000,000.00	2,011,240.00	101.4300	2,028,600.00	24,520.83	2,053,120.83
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AVBC5	08/04/2025	03/12/2027	3.680	1,350,000.00	1,367,658.00	101.1459	1,365,469.65	3,206.25	1,368,675.90
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AWTS9	09/25/2025	09/13/2030	3.809	2,075,000.00	2,153,289.75	103.0885	2,139,086.38	4,668.75	2,143,755.13
AGCY BOND	FEDERAL HOME LOAN BANKS	3130APCH6	09/27/2021	09/29/2026	3.826	3,000,000.00	3,000,000.00	97.3816	2,921,448.00	187.50	2,921,635.50
AGCY BOND	FEDERAL HOME LOAN BANKS	3130AP4X0	09/24/2021	09/30/2026	3.835	2,000,000.00	2,000,000.00	97.2447	1,944,894.00	55.56	1,944,949.56
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HADM2	08/15/2024	08/06/2027	4.053	1,000,000.00	995,837.00	99.9025	999,025.00	6,111.11	1,005,136.11
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HADK6	08/15/2024	08/15/2029	4.149	2,000,000.00	1,985,692.00	99.4677	1,989,354.00	10,222.22	1,999,576.22
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HAQV8	10/07/2024	10/10/2029	4.158	1,000,000.00	995,400.00	99.4185	994,185.00	19,000.00	1,013,185.00
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HAXP3	11/12/2024	11/12/2027	4.062	1,000,000.00	993,033.00	99.8714	998,714.00	15,444.44	1,014,158.44
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HA2L6	01/21/2025	01/16/2030	4.392	1,075,000.00	1,068,104.95	99.9299	1,074,246.43	9,798.18	1,084,044.60
AGCY BOND	FEDERAL HOME LOAN MORTGAGE CORP	3134HBKY6	04/22/2025	04/30/2029	4.099	1,000,000.00	1,000,000.00	99.6699	996,699.00	16,777.78	1,013,476.78
AGCY BOND	FEDERAL NATIONAL MORTGAGE ASSOCIATION	31359MEU3	06/27/2025	05/15/2029	3.701	2,000,000.00	2,186,200.00	108.5686	2,171,372.00	47,222.22	2,218,594.22
CD	First Business Bank	31938Q3C6	01/27/2025	07/30/2029	4.147	244,000.00	244,000.00	100.0000	244,000.00	1,747.78	245,747.78
CD	First Federal Bank	32022WDU7	01/27/2025	02/03/2028	4.600	249,000.00	249,000.00	100.0000	249,000.00	878.66	249,878.66
CD	First National Bank	32117BEQ7	12/21/2021	12/30/2026	1.250	249,000.00	249,000.00	100.0000	249,000.00	8.53	249,008.53
CD	First Technology Federal Credit Union	33715LED8	08/12/2022	08/19/2027	3.700	249,000.00	249,000.00	100.0000	249,000.00	302.89	249,302.89
CD	First United Bank and Trust Company	33742CCK1	12/20/2022	12/30/2025	4.250	249,000.00	249,000.00	100.0000	249,000.00	28.99	249,028.99
CD	FNB Oxford Bank	30259XBZ4	07/11/2025	07/25/2030	4.300	249,000.00	249,000.00	100.0000	249,000.00	176.01	249,176.01
MUNI	FOOTHILL-DE ANZA CALIF CMNTY COLLEGE DIST	345102PM3	08/04/2025	08/01/2030	3.739	1,205,000.00	1,110,166.50	92.1832	1,110,807.93	3,932.32	1,114,740.25
CD	Forbright Bank	34520LBL6	01/27/2025	02/12/2029	4.200	249,000.00	249,000.00	100.0000	249,000.00	544.39	249,544.39
GNMA	G2 004636	36202FEH5	06/07/2012	02/20/2040	4.250	38,457.24	38,457.24	100.8522	38,784.99	144.21	38,929.21
GNMA	G2 004649	36202FEW2	06/07/2012	03/20/2040	---	10,232.96	10,232.96	95.9453	9,818.05	38.37	9,856.42
CD	Goldman Sachs Bank USA	38150V4R7	08/12/2025	08/20/2029	3.848	245,000.00	245,000.00	100.0000	245,000.00	1,111.23	246,111.23
CD	Great Midwest Bank, State Savings Bank	39083PDR0	01/27/2025	01/29/2029	4.500	249,000.00	249,000.00	100.0000	249,000.00	30.70	249,030.70
CD	GreenState Credit Union	39573LBZ0	10/01/2021	10/15/2026	1.050	249,000.00	249,000.00	100.0000	249,000.00	214.89	249,214.89
MUNI	HAWAII ST	419792ZL3	03/22/2022	10/01/2025	2.617	1,000,000.00	944,150.00	99.9901	999,901.33	4,260.00	1,004,161.33
CD	Hiawatha National Bank	428548BJ9	03/28/2022	04/08/2026	2.250	249,000.00	249,000.00	100.0000	249,000.00	353.03	249,353.03
CORP	HOME DEPOT INC	437076DC3	09/03/2025	06/25/2029	4.059	1,500,000.00	1,546,380.00	102.3664	1,535,496.00	19,000.00	1,554,496.00
MUNI	HUNTINGTON BEACH CALIF UN HIGH SCH DIST	446222US8	01/27/2023	08/01/2026	3.940	1,235,000.00	1,115,884.25	97.7730	1,207,496.56	2,486.47	1,209,983.03
CD	Ideal Credit Union	45157PAZ3	12/20/2022	12/29/2027	4.500	249,000.00	249,000.00	100.0000	249,000.00	920.96	249,920.96
CD	International Bank of Chicago	45906ADN4	04/04/2023	04/20/2026	4.499	245,000.00	245,000.00	100.0000	245,000.00	362.47	245,362.47
MUNI	JEFFERSON CALIF ELEM SCH DIST SAN MATEO CNTY	472412SN6	11/12/2024	09/01/2028	3.642	1,350,000.00	1,216,134.00	93.9797	1,268,725.38	1,631.25	1,270,356.63
CORP	JOHNSON & JOHNSON	478160BY9	02/04/2022	03/01/2026	4.020	1,000,000.00	1,025,723.00	99.3490	993,490.00	2,041.67	995,531.67
CD	JPMorgan Chase Bank, N.A.	48128WDB8	11/09/2021	11/17/2026	0.800	248,000.00	248,000.00	100.0000	248,000.00	744.68	248,744.68
CD	KS StateBank	50116CDT3	10/28/2024	11/15/2027	4.000	249,000.00	249,000.00	100.0000	249,000.00	491.18	249,491.18
MMFUND	L PLUS PLATINUM CLASS Z	8AMMF0KU4	---	09/30/2025	---	214,807.54	214,807.54	1.0000	214,807.54	0.00	214,807.54
CD	Liberty First Credit Union	530520AE5	01/27/2023	02/03/2028	4.350	249,000.00	249,000.00	100.0000	249,000.00	890.26	249,890.26
CD	Liberty Savings Bank, F.S.B.	531194AK4	02/23/2024	02/28/2028	4.150	249,000.00	249,000.00	100.0000	249,000.00	849.33	249,849.33

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Security Type	Description	Identifier	Trade Date	Final Maturity	Yield to Maturity	Base Current Units	Base Original Cost	Market Price	Base Market Value	Base Accrued Balance	Base Market Value + Accrued
CD	Live Oak Banking Company	538036A79	04/04/2023	10/14/2025	4.683	245,000.00	245,000.00	100.0000	245,000.00	946.44	245,946.44
MUNI	LOS ANGELES CALIF UNI SCH DIST	544646A69	06/10/2022	05/01/2027	3.388	1,160,000.00	1,264,121.60	103.9684	1,206,033.45	17,344.90	1,223,378.35
CD	M1 Bank	55316CDP8	06/23/2025	06/28/2027	4.044	245,000.00	245,000.00	100.0000	245,000.00	2,609.75	247,609.75
MUNI	MARIN CALIF CMNTY COLLEGE DIST	56781RKD8	10/07/2022	08/01/2026	3.936	1,010,000.00	878,083.90	97.3461	983,195.77	1,142.98	984,338.76
CD	Mauch Chunk Trust Company	577234CV7	02/23/2024	03/15/2029	4.150	249,000.00	249,000.00	100.0000	249,000.00	452.98	249,452.98
CD	Merrick Bank	59013K3W4	01/27/2025	01/31/2028	4.250	249,000.00	249,000.00	100.0000	249,000.00	869.79	249,869.79
CORP	META PLATFORMS INC	30303M8S4	11/12/2024	08/15/2029	3.956	1,000,000.00	994,842.00	101.2200	1,012,200.00	5,494.44	1,017,694.44
CD	Metropolitan Capital Bank & Trust	591803CM1	01/27/2025	01/30/2029	4.396	244,000.00	244,000.00	100.0000	244,000.00	1,853.06	245,853.06
CD	MIDFLORIDA Credit Union	59741QAH5	07/11/2025	07/16/2030	4.250	249,000.00	249,000.00	100.0000	249,000.00	434.90	249,434.90
CD	Morgan Stanley Bank, N.A.	61776CUB1	07/11/2025	07/17/2030	4.347	244,000.00	244,000.00	100.0000	244,000.00	2,210.04	246,210.04
CD	Morgan Stanley Private Bank, National Association	61768E7D9	07/11/2024	07/19/2027	4.642	244,000.00	244,000.00	100.0000	244,000.00	2,362.45	246,362.45
CD	Neighbors Federal Credit Union	64017ABN3	01/27/2025	01/30/2030	4.300	249,000.00	249,000.00	100.0000	249,000.00	29.33	249,029.33
CD	Nicolet National Bank	654062MT2	01/27/2025	01/31/2030	4.150	249,000.00	249,000.00	100.0000	249,000.00	849.33	249,849.33
CD	Northeast Bank	66405SFL9	03/05/2025	03/17/2028	4.099	245,000.00	245,000.00	100.0000	245,000.00	385.29	245,385.29
CD	Northwest Bank	66736ACC1	03/02/2023	03/10/2027	4.450	249,000.00	249,000.00	100.0000	249,000.00	637.51	249,637.51
CORP	NVIDIA CORP	67066GAM6	09/25/2025	06/15/2028	3.681	1,000,000.00	945,000.00	94.5524	945,524.00	4,563.89	950,087.89
MUNI	OAKLAND CALIF	672240WN4	01/28/2025	01/15/2030	4.155	915,000.00	811,193.25	92.0348	842,118.09	4,075.82	846,193.91
CD	OceanAir Federal Credit Union	12481GAV9	12/21/2021	01/21/2026	1.098	249,000.00	249,000.00	100.0000	249,000.00	540.30	249,540.30
CD	One Community Bank	682325EP6	07/11/2024	07/15/2027	4.400	244,000.00	244,000.00	100.0000	244,000.00	470.62	244,470.62
MUNI	PASADENA CALIF UNI SCH DIST	702282QF4	04/21/2025	05/01/2028	3.839	1,025,000.00	976,322.75	96.2878	986,949.44	9,899.79	996,849.23
CD	Peoples Bank	71050LBY8	07/11/2024	07/24/2028	4.446	244,000.00	244,000.00	100.0000	244,000.00	2,082.36	246,082.36
CD	Peoples Bank of Altentburg	710152AB5	01/27/2025	02/04/2030	4.600	249,000.00	249,000.00	100.0000	249,000.00	847.28	249,847.28
CORP	PROCTER & GAMBLE CO	742718GF0	02/23/2024	01/29/2029	3.854	3,000,000.00	2,993,331.00	101.5307	3,045,921.00	22,475.00	3,068,396.00
CASH	Receivable	CCYUSD	---	09/30/2025	0.000	3,280.67	3,280.67	1.0000	3,280.67	0.00	3,280.67
AGCY BOND	RESOLUTION FUNDING CORP	76116FAB3	02/13/2025	01/15/2030	3.957	2,485,000.00	1,994,218.74	84.5263	2,100,478.56	0.00	2,100,478.56
AGCY DISC	RESOLUTION FUNDING CORP	76116FAC1	03/27/2025	04/15/2030	3.966	1,230,000.00	997,136.40	83.6640	1,029,067.20	0.00	1,029,067.20
AGCY DISC	RESOLUTION FUNDING CORP	76116FAC1	06/27/2025	04/15/2030	3.966	2,400,000.00	1,989,744.00	83.6640	2,007,936.00	0.00	2,007,936.00
MUNI	RIVERSIDE CALIF CMNTY COLLEGE DIST	76886PJS3	06/06/2025	08/01/2029	3.780	500,000.00	454,495.00	92.9354	464,676.82	1,487.50	466,164.32
CORP	ROGUE CREDIT UNION	77535MAB9	11/01/2022	11/09/2027	5.100	249,000.00	249,000.00	100.0000	249,000.00	765.42	249,765.42
MUNI	SAN BERNARDINO CALIF CMNTY COLLEGE DIST	79672ONT3	03/02/2023	08/01/2027	3.688	1,125,000.00	991,462.50	96.3420	1,083,847.03	3,018.75	1,086,865.78
CD	Signature Federal Credit Union	82671DAC1	06/01/2023	06/08/2026	4.800	249,000.00	249,000.00	100.0000	249,000.00	785.88	249,785.88
CD	Sound Credit Union	83616HAF1	01/27/2025	01/31/2028	4.200	249,000.00	249,000.00	100.0000	249,000.00	859.56	249,859.56
CD	Southwest National Bank	845182CA0	07/11/2024	07/17/2026	4.583	244,000.00	244,000.00	100.0000	244,000.00	2,337.05	246,337.05
CD	State Bank of India - Chicago Branch	856283U87	10/15/2021	10/19/2026	1.100	249,000.00	249,000.00	100.0000	249,000.00	1,238.18	250,238.18
CD	Synchrony Bank	87164WD47	10/01/2021	10/08/2026	1.000	249,000.00	249,000.00	100.0000	249,000.00	1,217.33	250,217.33
CORP	TARGET CORP	87612EBH8	02/13/2025	04/15/2029	4.043	1,000,000.00	954,689.00	97.8149	978,149.00	15,562.50	993,711.50
CD	Technology Credit Union	87868YAM5	04/04/2023	04/14/2026	5.000	246,000.00	246,000.00	100.0000	246,000.00	1,010.96	247,010.96
CD	Texas Exchange Bank	88241TLZ1	10/01/2021	11/14/2025	0.850	249,000.00	249,000.00	100.0000	249,000.00	133.37	249,133.37
CD	The Bank of Greene County	06427HBC7	01/27/2025	01/31/2030	4.148	244,000.00	244,000.00	100.0000	244,000.00	1,720.03	245,720.03
CD	The Bankers Bank	06610QEX5	01/27/2023	02/10/2028	4.600	249,000.00	249,000.00	100.0000	249,000.00	659.00	249,659.00
CD	The Idabel National Bank	451088BB3	08/12/2022	08/19/2027	3.297	246,000.00	246,000.00	100.0000	246,000.00	956.37	246,956.37
CD	Third Federal Savings & Loan Association of Cleveland	88413QDN5	08/12/2022	08/19/2027	3.297	248,000.00	248,000.00	100.0000	248,000.00	964.14	248,964.14
CD	Thread Bank	88553LAS8	06/27/2023	06/30/2028	5.350	249,000.00	249,000.00	100.0000	249,000.00	36.50	249,036.50
CD	Toyota Financial Savings Bank	89235MLU3	10/12/2021	10/14/2026	1.050	249,000.00	249,000.00	100.0000	249,000.00	1,217.71	250,217.71
CORP	TOYOTA MOTOR CREDIT CORP	89236TLB9	06/05/2025	09/11/2028	3.990	1,000,000.00	1,031,570.00	103.4682	1,034,682.00	2,916.67	1,037,598.67
CD	UBS Bank USA	90348JT91	10/06/2021	10/06/2026	1.000	249,000.00	249,000.00	100.0000	249,000.00	170.55	249,170.55
CD	United Heritage Credit Union	91334AAE3	11/01/2022	11/04/2025	4.750	249,000.00	249,000.00	100.0000	249,000.00	32.40	249,032.40
US GOV	UNITED STATES TREASURY	91282CEF4	06/01/2023	03/31/2027	3.666	1,000,000.00	956,129.00	98.3125	983,125.00	68.68	983,193.68
US GOV	UNITED STATES TREASURY	91282CCV1	08/07/2023	08/31/2028	3.633	2,300,000.00	1,990,978.90	93.1172	2,141,695.30	2,215.81	2,143,911.12
US GOV	UNITED STATES TREASURY	91282CAT8	11/09/2021	10/31/2025	4.248	1,000,000.00	976,612.00	99.6641	996,640.62	1,046.20	997,686.82
US GOV	UNITED STATES TREASURY	91282CFY2	12/23/2024	11/30/2029	3.707	2,000,000.00	1,959,080.00	100.6406	2,012,812.50	26,045.08	2,038,857.58

Investment Portfolio Detail - TR

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Security Type	Description	Identifier	Trade Date	Final Maturity	Yield to Maturity	Base Current Units	Base Original Cost	Market Price	Base Market Value	Base Accrued Balance	Base Market Value + Accrued
US GOV	UNITED STATES TREASURY	912833PC8	01/28/2025	02/15/2027	3.680	1,275,000.00	1,171,513.35	95.1094	1,212,644.53	0.00	1,212,644.53
US GOV	UNITED STATES TREASURY	91282CKJ9	02/13/2025	04/15/2027	3.668	2,000,000.00	2,012,188.00	101.2344	2,024,687.50	41,557.38	2,066,244.88
US GOV	UNITED STATES TREASURY	91282CKH3	11/12/2024	03/31/2026	3.879	1,000,000.00	1,003,257.00	100.3047	1,003,046.87	123.63	1,003,170.50
US GOV	UNITED STATES TREASURY	912833LZ1	10/19/2021	05/15/2026	3.837	900,000.00	858,717.00	97.6523	878,871.10	0.00	878,871.10
US GOV	UNITED STATES TREASURY	91282CFJ5	06/06/2025	08/31/2029	3.695	500,000.00	484,070.00	97.9375	489,687.50	1,338.05	491,025.55
US GOV	UNITED STATES TREASURY	91282CGB1	06/27/2025	12/31/2029	3.712	2,000,000.00	2,016,000.00	100.6328	2,012,656.24	19,585.60	2,032,241.84
US GOV	UNITED STATES TREASURY	91282CLB5	12/23/2024	07/31/2026	3.784	1,000,000.00	1,002,641.00	100.4766	1,004,765.62	7,370.92	1,012,136.54
US GOV	UNITED STATES TREASURY	912833PA2	09/24/2021	08/15/2026	3.774	1,000,000.00	956,170.00	96.7813	967,812.50	0.00	967,812.50
MUNI	UNIVERSITY CALIF REVS	91412HGF4	08/07/2023	05/15/2027	3.792	1,000,000.00	895,610.00	96.1315	961,314.83	4,971.56	966,286.39
CD	USAlliance Federal Credit Union	90352RDM4	01/27/2025	01/31/2029	4.150	249,000.00	249,000.00	100.0000	249,000.00	849.33	249,849.33
CD	Valley National Bank	919853MZ1	07/11/2024	07/16/2027	4.592	244,000.00	244,000.00	100.0000	244,000.00	2,367.80	246,367.80
CORP	WALMART INC	931142FN8	05/19/2025	04/28/2030	3.977	1,000,000.00	1,004,340.00	101.5460	1,015,460.00	18,487.50	1,033,947.50
CD	Washington State Bank	93974LAC4	10/15/2021	10/19/2026	0.850	249,000.00	249,000.00	100.0000	249,000.00	69.58	249,069.58
CD	WeStreet Federal Credit Union	961442AC4	11/01/2022	11/18/2025	4.947	249,000.00	249,000.00	100.0000	249,000.00	438.99	249,438.99
---	---	---	---	05/04/2028	3.873	124,400,778.41	122,017,985.75	98.7715	122,842,422.87	814,007.90	123,656,430.77

* Weighted by: Base Market Value + Accrued. * Holdings Displayed by: Lot.

Compliance Summary

Compliant	Account	Policy Name	Total Rules	Compliant Rules	Violating Rules
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Policies: .

Rules: .

* Compliance Status as of previous business day.

Rules: .

Contributors: .

* Viewing Violators Only.

* Compliance Status as of previous business day.

Description	Identifier	Security Type	Effective Date	Agency	Old Value	New Value	Event Type
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Budget Status Report Overview

Welcome to the City's Budget Status Report, prepared by the Finance Department to deliver a transparent and detailed update on current budget performance. This report, presented on a monthly or quarterly basis, is crafted to inform the City Council and our valued citizens about the current state of the City's finances. It compares the revised budget to year-to-date (YTD) actuals, providing a clear picture of our progress against the financial plan. For additional context, we include YTD figures from the prior year for the same period, along with variance explanations to highlight key differences and trends.

To offer a longer-term view, this report includes a six-year Compound Annual Growth Rate (CAGR), illustrating the City's financial trajectory over time. The report covers a comprehensive range of areas, including citywide operations, the General Fund, Enterprise Funds, Internal Service Funds, Special Revenue Funds, Capital Improvement Program (CIP), and Capital Expenditures (CAPEX). Throughout, you'll find tables, charts, and detailed analysis to enhance understanding and support informed decision-making. Please note that the results presented are subject to change during year-end adjustments, which may include interest income allocation, interfund charges, year-end accruals, and other refinements. Our aim is to provide an accessible, data-driven overview that underscores our commitment to fiscal responsibility and accountability.

Citywide

Financial Analysis Approach

Analyzing financial data at a citywide level is both impractical and irrelevant due to the differing accounting practices among various entities, such as full accrual versus modified accrual. Combining governmental and enterprise funds makes it unfeasible to accurately summarize financial results.

Additionally, interfund charges may be duplicated when consolidating information, leading to potential misrepresentation. Therefore, financial data is best analyzed at the individual fund level. Later in this report, more detailed insights are provided into the General Fund, Water, Sewer, Refuse, and other specific funds.

Why Include Citywide Data?

If citywide analysis has limitations, why present it? Despite its challenges, a broad financial overview provides key insights. For example, understanding total labor costs and their trends can be valuable. It also helps assess labor costs as a percentage of overall operating expenses and evaluates the impact of utilities, such as power, on city operations. While this perspective offers useful context, the primary focus of this report remains on individual funds, where a more detailed financial analysis is provided.

Note: Citywide data applies only to the city's operational funds and excludes fiduciary and agency funds.

Citywide Budget Comparison

The table below compares the citywide revised budget for operating expenses against current year-to-date (YTD) actuals. For context, YTD actuals from the same period last year are also included, along with year-over-year (YoY) changes. Additionally, a six-year Compound Annual Growth Rate (CAGR) is provided to highlight long-term trends. Red values within the CAGR indicate areas of high expense growth, which may signal financial concerns. These increases could be attributed to personnel expansion, service level adjustments, or inflationary pressures over the past few years.

The largest operating expense category is labor cost which represents 46.8% of the total operating expenses.

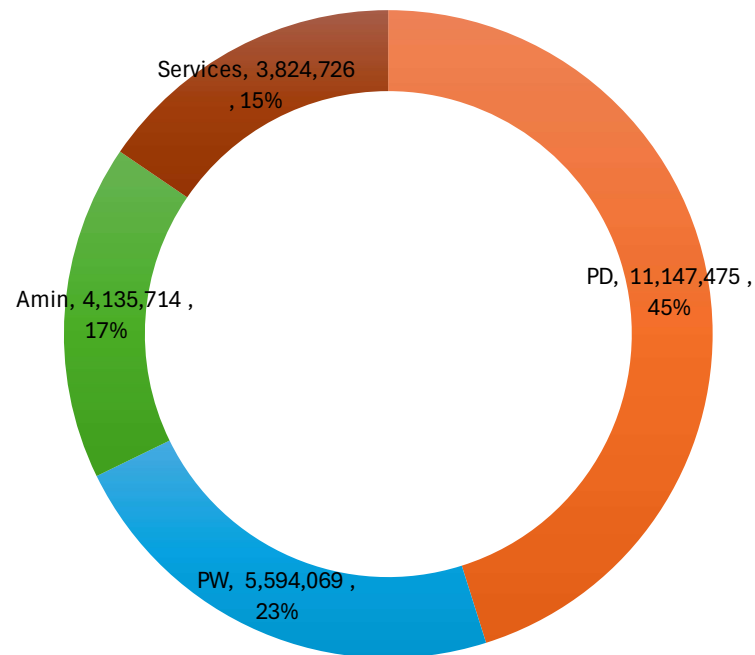
Citywide Operating Expenses by Category

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19
Labor Cost	24,701,984	7,369,690	29.8%	6,337,750	1,031,940	16.3%	8.2%
Planned Operations	13,675,685	4,307,197	31.5%	3,576,084	731,113	20.4%	10.3%
Utilities	4,886,372	2,133,479	43.7%	2,064,198	69,281	3.4%	9.6%
Internal Charges	6,129,833	970,822	15.8%	1,969,994	(999,172)	-50.7%	8.1%
Debt	2,624,395	(527,208)	-20.1%	-	(527,208)	0.0%	-100.0%
Special Agreements	714,787	819,906	114.7%	1,667,789	(847,883)	-50.8%	-16.9%
Citywide Operating Expenses	\$52,733,056	\$15,073,886	28.6%	15,615,815	(\$541,929)	-3.5%	4.7%

Given that labor costs are a significant component of the city's operations, the following table presents labor costs by department. To further illustrate the distribution, a pie chart follows, breaking down labor costs by category. Police, as the largest category, is followed by Public Works. The Administrative category includes the City Manager's Office, Information Technology, Finance, Human Resources, and City Clerk. The Services category consists of Building, Community Services, Planning, Economic Development, City Council, and the Planning Commission.

Citywide Labor Cost by Department

Department	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
200-Police	11,147,475	3,096,348	27.8%	2,441,448	654,900	26.8%	9.2%
400-Public Works	5,594,069	1,819,114	32.5%	1,976,196	(157,082)	-7.9%	7.5%
140-Finance	1,144,549	414,059	36.2%	300,898	113,161	37.6%	1.6%
405-Building	1,718,103	461,802	26.9%	426,102	35,700	8.4%	12.1%
300-Community Services	1,002,679	334,895	33.4%	235,334	99,561	42.3%	10.6%
110-City Manager	648,354	205,257	31.7%	276,573	(71,316)	-25.8%	11.8%
500-Information Technology	831,823	275,447	33.1%	230,387	45,060	19.6%	9.5%
145-Planning	593,909	168,451	28.4%	134,490	33,961	25.3%	3.9%
135-Human Resources	790,892	231,827	29.3%	156,221	75,606	48.4%	9.6%
125-Economic Development	737,479	221,968	30.1%	84,119	137,849	163.9%	4.6%
120-City Clerk	365,771	91,867	25.1%	68,607	23,260	33.9%	2.6%
100-City Council	123,601	47,290	38.3%	6,009	41,281	687.0%	26.8%
105-Planning Commission	3,280	1,365	41.6%	1,366	(1)	-0.1%	0.0%
Grand Total	\$24,701,984	\$7,369,690	29.8%	6,337,750	\$1,031,940	16.3%	8.2%



General Fund

The General Fund budget and financial information are subject to changes throughout the year as authorized by the City Council. Actual amounts are also subject to audits and year-end adjustments, including accruals, allocations, internal charges, and transfers.

The following table presents General Fund operating revenues and expenditures, excluding capital expenditures and CIP. This distinction is made because operating expenses are ongoing, whereas capital expenditures are typically one-time purchases that can be more easily controlled during periods of fiscal distress.

This table provides an overview of the General Fund, highlighting that approximately 90% of operating revenues come from taxes. On the expenditure side, labor costs represent the largest category. The summary table compares the budget to YTD actuals and prior-year figures while also including a six-year Compound Annual Growth Rate (CAGR) to illustrate long-term trends.

General Fund Operating Revenues/Expenses

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
400-Prop Tax	8,204,663	423,170	5.2%	409,561	13,609	3.3%	11.7%
410-Sales Tax	18,004,238	3,336,780	18.5%	4,111,574	(774,794)	-18.8%	-1.8%
415-Franchise	1,605,395	169,453	10.6%	212,707	(43,254)	-20.3%	16.9%
71-Fees for Service	1,412,609	403,284	28.5%	566,270	(162,986)	-28.8%	13.4%
73-License & Permits	3,255,490	956,564	29.4%	850,217	106,347	12.5%	7.4%
74-Fines, Forfeitures,	24,846	17,513	70.5%	9,953	7,560	76.0%	72.4%
75-Rents & Concessions	555,432	98,601	17.8%	119,095	(20,494)	-17.2%	-2.6%
76-Investment Earnings	2,472,510	(9,859)	-0.4%	545,262	(555,121)	-101.8%	4.0%
Total Revenues	\$35,535,183	\$5,395,506	15.2%	6,824,639	(\$1,429,133)	-20.9%	3.0%

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
Labor Cost	20,882,605	6,142,252	29.4%	5,173,920	968,332	18.7%	8.5%
Planned Operations	7,092,651	1,727,382	24.4%	1,660,275	67,107	4.0%	6.3%
Utilities	700,642	271,189	38.7%	234,381	36,808	15.7%	21.9%
Internal Charges	3,744,318	583,064	15.6%	1,109,683	(526,619)	-47.5%	11.4%
Special Agreements	2,624,395	(527,208)	-20.1%	-	(527,208)	0.0%	-16.9%
Total Operating Expenses	\$35,044,611	\$8,196,679	23.4%	8,178,259	\$18,420	0.2%	2.7%

Operating Income (Loss)	\$490,572	(\$2,801,173)	-571.0%	(1,353,620)	(\$1,447,553)	106.9%	4.3%
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The following table presents General Fund operating expenditures by department.

General Fund Operating Expenses by Department

Department	25-26 Budget	25-26 YTD	25-26 %	24-25 YTD	YoY Change	YTD %	Seven Yr
		Actual	of Budget	Actual		Change	CAGR (19 to 25)
125-Economic Development	4,567,794	(122,223)	-2.7%	217,226	(339,449)	-156.3%	-13.9%
200-Police	14,377,790	3,898,350	27.1%	3,574,046	324,304	9.1%	10.4%
400-Public Works	6,575,138	1,935,302	29.4%	1,989,862	(54,560)	-2.7%	8.2%
140-Finance	1,215,071	331,510	27.3%	307,809	23,701	7.7%	2.3%
405-Building	2,195,438	541,965	24.7%	545,362	(3,397)	-0.6%	10.2%
300-Community Services	1,499,817	461,436	30.8%	392,095	69,341	17.7%	7.8%
145-Planning	1,357,932	292,680	21.6%	362,526	(69,846)	-19.3%	13.2%
110-City Manager	811,349	225,040	27.7%	314,351	(89,311)	-28.4%	12.2%
135-Human Resources	974,560	277,836	28.5%	189,331	88,505	46.7%	10.5%
130-City Attorney	481,500	137,951	28.7%	144,797	(6,846)	-4.7%	2.9%
120-City Clerk	502,324	131,359	26.2%	112,312	19,047	17.0%	3.6%
100-City Council	382,618	84,108	22.0%	26,815	57,293	213.7%	2.3%
000-Non-Departmental	-	-	0.0%	-	-	0.0%	0.0%
105-Planning Commission	3,280	1,365	41.6%	1,370	(5)	-0.4%	0.0%
250-Emergency Operations	-	-	0.0%	357	(357)	-100.0%	0.0%
Operating Expenditures	\$34,944,611	\$8,196,679	23.5%	8,178,259	\$18,420	0.2%	2.7%

Enterprise Funds - Water

The Water Fund is part of the city's Enterprise Funds, which operate like a business within the government. This means the water system is funded by the money it generates—mainly from water bills paid by residents and businesses—rather than taxes. These funds cover the costs of maintaining and improving the water infrastructure, including pipelines, pumps, and treatment facilities, ensuring a safe and reliable water supply for the community.

Water Fund Operating Revenues/Expenses

Account Category	25-26	25-26 YTD	25-26 %	24-25 YTD	YoY Change	YTD %	Seven Yr CAGR (19 to 25)
	Budget	Actual	of Budget	Actual		Change	
Operating Revenues	5,511,575	2,488,159	45.1%	2,404,089	84,070	3.5%	2.7%
Labor Costs	1,401,847	467,585	33.4%	453,009	14,576	3.2%	7.8%
Planned Operations	1,242,695	574,699	46.2%	548,921	25,778	4.7%	10.2%
Utilities	2,196,815	599,609	27.3%	656,345	(56,736)	-8.6%	11.0%
Internal Charges	1,139,319	189,370	16.6%	402,252	(212,882)	-52.9%	14.5%
Debt	-	-	0.0%	-	-	0.0%	0.0%
Operating Expenses	5,980,676	1,831,263	30.6%	2,060,527	(\$229,264)	-11.1%	10.7%
Operating Income (Loss)	(\$469,101)	\$656,896	-140.0%	343,562	313,334	91.2%	-172.2%

Enterprise Funds - Sewer

The Sewer Fund is part of the city's Enterprise Funds, meaning it operates like a self-sustaining business. It is funded by fees paid by residents and businesses for sewer services, rather than tax dollars. This money is used to maintain, repair, and upgrade the sewer system, including pipelines and treatment facilities, to ensure safe and efficient wastewater collection and treatment for the community.

Sewer Fund Operating Revenues/Expenses

Account Category	25-26	25-26 YTD	25-26 %	24-25 YTD	YoY Change	YTD %	Seven Yr CAGR (19 to 25)
	Budget	Actual	of Budget	Actual		Change	
Operating Revenues	2,661,350	936,902	35.2%	871,551	65,351	7.5%	4.7%
Labor Costs	624,501	206,619	33.1%	209,803	(3,184)	-1.5%	13.7%
Planned Operations	1,013,810	232,016	22.9%	260,104	(28,088)	-10.8%	7.2%
Utilities	110,265	36,473	33.1%	32,266	4,207	13.0%	23.6%
Internal Charges	660,322	109,540	16.6%	233,936	(124,396)	-53.2%	14.0%
Debt	-	-	0.0%	-	-	0.0%	-100.0%
Operating Expenses	2,408,898	584,648	24.3%	736,109	(\$151,461)	-20.6%	10.7%
Operating Income (Loss)	\$252,452	\$352,254	139.5%	135,442	216,812	160.1%	-10.9%

Enterprise Funds - Refuse

The Refuse Fund is part of the city's Enterprise Funds, which means it is funded by fees paid by residents and businesses for trash collection and waste disposal services, rather than tax dollars. However, refuse operations within the City Core area are now outsourced to American Refuse, while services in the Gossamer Grove area are handled by Varner Brothers. These service providers are responsible for collecting and disposing of waste efficiently, ensuring a clean and well-maintained community.

Refuse Fund Operating Revenues/Expenses

Account Category	25-26	25-26 YTD	25-26 %	24-25 YTD	Seven Yr		
	Budget	Actual	of Budget	Actual	YoY Change	YTD % Change	CAGR (19 to 25)
Operating Revenues	1,979,315	615,135	31.1%	585,907	29,228	5.0%	11.0%
Labor Costs	70,265	23,844	33.9%	42,469	(18,625)	-43.9%	-15.1%
Planned Operations	1,831,837	658,245	35.9%	563,421	94,824	16.8%	29.4%
Utilities	38,230	11,344	29.7%	11,616	(272)	-2.3%	63.4%
Internal Charges	-	76	0.0%	60,872	(60,796)	-99.9%	-100.0%
Debt	-	-	0.0%	-	-	0.0%	-100.0%
Operating Expenses	1,940,332	693,509	35.7%	678,378	\$15,131	2.2%	12.0%
Operating Income (Loss)	\$38,983	(\$78,374)	-201.0%	(92,471)	14,097	-15.2%	1.0%

Enterprise Funds – Public Transit

The City of Shafter provides public transportation through its Dial-A-Ride program, a convenient, on-demand service that helps residents travel within the community. Riders pay a modest fee, while most the program's operating costs are covered by subsidies from federal and state grants, including Section 5311, TDA (Transportation Development Act), LCTOP (Low Carbon Transit Operations Program), and other funding sources. The City is committed to sustainability, with most of its fleet being fully electric, reducing emissions and promoting cleaner transportation for the community.

Public Transit Fund Operating Revenues/Expenses

Account Category	25-26	25-26 YTD	25-26 %	24-25 YTD	Seven Yr		
	Budget	Actual	of Budget	Actual	YoY Change	YTD % Change	CAGR (19 to 25)
71-Fees for Service	43,794	1,377	3.1%	21,586	(20,209)	-93.6%	-0.4%
77-Grants & Donations	769,756	13,332	1.7%	124,347	(111,015)	-89.3%	18.1%
78-Other Revenue	-	-	0.0%	-	-	0.0%	0.0%
79-Transfers-In	-	-	0.0%	-	-	0.0%	0.0%
Total Revenues	813,550	14,709	1.8%	145,933	(131,224)	-89.9%	15.9%
Labor Costs	458,952	148,656	32.4%	103,269	45,387	44.0%	10.0%
Planned Operations	46,426	72,402	156.0%	15,093	57,309	379.7%	6.2%
Utilities	26,000	6,768	26.0%	5,512	1,256	22.8%	11.7%
Internal Charges	178,480	29,748	16.7%	62,416	(32,668)	-52.3%	11.5%
Debt	-	-	0.0%	-	-	0.0%	-100.0%
Operating Expenses	709,858	257,574	36.3%	186,290	\$71,284	38.3%	10.0%
Operating Income (Loss)	103,692	(242,865)	-234.2%	(164,704)	(78,161)	47.5%	-334.8%

Enterprise Funds – Telecommunications

The City of Shafter has developed an advanced fiber network to provide high-speed internet access to the community. This network is funded through the Telecommunications Fund, which has been operating at a loss. To improve financial sustainability, the City is planning to partner with a service provider to expand services and attract more customers. With the help of grant funding, this partnership is expected to increase customer adoption and eventually generate positive operating income, ensuring the long-term success of the network.

Telecommunications Fund Operating Revenues/Expenses

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
71-Fees for Service	156,651	87,768	56.0%	91,809	(4,041)	-4.4%	6.3%
75-Rents & Concessions	-	-	0.0%	-	-	0.0%	0.0%
76-Investment Earnings	-	-	0.0%	-	-	0.0%	0.0%
77-Grants & Donations	-	-	0.0%	-	-	0.0%	0.0%
79-Transfers-In							
Total Revenues	156,651	87,768	56.0%	91,809	(4,041)	-4.4%	0.0%
Labor Costs	-	-	0.0%	-	-	0.0%	0.0%
Planned Operations	430,557	527,602	122.5%	33,680	493,922	1466.5%	-11.4%
Utilities	17,500	4,838	27.6%	6,014	(1,176)	-19.6%	-3.1%
Internal Charges	172,286	28,714	16.7%	55,501	(26,787)	-48.3%	11.6%
Debt	-	-	0.0%	-	-	0.0%	-100.0%
Operating Expenses	620,343	561,154	90.5%	95,195	\$465,959	489.5%	-1.1%
Operating Income (Loss)	(463,692)	(473,386)	102.1%	(3,386)	(470,000)	13880.7%	-234.6%

Enterprise Funds – Rail Operations

The Rail Operations Fund has experienced year-over-year operating losses, but the City of Shafter is taking steps to improve its financial outlook. The City is in the process of finalizing a long-term lease agreement with The Wonderful Company, which is expected to generate steady revenue. Over time, this agreement should help reduce the fund's accumulated deficit and put rail operations on a more sustainable financial path.

Rail Operating Revenues/Expenses

Account Category	25-26	25-26 YTD	25-26 %	24-25 YTD	YoY Change	YTD %	Seven Yr
	Budget	Actual	of Budget	Actual		Change	CAGR (19 to 25)
71-Fees for Service	15,150	-	0.0%	-	-	0.0%	0.0%
75-Rents & Concessions	60,600	-	0.0%	-	-	0.0%	-100.0%
76-Investment Earnings	-	-	0.0%	-	-	0.0%	0.0%
77-Grants & Donations	-	-	0.0%	-	-	0.0%	0.0%
79-Transfers-In							
Total Revenues	75,750	-	0.0%	-	-	0.0%	-100.0%
Labor Costs	16,272	6,472	39.8%	18,938	(12,466)	-65.8%	-12.7%
Planned Operations	30,906	156	0.5%	669	(513)	-76.7%	-40.2%
Utilities	3,520	763	21.7%	1,029	(266)	-25.9%	-0.4%
Internal Charges	-	-	0.0%	28,992	(28,992)	-100.0%	6.3%
Debt	-	-	0.0%	-	-	0.0%	-100.0%
Operating Expenses	50,698	7,391	14.6%	49,628	(\$42,237)	-85.1%	-8.4%
Operating Income (Loss)	25,052	(7,391)	-29.5%	(49,628)	42,237	-85.1%	2.4%

Special Districts

Special districts are areas within the City of Shafter where property owners pay dedicated fees to help maintain specific services and improvements in their neighborhoods. These districts include:

LLMD (Lighting, Landscaping, and Maintenance Districts) – These districts fund the upkeep of streetlights, landscaping, parks, and public spaces to ensure they remain clean, safe, and visually appealing. Property owners within these districts contribute through annual assessments.

CFD (Community Facilities Districts) – Also known as Mello-Roos districts, these fund a wider range of public infrastructure and services, such as roads, schools, emergency services, and parks. They are typically created for new developments, with property owners paying a special tax to support the improvements.

These districts ensure that specific areas receive the necessary maintenance and improvements without impacting the city’s general budget.

Special Districts Operating Revenues/Expenses

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19to 25)
70-Taxes	990,917	5,468	0.6%	10,537	(5,069)	-48.1%	13.3%
76-Investment Earnings	-	(343)	0.0%	3,800	(4,143)	-109.0%	14.1%
79-Transfers-In	-	-	0.0%	-	-	0.0%	0.0%
Total Revenues	990,917	5,125	0.5%	14,337	(9,212)	-64.3%	3.9%
Labor Costs	-	-	0.0%	-	-	0.0%	0.0%
Planned Operations	544,277	85,024	15.6%	144,889	(59,865)	-41.3%	3.9%
Utilities	155,450	54,356	35.0%	56,253	(1,897)	-3.4%	18.3%
Internal Charges	-	-	0.0%	-	-	0.0%	0.0%
Transfers-Out	-	-	0.0%	-	-	0.0%	0.0%
Operating Expenses	699,727	139,380	19.9%	201,142	(\$61,762)	-30.7%	5.9%
Operating Income (Loss)	291,190	(134,255)	-46.1%	(190,605)	56,350	-29.6%	25.9%

Special Revenues and Capital Projects Funds

The City of Shafter manages special revenue funds, which are made up of grants, state and federal funding sources like TDA (Transportation Development Act), gas tax, and SB1, as well as local funding such as impact fees. These funds are specifically designated for certain uses and cannot be spent on general city operations. The City combines these funds with local matching dollars to invest in capital projects, such as infrastructure improvements, road maintenance, and other community enhancements. This report provides a budget-to-actual summary, showing how much funding was allocated and how much has been spent on these projects.

Special Revenues & Capital Projects

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
70-Taxes	985,860	387,217	39.3%	322,553	64,664	20.0%	6.7%
71-Fees for Service	-	-	0.0%	-	-	0.0%	73.4%
72-Connection/Impact Fe	7,041,300	3,403,560	48.3%	3,663,027	(259,467)	-7.1%	15.1%
73-License & Permits	-	-	0.0%	-	-	0.0%	0.0%
74-Fines, Forfeitures,	26,785	-	0.0%	7,745	(7,745)	-100.0%	-0.7%
76-Investment Earnings	775,653	(6,363)	-0.8%	146,633	(152,996)	-104.3%	10.7%
77-Grants & Donations	11,918,500	9,684	0.1%	3,195,433	(3,185,749)	-99.7%	22.0%
78-Other Revenue	-	-	0.0%	-	-	0.0%	0.0%
79-Transfers-In	-	-	0.0%	-	-	0.0%	-10.1%
80-Operations -Internal	338,936	-	0.0%	-	-	0.0%	-100.0%
Revenues	21,087,034	3,794,098	18.0%	7,335,391	(3,541,293)	-48.3%	13.6%
Labor Costs	-	-	0.0%	-	-	0.0%	0.0%
Planned Operations	370,000	-	0.0%	-	-	0.0%	0.0%
Utilities	-	-	0.0%	-	-	0.0%	0.0%
Internal Charges	-	-	0.0%	-	-	0.0%	0.0%
Debt	-	-	0.0%	-	-	0.0%	0.0%
Capital Outlay	58,902	58,902	100.0%	372,668	(313,766)	-84.2%	46.8%
CIP	24,276,474	12,559,023	51.7%	3,305,244	9,253,779	280.0%	14.1%
Transfers	3,000,000	-	0.0%	-	-	0.0%	26.7%
Expenses	27,705,376	12,617,925	45.5%	3,677,912	\$8,940,013	243.1%	19.0%
Operating Income (Loss)	(6,618,342)	(8,823,827)	133.3%	(3,355,359)	(5,468,468)	163.0%	8.8%

Internal Service Funds

The City of Shafter has four Internal Service Funds, which are used to support city operations by providing essential services to different departments. These funds are not directly funded by residents but instead charge city departments for the services they provide. The four Internal Service Funds include:

- Facility Maintenance – Ensures city buildings and facilities are properly maintained and in good condition.
- Vehicle Maintenance – Manages and repairs city-owned vehicles to keep them running efficiently.
- Risk Management – Handles insurance, workplace safety, and liability issues to protect the city from financial risks.
- Information Technology (IT) – Supports and maintains the city's technology infrastructure, including computers, software, and network systems.

These funds help the city operate smoothly by ensuring departments have the resources they need to serve the community effectively.

Internal Service Funds Operating Expenses

Department	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19 to 25)
5100-Facility Maintenance	1,016,308	350,316	34.5%	277,686	72,630	26.2%	28.0%
5101-Vehicle Maintenance	233,707	65,764	28.1%	76,897	(11,133)	-14.5%	0.6%
5102-Risk Management	1,456,049	1,054,332	72.4%	1,019,230	35,102	3.4%	-0.3%
5103-Information Technology	1,487,062	512,046	34.4%	449,558	62,488	13.9%	9.3%
Grand Total	4,193,126	1,982,458	47.3%	1,823,371	\$159,087	8.7%	6.1%

CAPEX

As Shafter continues to grow, the city's fleet and equipment play a crucial role in maintaining essential public services. These assets—ranging from police vehicles and fire trucks to street sweepers, and construction equipment—help ensure the city operates efficiently and safely for residents and businesses.

What is a Fleet? A fleet refers to the collection of vehicles owned and operated by the city to support public services. This includes:

- Emergency Response Vehicles – Police cars and fire trucks that provide public safety and emergency assistance.
- Public Works Vehicles – Street sweepers, dump trucks, and utility vehicles that maintain roads, sidewalks, and city infrastructure.
- Parks and Recreation Vehicles – Mowers, utility carts, and trucks used for maintaining parks, sports fields, and community spaces.

The following table provides citywide capital expenses by department.

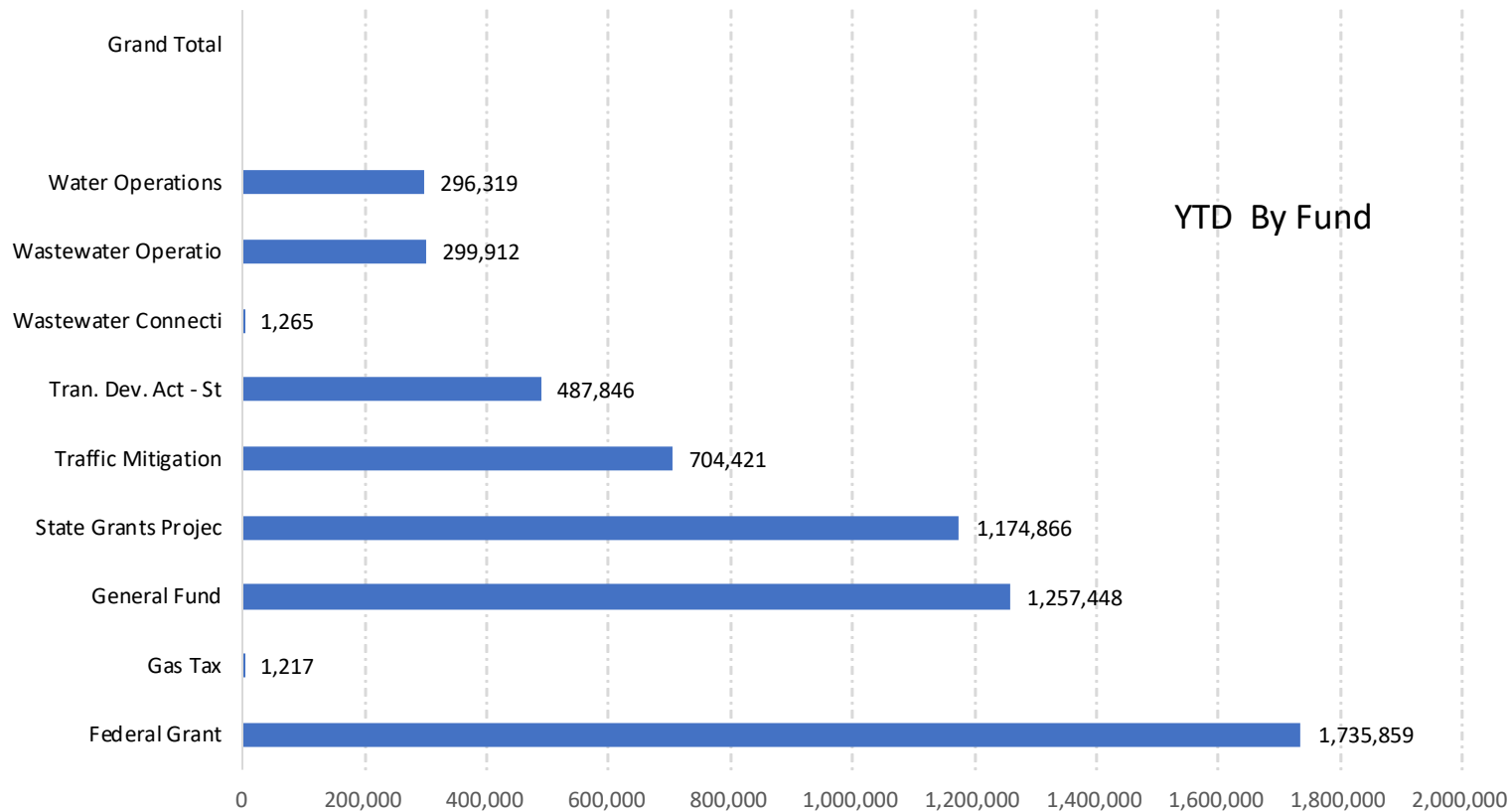
Citywide Fleet & Equipment

Account Category	25-26 Budget	25-26 YTD Actual	25-26 % of Budget	24-25 YTD Actual	YoY Change	YTD % Change	Seven Yr CAGR (19
200-Police	461,307	539,096	116.9%	868,467	(329,371)	-37.9%	30.2%
400-Public Works	100,000	50,076	50.1%	419,760	(369,684)	-88.1%	39.3%
140-Administrative Services	-	-	0.0%	-	-	0.0%	0.0%
500-Information Technology	53,480	52,521	98.2%	379,562	(327,041)	-86.2%	44.5%
300-Community Services	-	-	0.0%	-	-	0.0%	-100.0%
405-Building	100,000	178,213	178.2%	-	178,213	0.0%	-100.0%
210-Corrections	-	-	0.0%	-	-	0.0%	-100.0%
100-City Council	-	-	0.0%	-	-	0.0%	0.0%
145-Planning	-	-	0.0%	-	-	0.0%	-100.0%
110-City Manager	-	-	0.0%	-	-	0.0%	-100.0%
000-Non-Departmental	-	-	0.0%	-	-	0.0%	0.0%
135-Human Resources	-	-	0.0%	-	-	0.0%	0.0%
120-City Clerk	-	-	0.0%	-	-	0.0%	0.0%
Total Citywide Fleet & Equipment	714,787	819,906	114.7%	1,667,789	(\$847,883)	-50.8%	29.0%

Capital Improvement Program (CIP)

The Capital Improvement Program (CIP) is a long-term plan that outlines major infrastructure projects a city or government plans to complete over several years. These projects include things like road repairs, new parks, public buildings, and water system upgrades. The CIP helps prioritize and budget for these big projects, ensuring the community's needs are met while managing financial resources wisely. It typically spans multiple years and is updated regularly to reflect changing priorities and funding availability.

CIP Category	FY Actual 20/21	FY Actual 21/22	FY Actual 22/23	FY Actual 23/24	FY Actual 24/25	FY YTD Actual 25/26	Total
Streets	2,302,147	2,736,036	1,633,263	4,798,297	3,125,798	3,034,938	17,630,479
Water	1,534,492	1,278,889	1,211,899	1,608,122	2,412,627	299,375	8,345,403
Parks	0	53,998	842,398	2,608,359	1,010,720	933,987	5,449,463
Public Facilities	15,867	9,500	960	1,880,380	2,267,940	808,881	4,983,527
Sewer	517,426	919,098	459,940	687,444	1,580,196	301,177	4,465,280
Police	10,420	0	16,102	193,396	396,757	570,489	1,187,164
Other	934,134	70,253	2,000	157,782	2,971	0	1,167,141
General Gov	284,206	74,952	16,184	638,155	63,930	0	1,077,427
IT	0	0	0	149,840	337,170	0	487,010
Learning Center	0	0	0	8,711	142,726	13,363	164,800
Economic Dev	28,280	21,867	31,155	34,163	6,209	0	121,673
Grand Total	\$5,626,972	\$5,164,592	\$4,213,900	\$12,764,649	\$11,347,045	\$5,962,209	\$45,079,367



Conclusion

The City of Shafter has maintained a general fund surplus in recent years, contributing to one of the healthiest reserve levels in the region. The City Council adopted the current budget as a balanced budget, ensuring fiscal responsibility. While we are now experiencing a sharp decline in sales tax revenue, projections indicate that we will still conclude the fiscal year with a surplus. This year-to-date budget update provides valuable insight into the City's financial status. For any questions or further clarification, the Finance Director is available for discussion.



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Carol Chavolla, HR Director

SUBJECT: CITY OF SHAFTER EMPLOYEE BI-WEEKLY PAY SCHEDULE,
EFFECTIVE OCTOBER 11, 2025

RECOMMENDATION

Council find action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; and adopt the City of Shafter Employee Bi-Weekly Pay Schedule, effective October 11, 2025.

BACKGROUND

As outlined below, the City of Shafter Employee Bi-Weekly Pay Schedule has been updated, effective October 11, 2025, to reflect updates made under the City Manager’s authority pursuant to Personnel System Rule 3.3. This rule grants the City Manager the authority to continually review and update the City’s classification plan to support decisions related to compensation, selection, employee development, career advancement, and other personnel matters.

Position	Range	Bi-Weekly Pay	Action
Animal Control Manager	NR-NS 306	\$4,766 - \$5,793	Equity Adjustment
City Manager, Assistant	Contract	\$8,632	Add – Reclassification of authorized position (PW Director)
Transit Driver, Lead	NR-NS 146	\$2,246 - \$2,730	Remove – Reclassification to Transit Supervisor I/II
Transit Supervisor I Transit Supervisor II	NR-NS 209 NR-NS 261	\$3,008 - \$3,657 \$3,844 - \$4,673	Reclassification from Transit Driver, Lead

CalPERS requires that the City Council adopt a pay schedule to formally authorize

CONSENT CALENDAR

employee pay rates and earnable, reportable compensation. For City Council adoption, enclosed is the revised City of Shafter Employee Bi-Weekly Pay Schedule, effective October 11, 2025.

FISCAL IMPACT

The revisions are within the approved Fiscal Year 2025/2026 Annual Operating Budget. A budget amendment is not required.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the approval of a pay schedule, and therefore, it is an organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

No

ATTACHMENTS

1. Bi-Weekly Pay Schedule Effective 2025 10 11

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/11/25 - Revised 10/10/25 - Adopted 11/18/25)							
TITLE	SALARY GRID	RANGE	A	B	C	D	E
Accounting Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Accounting Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Accounting Technician I	NR-NS	146	\$ 2,246	\$ 2,358	\$ 2,476	\$ 2,600	\$ 2,730
Accounting Technician II	NR-NS	178	\$ 2,603	\$ 2,733	\$ 2,870	\$ 3,013	\$ 3,164
Accounting Technician III	NR-NS	210	\$ 3,022	\$ 3,174	\$ 3,332	\$ 3,499	\$ 3,674
Administrative Analyst I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Administrative Analyst II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Administrative Assistant I	NR-NS	147	\$ 2,256	\$ 2,369	\$ 2,488	\$ 2,612	\$ 2,742
Administrative Assistant II	NR-NS	179	\$ 2,615	\$ 2,746	\$ 2,883	\$ 3,027	\$ 3,179
Administrative Assistant I (PT/Extra Help) Tier I	NR-NS	Hourly	\$ 26.17				
Administrative Assistant I (PT/Extra Help) Tier II	NR-NS	Hourly	\$ 28.19				
Animal Control Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Animal Control Officer	SPOA-NS	155	\$ 2,319	\$ 2,435	\$ 2,557	\$ 2,685	\$ 2,819
Animal Control Services Worker	NR-NS	70	\$ 1,595	\$ 1,675	\$ 1,759	\$ 1,847	\$ 1,939
Building Inspector I	NR-NS	232	\$ 3,351	\$ 3,519	\$ 3,695	\$ 3,880	\$ 4,074
Building Inspector II	NR-NS	253	\$ 3,701	\$ 3,886	\$ 4,080	\$ 4,284	\$ 4,498
Building Inspector Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Building Official, Chief	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
City Clerk	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
City Clerk, Deputy	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
City Engineer	NR-NS	365	\$ 6,334	\$ 6,651	\$ 6,984	\$ 7,333	\$ 7,700
City Manager		Contract	\$ 8,077				
City Manager, Assistant		Contract	\$ 8,632				
Code Enforcement Officer I	NR-NS	183	\$ 2,664	\$ 2,797	\$ 2,937	\$ 3,084	\$ 3,238
Code Enforcement Officer II	NR-NS	215	\$ 3,094	\$ 3,249	\$ 3,411	\$ 3,582	\$ 3,761
Community Engagement Assistant	NR-NS	147	\$ 2,256	\$ 2,369	\$ 2,488	\$ 2,612	\$ 2,742
Community Engagement Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Community Service Officer (PT) - Tier I		Hourly	\$ 28.96				
Community Service Officer (PT) - Tier II		Hourly	\$ 31.21				
Community Services Assistant I (PT) - Tier I		Hourly	\$ 23.92				
Community Services Assistant I (PT) - Tier II		Hourly	\$ 25.77				
Community Services Assistant II (PT) - Tier I		Hourly	\$ 27.20				
Community Services Assistant II (PT) - Tier II		Hourly	\$ 29.30				
Community Services Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Community Services Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Economic Development Coordinator	NR-NS	277	\$ 4,149	\$ 4,356	\$ 4,574	\$ 4,803	\$ 5,043
Economic Development Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Engineer I	NR-NS	232	\$ 3,351	\$ 3,519	\$ 3,695	\$ 3,880	\$ 4,074
Engineer II	NR-NS	263	\$ 3,881	\$ 4,075	\$ 4,278	\$ 4,492	\$ 4,717
Engineer III, Civil	NR-NS	294	\$ 4,500	\$ 4,725	\$ 4,961	\$ 5,209	\$ 5,470
Equipment Operator	SEIU	137	\$ 2,299	\$ 2,414	\$ 2,534	\$ 2,661	\$ 2,794
Executive Assistant	NR-NS	221	\$ 3,182	\$ 3,341	\$ 3,508	\$ 3,683	\$ 3,867
Facilities Construction Specialist I	NR-NS	141	\$ 2,195	\$ 2,305	\$ 2,420	\$ 2,541	\$ 2,668
Facilities Construction Specialist II	NR-NS	174	\$ 2,555	\$ 2,683	\$ 2,817	\$ 2,958	\$ 3,106
Facilities Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Finance Analyst I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Finance Analyst II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Finance Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Finance Director, Deputy	NR-NS	347	\$ 5,806	\$ 6,097	\$ 6,402	\$ 6,722	\$ 7,058
GIS Specialist I	NR-NS	186	\$ 2,701	\$ 2,836	\$ 2,978	\$ 3,127	\$ 3,283

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/11/25 - Revised 10/10/25 - Adopted 11/18/25)							
TITLE	SALARY GRID	RANGE	A	B	C	D	E
GIS Specialist II	NR-NS	207	\$ 2,980	\$ 3,129	\$ 3,286	\$ 3,450	\$ 3,623
Human Resources Coordinator	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Human Resources Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Information Technology Analyst	NR-NS	265	\$ 3,918	\$ 4,114	\$ 4,320	\$ 4,536	\$ 4,762
Information Technology Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Information Technology Director, Deputy	NR-NS	347	\$ 5,806	\$ 6,097	\$ 6,402	\$ 6,722	\$ 7,058
Information Technology Specialist I	NR-NS	199	\$ 2,871	\$ 3,014	\$ 3,165	\$ 3,323	\$ 3,490
Information Technology Specialist II	NR-NS	238	\$ 3,447	\$ 3,620	\$ 3,801	\$ 3,991	\$ 4,190
Intern - Tier I		Hourly	\$ 16.50				
Intern - Tier II		Hourly	\$ 17.78				
Mechanic	SEIU	157	\$ 2,519	\$ 2,645	\$ 2,777	\$ 2,916	\$ 3,062
Permit Technician	NR-NS	183	\$ 2,664	\$ 2,797	\$ 2,937	\$ 3,084	\$ 3,238
Planner, Associate	NR-NS	205	\$ 2,952	\$ 3,100	\$ 3,255	\$ 3,418	\$ 3,588
Planner, Senior	NR-NS	281	\$ 4,228	\$ 4,440	\$ 4,662	\$ 4,895	\$ 5,140
Planning Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Police Chief	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Police Dispatch Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Dispatcher	SPOA-NS	154	\$ 2,309	\$ 2,424	\$ 2,546	\$ 2,673	\$ 2,807
Police Lieutenant	NR-S	306	\$ 5,032	\$ 5,283	\$ 5,547	\$ 5,825	\$ 6,116
Police Officer	SPOA-S	205	\$ 3,145	\$ 3,303	\$ 3,468	\$ 3,641	\$ 3,823
Police Officer, Senior	SPOA-S	226	\$ 3,471	\$ 3,645	\$ 3,827	\$ 4,018	\$ 4,219
Police Officer Trainee - Tier I		Hourly	\$ 26.52				
Police Officer Trainee - Tier II		Hourly	\$ 28.58				
Police Records Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Records Technician	NR-NS	163	\$ 2,429	\$ 2,550	\$ 2,678	\$ 2,812	\$ 2,952
Police Property & Evidence Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Property & Evidence Technician	NR-NS	163	\$ 2,429	\$ 2,550	\$ 2,678	\$ 2,812	\$ 2,952
Police Sergeant	SPOA-S	262	\$ 4,116	\$ 4,321	\$ 4,537	\$ 4,764	\$ 5,003
Public Facilities Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Public Works Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Public Works Director, Deputy	NR-NS	363	\$ 6,274	\$ 6,587	\$ 6,917	\$ 7,262	\$ 7,626
Public Works Inspector	NR-NS	208	\$ 2,994	\$ 3,144	\$ 3,301	\$ 3,466	\$ 3,640
Risk Management Coordinator	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Service Crew Member I	SEIU	106	\$ 1,996	\$ 2,096	\$ 2,201	\$ 2,311	\$ 2,427
Service Crew Member II	SEIU	140	\$ 2,331	\$ 2,447	\$ 2,569	\$ 2,698	\$ 2,833
Service Crew Member, Senior	SEIU	172	\$ 2,700	\$ 2,835	\$ 2,977	\$ 3,126	\$ 3,282
Streets Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Teacher (PT) - Tier I		Hourly	\$ 41.28				
Teacher (PT) - Tier II		Hourly	\$ 44.48				
Transit Driver (FT)	NR-NS	108	\$ 1,889	\$ 1,984	\$ 2,083	\$ 2,187	\$ 2,296
Transit Driver (PT) - Tier I		Hourly	\$ 21.92				
Tranist Driver (PT) - Tier II		Hourly	\$ 23.62				
Transit Supervisor I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Transit Supervisor II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Utilities Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Utility Operator I	SEIU	140	\$ 2,331	\$ 2,447	\$ 2,569	\$ 2,698	\$ 2,833
Utility Operator II	SEIU	173	\$ 2,713	\$ 2,848	\$ 2,991	\$ 3,140	\$ 3,297
Utility Technician	SEIU	205	\$ 3,149	\$ 3,306	\$ 3,471	\$ 3,645	\$ 3,827

The numbers on this schedule are rounded to the nearest dollar and may vary slightly from actual payroll calculations due to rounding.

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/11/25 - Revised 10/10/25 - Adopted 11/18/25)

PREMIUM PAY FLAT AMOUNT AND/OR PERCENTAGE OF BASE BIWEEKLY AMOUNT

INCENTIVE	SHAFTER POLICE OFFICER ASSOCIATION	SEIU PUBLIC WORKS UNIT	NONREPRESENTED EMPLOYEES FULL-TIME PART-TIME	
Bilingual				
Spanish	5%	\$55.39	\$55.39	Prorate per hour = \$1,440 Annual
Education Incentive (5% Maximum)				
Student +60 Units	2.5%			
Associate Degree	2.5%			
Bachelor Degree	5%			
Certificates				
POST Intermediate	5%		5%	
POST Advanced	5%		5%	
POST Supervisor	2.5%		2.5%	
Arborist (ISA Arborist)		2.5%	2.5%	
Arborist (Tree Risk Assess.)		0.5%	0.5%	
Arborist (Muni Spec.)		0.5%	0.5%	
ASE (G1 and A1-A8 Master)		2.5%	2.5%	
ASE (Medium/Heavy Truck)		1.0%	1.0%	
ASE (Transit Bus Master)		1.0%	1.0%	
Water (Distribution or Treatment) D1/T1		None	None	
Water (Distribution or Treatment) D2/T2		2.5%	2.5%	
Water (Distribution or Treatment) D3/T3		1.5%	1.5%	
Water (Distribution or Treatment) D4		1.0%	1.0%	
Other			Up to 5%	
Longevity				
3 Years	2.5%			
5 Years		2.5%	2.5%	
7 Years	2.5%			
10 Years		2.5%	2.5%	
12 Years	2%			
15 Years		2.5%	2.5%	
16 Years	2%			
20 Years	1%	2.5%	2.5%	
Special Assignment				
Canine	2.5%			
Detective Division Premium	3.5%			
Traffic Detail	3.5%			
Shift Differential - Sworn (7 p.m. - 7 a.m.)	\$1.50/hr			
Shift Differential - Dispatch (6 p.m. - 6 a.m.)	\$1.50/hr			



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Carol Chavolla, HR Director

SUBJECT: CITY OF SHAFTER EMPLOYEE BI-WEEKLY PAY SCHEDULE,
EFFECTIVE OCTOBER 21, 2025

RECOMMENDATION

Council find action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; and adopt the City of Shafter Employee Bi-Weekly Pay Schedule, effective October 21, 2025.

BACKGROUND

As outlined below, the City of Shafter Employee Bi-Weekly Pay Schedule has been updated, effective October 21, 2025, to reflect the addition of a newly Council-authorized full-time position.

Position	Range	Bi-Weekly Pay	Action
Police Chief, Assistant	NR-S 337	\$5,841 - \$7,099	Add – New Position

CalPERS requires that the City Council adopt a pay schedule to formally authorize employee pay rates and earnable, reportable compensation. For City Council adoption, enclosed is the revised City of Shafter Employee Bi-Weekly Pay Schedule, effective October 21, 2025.

FISCAL IMPACT

The revisions are within the approved Fiscal Year 2025/2026 Annual Operating Budget. A budget amendment is not required.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the approval of a pay schedule, and therefore, it is an organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA

APPROVED BY THE CITY ATTORNEY

CONSENT CALENDAR

No

ATTACHMENTS

1. Bi-Weekly Pay Schedule Effective 2025 10 21

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/21/25 - Revised 10/21/25 - Adopted 11/18/25)							
TITLE	SALARY GRID	RANGE	A	B	C	D	E
Accounting Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Accounting Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Accounting Technician I	NR-NS	146	\$ 2,246	\$ 2,358	\$ 2,476	\$ 2,600	\$ 2,730
Accounting Technician II	NR-NS	178	\$ 2,603	\$ 2,733	\$ 2,870	\$ 3,013	\$ 3,164
Accounting Technician III	NR-NS	210	\$ 3,022	\$ 3,174	\$ 3,332	\$ 3,499	\$ 3,674
Administrative Analyst I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Administrative Analyst II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Administrative Assistant I	NR-NS	147	\$ 2,256	\$ 2,369	\$ 2,488	\$ 2,612	\$ 2,742
Administrative Assistant II	NR-NS	179	\$ 2,615	\$ 2,746	\$ 2,883	\$ 3,027	\$ 3,179
Administrative Assistant I (PT/Extra Help) Tier I	NR-NS	Hourly	\$ 26.17				
Administrative Assistant I (PT/Extra Help) Tier II	NR-NS	Hourly	\$ 28.19				
Animal Control Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Animal Control Officer	SPOA-NS	155	\$ 2,319	\$ 2,435	\$ 2,557	\$ 2,685	\$ 2,819
Animal Control Services Worker	NR-NS	70	\$ 1,595	\$ 1,675	\$ 1,759	\$ 1,847	\$ 1,939
Building Inspector I	NR-NS	232	\$ 3,351	\$ 3,519	\$ 3,695	\$ 3,880	\$ 4,074
Building Inspector II	NR-NS	253	\$ 3,701	\$ 3,886	\$ 4,080	\$ 4,284	\$ 4,498
Building Inspector Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Building Official, Chief	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
City Clerk	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
City Clerk, Deputy	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
City Engineer	NR-NS	365	\$ 6,334	\$ 6,651	\$ 6,984	\$ 7,333	\$ 7,700
City Manager		Contract	\$ 8,077				
City Manager, Assistant		Contract	\$ 8,632				
Code Enforcement Officer I	NR-NS	183	\$ 2,664	\$ 2,797	\$ 2,937	\$ 3,084	\$ 3,238
Code Enforcement Officer II	NR-NS	215	\$ 3,094	\$ 3,249	\$ 3,411	\$ 3,582	\$ 3,761
Community Engagement Assistant	NR-NS	147	\$ 2,256	\$ 2,369	\$ 2,488	\$ 2,612	\$ 2,742
Community Engagement Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Community Service Officer (PT) - Tier I		Hourly	\$ 28.96				
Community Service Officer (PT) - Tier II		Hourly	\$ 31.21				
Community Services Assistant I (PT) - Tier I		Hourly	\$ 23.92				
Community Services Assistant I (PT) - Tier II		Hourly	\$ 25.77				
Community Services Assistant II (PT) - Tier I		Hourly	\$ 27.20				
Community Services Assistant II (PT) - Tier II		Hourly	\$ 29.30				
Community Services Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Community Services Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Economic Development Coordinator	NR-NS	277	\$ 4,149	\$ 4,356	\$ 4,574	\$ 4,803	\$ 5,043
Economic Development Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Engineer I	NR-NS	232	\$ 3,351	\$ 3,519	\$ 3,695	\$ 3,880	\$ 4,074
Engineer II	NR-NS	263	\$ 3,881	\$ 4,075	\$ 4,278	\$ 4,492	\$ 4,717
Engineer III, Civil	NR-NS	294	\$ 4,500	\$ 4,725	\$ 4,961	\$ 5,209	\$ 5,470
Equipment Operator	SEIU	137	\$ 2,299	\$ 2,414	\$ 2,534	\$ 2,661	\$ 2,794
Executive Assistant	NR-NS	221	\$ 3,182	\$ 3,341	\$ 3,508	\$ 3,683	\$ 3,867
Facilities Construction Specialist I	NR-NS	141	\$ 2,195	\$ 2,305	\$ 2,420	\$ 2,541	\$ 2,668
Facilities Construction Specialist II	NR-NS	174	\$ 2,555	\$ 2,683	\$ 2,817	\$ 2,958	\$ 3,106
Facilities Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Finance Analyst I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Finance Analyst II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Finance Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Finance Director, Deputy	NR-NS	347	\$ 5,806	\$ 6,097	\$ 6,402	\$ 6,722	\$ 7,058
GIS Specialist I	NR-NS	186	\$ 2,701	\$ 2,836	\$ 2,978	\$ 3,127	\$ 3,283

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/21/25 - Revised 10/21/25 - Adopted 11/18/25)							
TITLE	SALARY GRID	RANGE	A	B	C	D	E
GIS Specialist II	NR-NS	207	\$ 2,980	\$ 3,129	\$ 3,286	\$ 3,450	\$ 3,623
Human Resources Coordinator	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Human Resources Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Information Technology Analyst	NR-NS	265	\$ 3,918	\$ 4,114	\$ 4,320	\$ 4,536	\$ 4,762
Information Technology Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Information Technology Director, Deputy	NR-NS	347	\$ 5,806	\$ 6,097	\$ 6,402	\$ 6,722	\$ 7,058
Information Technology Specialist I	NR-NS	199	\$ 2,871	\$ 3,014	\$ 3,165	\$ 3,323	\$ 3,490
Information Technology Specialist II	NR-NS	238	\$ 3,447	\$ 3,620	\$ 3,801	\$ 3,991	\$ 4,190
Intern - Tier I		Hourly	\$ 16.50				
Intern - Tier II		Hourly	\$ 17.78				
Mechanic	SEIU	157	\$ 2,519	\$ 2,645	\$ 2,777	\$ 2,916	\$ 3,062
Permit Technician	NR-NS	183	\$ 2,664	\$ 2,797	\$ 2,937	\$ 3,084	\$ 3,238
Planner, Associate	NR-NS	205	\$ 2,952	\$ 3,100	\$ 3,255	\$ 3,418	\$ 3,588
Planner, Senior	NR-NS	281	\$ 4,228	\$ 4,440	\$ 4,662	\$ 4,895	\$ 5,140
Planning Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Police Chief	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Police Chief, Assistant	NR-S	337	\$ 5,841	\$ 6,133	\$ 6,439	\$ 6,761	\$ 7,099
Police Dispatch Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Dispatcher	SPOA-NS	154	\$ 2,309	\$ 2,424	\$ 2,546	\$ 2,673	\$ 2,807
Police Lieutenant	NR-S	306	\$ 5,032	\$ 5,283	\$ 5,547	\$ 5,825	\$ 6,116
Police Officer	SPOA-S	205	\$ 3,145	\$ 3,303	\$ 3,468	\$ 3,641	\$ 3,823
Police Officer, Senior	SPOA-S	226	\$ 3,471	\$ 3,645	\$ 3,827	\$ 4,018	\$ 4,219
Police Officer Trainee - Tier I		Hourly	\$ 26.52				
Police Officer Trainee - Tier II		Hourly	\$ 28.58				
Police Records Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Records Technician	NR-NS	163	\$ 2,429	\$ 2,550	\$ 2,678	\$ 2,812	\$ 2,952
Police Property & Evidence Supervisor	NR-NS	228	\$ 3,288	\$ 3,453	\$ 3,625	\$ 3,807	\$ 3,997
Police Property & Evidence Technician	NR-NS	163	\$ 2,429	\$ 2,550	\$ 2,678	\$ 2,812	\$ 2,952
Police Sergeant	SPOA-S	262	\$ 4,116	\$ 4,321	\$ 4,537	\$ 4,764	\$ 5,003
Public Facilities Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Public Works Director	DIR	384	\$ 6,763	\$ 7,102	\$ 7,457	\$ 7,830	\$ 8,221
Public Works Director, Deputy	NR-NS	363	\$ 6,274	\$ 6,587	\$ 6,917	\$ 7,262	\$ 7,626
Public Works Inspector	NR-NS	208	\$ 2,994	\$ 3,144	\$ 3,301	\$ 3,466	\$ 3,640
Risk Management Coordinator	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Service Crew Member I	SEIU	106	\$ 1,996	\$ 2,096	\$ 2,201	\$ 2,311	\$ 2,427
Service Crew Member II	SEIU	140	\$ 2,331	\$ 2,447	\$ 2,569	\$ 2,698	\$ 2,833
Service Crew Member, Senior	SEIU	172	\$ 2,700	\$ 2,835	\$ 2,977	\$ 3,126	\$ 3,282
Streets Supervisor	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Teacher (PT) - Tier I		Hourly	\$ 41.28				
Teacher (PT) - Tier II		Hourly	\$ 44.48				
Transit Driver (FT)	NR-NS	108	\$ 1,889	\$ 1,984	\$ 2,083	\$ 2,187	\$ 2,296
Transit Driver (PT) - Tier I		Hourly	\$ 21.92				
Tranist Driver (PT) - Tier II		Hourly	\$ 23.62				
Transit Supervisor I	NR-NS	209	\$ 3,008	\$ 3,159	\$ 3,317	\$ 3,483	\$ 3,657
Transit Supervisor II	NR-NS	261	\$ 3,844	\$ 4,037	\$ 4,238	\$ 4,450	\$ 4,673
Utilities Manager	NR-NS	306	\$ 4,766	\$ 5,005	\$ 5,255	\$ 5,518	\$ 5,793
Utility Operator I	SEIU	140	\$ 2,331	\$ 2,447	\$ 2,569	\$ 2,698	\$ 2,833
Utility Operator II	SEIU	173	\$ 2,713	\$ 2,848	\$ 2,991	\$ 3,140	\$ 3,297
Utility Technician	SEIU	205	\$ 3,149	\$ 3,306	\$ 3,471	\$ 3,645	\$ 3,827

The numbers on this schedule are rounded to the nearest dollar and may vary slightly from actual payroll calculations due to rounding.

CITY OF SHAFTER EMPLOYEE BIWEEKLY PAY SCHEDULE (Effective 10/21/25 - Revised 10/21/25 - Adopted 11/18/25)

PREMIUM PAY FLAT AMOUNT AND/OR PERCENTAGE OF BASE BIWEEKLY AMOUNT

INCENTIVE	SHAFTER POLICE OFFICER ASSOCIATION	SEIU PUBLIC WORKS UNIT	NONREPRESENTED EMPLOYEES	
			FULL-TIME	PART-TIME
Bilingual				
Spanish	5%	\$55.39	\$55.39	Prorate per hour = \$1,440 Annual
Education Incentive (5% Maximum)				
Student +60 Units	2.5%			
Associate Degree	2.5%			
Bachelor Degree	5%			
Certificates				
POST Intermediate	5%		5%	
POST Advanced	5%		5%	
POST Supervisor	2.5%		2.5%	
Arborist (ISA Arborist)		2.5%	2.5%	
Arborist (Tree Risk Assess.)		0.5%	0.5%	
Arborist (Muni Spec.)		0.5%	0.5%	
ASE (G1 and A1-A8 Master)		2.5%	2.5%	
ASE (Medium/Heavy Truck)		1.0%	1.0%	
ASE (Transit Bus Master)		1.0%	1.0%	
Water (Distribution or Treatment) D1/T1		None	None	
Water (Distribution or Treatment) D2/T2		2.5%	2.5%	
Water (Distribution or Treatment) D3/T3		1.5%	1.5%	
Water (Distribution or Treatment) D4		1.0%	1.0%	
Other			Up to 5%	
Longevity				
3 Years	2.5%			
5 Years		2.5%	2.5%	
7 Years	2.5%			
10 Years		2.5%	2.5%	
12 Years	2%			
15 Years		2.5%	2.5%	
16 Years	2%			
20 Years	1%	2.5%	2.5%	
Special Assignment				
Canine	2.5%			
Detective Division Premium	3.5%			
Traffic Detail	3.5%			
Shift Differential - Sworn (7 p.m. - 7 a.m.)	\$1.50/hr			
Shift Differential - Dispatch (6 p.m. - 6 a.m.)	\$1.50/hr			



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Johnny Rubio, IT Director

SUBJECT: CAT6 DATA COMMUNICATIONS CABLING AND PUBLIC SAFETY
SECURITY CAMERAS BY XIT SOLUTIONS INSTALLATION

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; authorize a General Fund appropriation of \$38,165.81 to project PF00004 and approve the purchase and installation of a security access control system from Tel-Tec for the new Aquatic Center in the total amount of \$38,165.81.

BACKGROUND

The new Aquatic Center, anticipated for completion in early 2026, will require the installation of CAT6 cabling to support reliable data communications throughout the facility. In addition to network infrastructure, public safety security cameras will be installed to enhance the overall safety and security of both staff and patrons.

A total of twelve cameras and a Bosch network video recorder (NVR) have been selected to maintain consistency with the City’s existing security standards deployed across other municipal sites. This standardization ensures system compatibility, simplifies maintenance and support, and enables the Police Department to efficiently review recorded footage when necessary. The strategic placement of cameras throughout the facility will provide improved situational awareness, deter potential incidents, and contribute to a safer environment for all users of the Aquatic Center.

XIT Solutions has been selected based on their proven expertise in CAT6 cabling installation and their prior experience with security camera deployments across multiple City sites. Given the sensitive nature of our security infrastructure and the importance of maintaining consistency across all locations, it is critical that we work with a trusted local managed service provider. XIT Solutions has demonstrated professionalism, reliability, and a strong understanding of the City’s standardized security and network configurations, allowing us to securely share necessary information such as configurations and credentials with confidence. This established trust and familiarity with our systems make them the preferred choice for this project.

FISCAL IMPACT

CAT6 DATA COMMUNICATIONS CABLING AND PUBLIC SAFETY SECURITY CAMERAS BY XIT SOLUTIONS INSTALLATION

All existing funds within CIP Project PF00004 are fully committed to ongoing projects and phases. Therefore, a General Fund appropriation of \$38,165.81 to PF00004 is required to cover the proposed cost.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines because the action is the approval of the purchase and installation of cabling and cameras and therefore, it is the creation of a governmental funding mechanism or other fiscal activity that does not involve any commitment to a specific project that can result in a potentially significant impact and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

No

ATTACHMENTS

1. Quote



XIT Solutions
1112 20th Street
Bakersfield, California 93301
United States
<http://www.xitsolutions.com>
(P) 661-635-0365
(F) 661-635-0162

Quotation (Open)

Date	Expiration Date
Oct 30, 2025 08:36 AM PDT	11/29/2025
Modified Date	
Nov 06, 2025 09:04 AM PST	
Quote #	
58786 - rev 1 of 1	
Description	
City of Shafter Aquatic Center	
SalesRep	
Barraza, Rian (P) 661-635-0365	
Customer Contact	
Rubio, Johnny (P) +16617465000 jrubio@shafter.com	

Customer

City of Shafter (CO1417)
Rubio, Johnny
336 Pacific Ave
Shafter, CA 93263
United States
(P) +16617465000

Bill To

City of Shafter
336 Pacific Ave
Shafter, CA 93263
United States

Ship To

City of Shafter
336 Pacific Ave
Shafter, CA 93263
United States

Customer PO:	Terms:	Ship Via:
	Undefined	FedEx Ground
Special Instructions:		Carrier Account #:

#	Description	Part #	Tax	Qty	Unit Price	Total
Aquatic Center - City Of Shafter						
----- BOSCH CAMERAS -----						
1	Bosch FLEXIDOME outdoor 5100 IR Network surveillance camera - dome - outdoor - color (Day&Night) - 2 MP - 1920 x 1080 - board mount - auto iris - motorized - audio - LAN 10/100 - MJPEG, H.264, H.265, HEVC	NDE-5702-AL	Yes	10	\$888.59	\$8,885.90
2	Bosch FLEXIDOME panoramic 5100i IR Network surveillance / panoramic camera - dome - indoor, outdoor - vandal / weatherproof - color (Day&Night) - 6 MP - 2112 x 2112 - board mount - fixed iris - fixed focal - audio - HDMI - MJPEG, H.264, H.265, HEVC - PoE Class 3	NDS-5703-F360LE	Yes	3	\$1,130.84	\$3,392.52
3	Bosch Divar IP all-in-one 4000 DIP-4428IG-2HD Management Appliance Video server - 32 channels - 2 x 8 TB - networked	DIP-4428IG-2HD	Yes	1	\$4,404.14	\$4,404.14
4	DIVAR IP AIO 5000 BVMS Lite Base Expansion License - 32 channels	MBV-BLIT-DIP	Yes	1	\$312.10	\$312.10
5	Bosch Software Maintenance Agreement Technical support - for Bosch Video Management System Lite - Base License - 1 year	MBV-MLIT-DIP	Yes	1	\$104.17	\$104.17
----- Copper Cabling -----						
6	Liberty - 1000' Blue Category 6 U/UTP EN Series 23 AWG 4 Pair Unshielded Cable Reel	24-8P-L6-SIAM-BLU	Yes	6	\$468.24	\$2,809.44
7	Eaton Tripp Lite Series Dual Outlet RJ45 Universal Keystone Face Plate / Wall Plate Faceplate - white - 1-gang - 2 ports Note: Wall plates for data and behind tv locations.	N042-001-WH	Yes	14	\$1.53	\$21.42
8	Eaton Tripp Lite Series Cat6/Cat5e 110 Punch Down Keystone Jack Modular insert - RJ-45 - blue	N238-001-BL	Yes	34	\$3.33	\$113.22
9	Cable Support J Hook, 1 5/16" Heavy Duty Metal Wire Cable Support J-Hook Hangers for attaching Wall Mounting to Vertical Surfaces (25 Pack)	1 5/16 inch	Yes	1	\$35.00	\$35.00
10	AV Hardware	AV-2012	Yes	1	\$100.00	\$100.00
Note: mounting hardware for rack, connectors for cameras, velcro for cable management,						
11	AV General Prevailing Wage Labor	AV-2001	No	1	\$16,465.00	\$16,465.00
Note: Please see the following updated BOM based on the camera count and for 30 days storage @ 30FPS as well as the Lite Licensing needed for the DIP-4000 series.						

All prices listed in this quote are subject to change without notice. XIT Solutions reserves the right to adjust pricing due to fluctuations caused by tariffs, supplier costs, government regulations, or other market conditions. Final pricing will be

Subtotal: \$36,642.91
Tax (7.2500%): \$1,462.90

confirmed at the time of order placement.

Shipping: \$60.00
Total: \$38,165.81

These prices do NOT include applicable taxes, insurance, shipping, delivery, setup fees, or any cables or cabling services or material unless specifically listed above. All prices are subject to change without notice. Supply subject to availability.



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Johnny Rubio, IT Director

SUBJECT: SECURITY ACCESS CONTROL SYSTEM BY TEL-TEC
SECURITY SYSTEMS PURCHASE AND INSTALLATION

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; authorize a General Fund appropriation of \$31,729.70 to project PF00004; approve the purchase and installation of a security access control system from Tel-Tec for the new Aquatic Center in the total amount of \$31,729.70.

BACKGROUND

The new Aquatic Center, anticipated for completion in early 2026, will require a modern and reliable security access control system to ensure the safety of Staff, patrons, and City assets. As a public facility with multiple points of entry and operational zones, it is critical to apply restricted access to sensitive areas such as storage rooms, electrical rooms, mechanical spaces, and administrative offices. To support this need, the implementation of a comprehensive access control and alarm monitoring system is essential. This system will enhance facility security, protect critical infrastructure, and support efficient day-to-day operations.

The proposed system utilizes proximity RFID (Radio Frequency Identification) technology, which offers numerous operational and security advantages over traditional key-based access. These benefits include:

- **Controlled Access Management:** Authorized personnel access can be easily granted, modified, or revoked without the need to re-key locks or issue new physical keys.
- **Audit and Tracking Capabilities:** The system will provide digital audit logs, allowing staff to monitor entry activity in real time and review access history when needed.
- **Enhanced Security of Sensitive Areas:** Restricted zones can be securely protected to prevent unauthorized entry, reducing liability and operational risks.
- **Elimination of Key Duplication Risks:** RFID credentials cannot be duplicated like traditional keys, significantly reducing the risk associated with lost or unaccounted-for keys.

SECURITY ACCESS CONTROL SYSTEM BY TEL-TEC SECURITY SYSTEMS PURCHASE AND INSTALLATION

Implementing this technology will modernize facility operations, streamline access control management, and add a critical layer of physical security to protect both the public and City infrastructure. This proactive approach aligns with industry best practices and supports the City's commitment to safety, operational efficiency, and risk mitigation.

FISCAL IMPACT

All existing funds within CIP Project PF00004 are fully committed to ongoing projects and phases. Therefore, a General Fund appropriation of \$31,729.70 to PF00004 is required to cover the proposed cost.

CEQA ANALYSIS

The action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines because the action is the approval of the purchase and installation of a security access control system therefore, it is the creation of a governmental funding mechanism or other fiscal activity that does not involve any commitment to a specific project that can result in a potentially significant impact and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

No

ATTACHMENTS

1. Quote



**City Of Shafter
336 Pacific Ave
Shafter, CA 93263**

**Attn: Scott Wiggins
(661) 746-5036
swiggins@shafter.com**

August 19, 2025

Proposal

For

DMP Entre Access and Security System

at

**Shafter Aquatics Center BLDG
269 Poso Ave.
Shafter, CA 93263**

CONFIDENTIAL



Scope of Work:

1. Security / Access Control Panel Installation

- Install one (1) DMP Entre XR150 Security / Access Control Network Panel with TTS Router Kit.

2. Device Installation

- Install one (1) Keypad
- Install one (1) Motion Detector
- Install seven (7) Breakglass Detector
- Install one (1) Interior Siren
- Install fourteen (14) Signo HID Readers
- Install fourteen (14) DMP 734 Modules
- Install fourteen (14) Door Contacts, per site map

3. Customer Responsibilities

- Provide all electrified door hardware for access control doors.
- Provide three (3) 110V separate duplex power outlets in Storage 105 at the Security / Access Control Panel, two (2) power supplies location.

4. System Programming and Testing

- Tel Tec will program and test the system to ensure full functionality.

5. Exclusions

This proposal excludes the following unless specifically noted above:

- Conduit, wire mold, core drilling,
- Patching, painting, or cosmetic repairs
- Electrical work beyond specified power requirements



Proposal

Quantity	Description		Extended
1	DMP - XR150 Net ONLY w/xfmr (XR150NL-G)	\$	442.58
4	Battery 12V 9 AH (WP 9-12)	\$	140.00
1	DMP Thinline LCD KP (White) (7060-W)	\$	123.02
1	DMP LTE Cell Mod for XT & XR (263LTE-V)	\$	222.60
1	Wbox 16.5VAC 50VA wLED (0E-PPS1650)	\$	34.98
14	HID Signo40 Wall Mount Rdr (40NKS-00-000000)	\$	5,222.00
14	DMP Wiegand Interface Module (734)	\$	2,432.92
14	Switch-Wht 3/8 & 1/4 bare mag (N175WH)	\$	100.52
7	Honeywell Glass Break Detect (CK-FG1625)	\$	467.74
1	747 Interior Siren (747)	\$	45.48
1	Bosch 40x40 PIR/Micro (BDL2) (ISC-BDL2-WP12G)	\$	63.49
1	Altronix 24VDC 6amp Pwr Supply (AL600ULX)	\$	448.46
1	DMP - 8 Point Expander (714-8)	\$	121.62
1	Altronix 12VDC 3amp Pwr Supply (SMP3)	\$	59.32
1	Snap Track For 6062 & SMP3 P/S (ST3)	\$	12.41
1	TTS LTE/Modem/Router Kit (TTS-LTEKIT)	\$	175.00
1	Utility Can 10" x 10" (XL-UC100)	\$	43.73
Materials		\$	10,155.87
Miscellaneous & Wire		\$	2,289.86
Sales Tax (8.25%)		\$	1,026.77
Labor and Programming		\$	18,257.20
Total		\$	31,729.70
Monthly Monitoring		\$	30.00
Remote App - Addon		\$	10.00
Supervision - Addon		\$	5.00
Entre Access		\$	87.50
Total Monthly		\$	132.50

We are Paperless for All Invoices and Statements:

Please provide an email address for invoices and statements.

Email:

The above email address is intended for billing purposes only. All existing information on file will remain unchanged.

Payment Terms:

1. Once job is scheduled 100% material cost will be billed to the customer.
2. Unless otherwise negotiated and stated below, all labor cost will be progressively billed as follows, 50% at prewire and 50% upon completion.

Notes:

1. Warranty on the system shall be for one (1) year.
2. This proposal is valid for six (6) months.
3. This proposed project is prevailing wage.
4. The foregoing bid / proposal excludes all extraordinary costs or expenses incurred by Tel-Tec resulting from job site requirements or restrictions imposed by customer, including, but not limited to, scheduled endorsements requiring additional costs, additional insurance premiums resulting from any requirement to name customer as an additional insured or employer, or due to subrogation or indemnification provisions. Any such additional costs shall be added to the bid amount provided such costs are approved by both parties pursuant to a signed addendum to this bid / proposal.
5. Subscriber acknowledges that additional protection may be obtained over and above that provided herein at an additional cost.
6. Software provided may not be compatible with all customer owned devices and/or configurations. Customer responsible for troubleshooting customer owned devices.

Tel-Tec Security Systems, Inc.



Bruce Clayton

City Of Shafter

Signature

Date

P.O. #



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Giovanni Perez, Economic Development Coordinator

SUBJECT: PROFESSIONAL SERVICES AGREEMENT TO CIVIC SOLUTIONS PARTNERSHIP LLC FOR A NOT-TO-EXCEED AMOUNT OF \$350,000 TO PREPARE THE CITY OF SHAFTER'S FIVE-YEAR ECONOMIC DEVELOPMENT STRATEGY

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(4) of the CEQA Guidelines; approve a professional services agreement with Civic Solutions Partnership LLC for a not-to-exceed amount of \$350,000 to prepare the City’s five-year economic development strategy; and authorize the City Manager or City Manager’s Designee to execute said agreement.

BACKGROUND

Over the past several years, the City of Shafter has made significant progress in infrastructure investment, business attraction, and job creation. Such progress has positioned the City as a competitive hub for logistics, agribusiness, manufacturing, and housing expansion.

Shafter is now at an inflection point. To sustain momentum and prepare for the next phase of growth, the City must proactively create a course that deepens economic diversification, captures emerging opportunities, and ensures long-term fiscal and community resilience.

In 2021, the City prepared a Comprehensive Economic Development Strategy (CEDS) as a functional step in establishing public infrastructure goals. While that effort provided a helpful starting point, it lacked a robust strategic roadmap for economic growth and did not fully capture the evolving aspirations and challenges of the City stakeholders.

Today, the City is at a critical inflection point. As shared by the Economic Development Division during the Fiscal Year 2025-2026 cycle, Shafter must proactively address key issues such as economic diversification, quality job creation, industry-targeted planning, and long-term sustainability. To do so, a combined approach — developing a forward-looking and actionable Economic Development Strategy while updating CEDS — will ensure alignment among the City’s aspirations for growth, regional economic development efforts, investors’ expectations, and federal & state funding programs.

PROFESSIONAL SERVICES AGREEMENT TO CIVIC SOLUTIONS PARTNERSHIP
LLC FOR A NOT-TO-EXCEED AMOUNT OF \$350,000 TO PREPARE THE CITY OF
SHAFTER'S FIVE-YEAR ECONOMIC DEVELOPMENT STRATEGY

In parallel, the City's Planning Division is working with PlaceWorks to update the General Plan. Aligning the forthcoming long-term economic development strategy with this broader planning effort will ensure consistency across land use, infrastructure, and workforce strategies. This alignment will help guide future growth and investment with purpose, vision, and coordination.

The resulting Strategy will serve both as a practical roadmap for advancing Shafter's economic development goals and as a key qualification for competitive funding opportunities.

On August 19, 2025, Council directed Staff to solicit proposals for this initiative. An RFP was issued on September 22, 2025, with a final submittal deadline of October 24, 2025. Six complete proposals were received.

Between October 27 and November 7, 2025, Staff conducted a detailed evaluation of all submittals based on experience, technical approach, understanding of Shafter's assets and opportunities, work plan, timeline, and cost. Following review and discussion, Civic Solutions Partnership LLC was identified as the most qualified and responsive firm.

Upon Council approval, Staff will execute the Professional Services Agreement and initiate project kickoff activities.

FISCAL IMPACT

The entire cost of the Project would be funded through Economic Development's operational budget for fiscal year 2025-2026, which includes the \$350,000 already approved for this initiative.

CEQA ANALYSIS

The action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines because the action is the approval of a professional services agreement and, therefore, it is the creation of a governmental funding mechanism or other fiscal activity that does not involve any commitment to a specific project that can result in a potentially significant impact and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

ATTACHMENTS

1. Shafter_RFP_EconDev_StrategicPlan_10152025wAddendum1
2. CivicSol_Shafter_EDSP_FullProposal



REQUEST FOR PROPOSALS (RFP)

FIVE-YEAR ECONOMIC DEVELOPMENT STRATEGY AND IMPLEMENTATION PLAN

RELEASE DATE:

Monday, September 22, 2025

DUE DATE:

Wednesday, October 15, 2025

FILE PORTAL:

[FILE UPLOAD LINK](#)

Questions: Email gperez@shafterca.gov

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Introduction

The City of Shafter, California, is seeking qualified consultants and firms to submit proposals for the development of a comprehensive 5-Year Economic Development Strategic Plan. The purpose of this Request for Proposals (RFP) is to engage professional expertise to create a forward-looking, actionable, practical, and measurable strategy that will:

- Foster sustainable economic growth;
- Diversify the local economy; and
- Enhance the quality of life for current and future residents.

The resulting plan will serve as a roadmap for the City's economic development efforts, aligning community priorities, market opportunities, and strategic investments over the next five years.

Background

Shafter is a dynamic and growing community located in central Kern County. While the City has historically been rooted in agriculture, it has evolved into one of the fastest-growing cities in the Central Valley by leveraging its strategic location, business-friendly environment, and ongoing investments in infrastructure. These strengths have transformed Shafter into a hub for world-class logistics services, advanced manufacturing, modern agriculture and a robust housing market. Shafter is home to robust assets, including:

- Wonderful Logistics Center (WLC): One of the largest privately owned and master-planned industrial parks in the United States, hosting Amazon, Target, Walmart, Ross, and other major employers.
- Intermodal Rail Hub (under development): A Class I rail-served facility that will connect Shafter to national and global markets.
- Shafter Municipal Airport (Minter Field): A general aviation airport with potential to support aviation-related industries and unmanned aerial systems.
- High-Capacity Fiber Network: A city-owned fiber-optic system providing advanced digital infrastructure to businesses and residents.
- Agricultural Base: With fertile farmland, Shafter has long been a center of California's agricultural production, from specialty crops to value-added processing.
- Highly Efficient City Government: A reputation for strong financial stewardship and effective governance.

Building on these strengths, Shafter is at an inflection point — a window of opportunity — to take the next step in its economic evolution. By further diversifying its economy and expanding into knowledge- and technology-based industries, the City aims to ensure long-term resilience, create quality jobs, and enhance quality of life for residents. The 5-Year Economic Development Strategic Plan will provide the framework to achieve these goals and position Shafter as a world-class city.

Objectives

The consultant will develop a strategy that:

1. Provides a clear roadmap for economic diversification to reduce reliance on a few sectors.
2. Identifies high-potential industry clusters that can anchor future growth.
3. Leverages Shafter's existing assets (logistics, fiber, airport, ag base, industrial parks).
4. Designs a workforce development and training strategy that aligns local skills with new industry needs.
5. Quantifies the economic impact of recommendations (GDP contribution, job creation, tax revenue, socio-economic uplift).
6. Establishes a performance dashboard with KPIs to track implementation progress annually.
7. Aligns the City's strategy with regional, state, and federal initiatives to maximize access to incentives, grants, and funding programs.
8. Updates Shafter's Comprehensive Economic Development Strategy (CEDS) to reflect new priorities.

Scope Of Work

The selected consultant will be responsible for designing and implementing a comprehensive 5-Year Economic Development Strategy for the City of Shafter, which shall include, but not be limited to, the following components:

- Economic & Baseline Assessment
 - Conduct a comprehensive analysis of Shafter's current economy, including industry mix, demographics, revenue, and infrastructure.
 - Benchmark Shafter's performance against comparable cities and regions.
 - Identify opportunities for economic growth, targeted investments, and strategic partnerships.
- Stakeholder & Community Engagement
 - Facilitate engagement with City Council, businesses, residents, and community institutions.
 - Develop a project timeline and engagement plan that ensures broad and inclusive participation.
 - Document and integrate stakeholder input.
- Cluster & Industry Analysis
 - Identify 3–4 priority clusters (e.g., advanced manufacturing, ag-tech, clean energy/hydrogen, digital economy, aviation/logistics 4.0).

- Provide market analysis, growth potential, and risk assessment for each identified cluster.
- Conduct SWOT analysis (strengths, weaknesses, opportunities, threats) for each cluster.
- Workforce Development & Equity
 - Assess workforce skills, gaps, and training needs.
 - Recommend strategies to align workforce development with future industry needs.
 - Develop partnerships with Kern Community College District, CSU Bakersfield, workforce boards, and local schools.
 - Ensure inclusive growth for underserved groups.
- Infrastructure, Land Use & Asset Leverage
 - Assess Shafter's key assets (airport, rail, fiber network, industrial parks, and agricultural land base).
 - Recommend strategies to maximize utilization and guide future infrastructure investments.
 - Identify zoning, land use, and policy adjustments needed to support target industries.
- Corridor Development Strategy
 - Develop targeted strategies for Shafter's two major transportation corridors: 7th Standard Road and Lerdo Highway.
 - Evaluate current and future land uses, infrastructure, and development opportunities along these corridors.
 - Provide recommendations to position the corridors as catalysts for industrial, commercial, and mixed-use growth.
- Economic Impact Modeling
 - Quantify projected outcomes of recommended strategies, including GDP contribution, job creation, tax revenues, and workforce training impacts.
- Implementation Roadmap
 - Develop a phased five-year roadmap with clear, actionable steps.
 - Identify responsible parties, partnerships, and potential funding sources.
 - Define measurable goals, strategies, and initiatives to drive economic growth, attract new investment, support existing businesses, and expand job opportunities.
- Performance Dashboard
 - Design a dashboard with key performance indicators (KPIs) such as new jobs created, wages, business growth, tax diversification, infrastructure progress, and workforce training outcomes.
- Integration with General Plan Update

- Ensure the Economic Development Strategy informs and aligns with the City's General Plan update process.
- Identify where land use, zoning, infrastructure, housing, and policy recommendations from the Strategy should be integrated into the General Plan.
- Provide a crosswalk document mapping Strategy recommendation to relevant General Plan elements (e.g., Land Use, Circulation, Economic Development, Housing, Infrastructure).

Deliverables

The consultant shall provide the following:

- Economic Baseline & Benchmarking Report
- Industry Cluster Opportunity Report
- Workforce Development & Equity Strategy
- Infrastructure & Policy Recommendations Report
- Corridor Development Strategy Report — specific strategies and recommendations for positioning 7th Standard Road and Lerdo Highway as economic development corridors.
- Economic Impact Analysis Models
- Five-Year Implementation Roadmap
- Performance Dashboard Tool
- Stakeholder Engagement Summary Report
- Final Comprehensive Economic Development Strategy Document
- General Plan Integration Crosswalk Report — A standalone report highlighting how the Economic Development Strategy's findings and recommendations should inform the City's General Plan update, ensuring alignment of land use, infrastructure, housing, and economic development goals.

Proposal Requirements

The proposal should include the following:

- Letter of Interest/Cover page
- Firm profile, qualifications, case studies and 3 references.
- Understanding of Shafter's context and objectives.
- Detailed approach, methodology and work plan.
- Project team (bios, roles, relevant experience).
- Timeline with milestones and deliverables.
- Budget and cost proposal.

Submission Instructions

1. All proposals must be submitted electronically through the following City's [SHAREFILE UPLOAD LINK](#) which is also located at the beginning of the RFP.
2. After uploading, the proposer must send a confirmation to the City's designated contact (see below) stating:
 - Firm Name
 - Name of person submitting
 - Date/Time of ShareFile Upload

Important: Proposers should not email their proposals directly. Proposals must be uploaded to ShareFile; the confirmation email is only to verify successful submission.

Designated Contact:

Giovanni Perez, Senior Strategy and Investment Specialist

gperez@shafterca.gov

City of Shafter – Economic Development Division

Evaluation Criteria

Proposals will be evaluated based on the following:

CRITERIA	WEIGHT (%)
Technical approach & methodology	35%
Experience with economic development strategy and cluster analysis	25%
Understanding of Shafter's assets and opportunities	10%
Work plan and timeline	15%
Fee structure	15%

RFP Timeline

The following timeline is tentative. The City reserves the right to change this schedule as needed.

ACTIVITY	DUE DATE
RFP issued	Mon Sep 22, 2025
Clarifying questions – in writing to gperez@shafterca.gov	Fri Oct 03, 2025
Responses to clarifying questions	Wed Oct 08, 2025
Last day for proposal submission	Wed Oct 15, 2025
Review of Proposals	Week of Oct 20, 2025
Award of Contract	Tue Nov 4, 2025

General Terms & Conditions

- The City reserves the right to accept or reject any and all proposals, or any item or part thereof, or to waive any informalities or irregularities in proposals.
- The City reserves the right to withdraw this RFP at any time without prior notice, and the City makes no representations that any contract will be awarded to any firm responding to this RFP.
- The City reserves the right to postpone the proposal deadline for its own convenience.
- All information contained in proposals submitted in response to this RFP may be subject to the California Public Records Act (Government Code §6250 et. seq.), and information's use and disclosure are governed by this Act. Any information deemed confidential or proprietary should be clearly identified as such. It may then be protected and treated with confidentiality only to the extent permitted by state law.
- All documents and other materials prepared by or in possession of the proposer as part of the work or services under these specifications shall become the permanent property of the City and shall be delivered to the City upon demand.

Questions

Clarifying questions must be submitted to Giovanni Perez at gperez@shafterca.gov. RFP clarification requests must include a contact name, telephone number, and email address. See the "RFP Timeline" section for all relevant dates.

Insurance Requirements

The Consultant shall maintain insurance coverage as required by the City. All insurance requirements, including coverage types, policy limits, and documentation, are set forth in Appendix B – Insurance Requirements. The Consultant is responsible for reviewing Appendix B in full and ensuring continuous compliance throughout the term of this agreement.

Appendices

- A. Draft Professional Services Agreement
- B. Insurance Requirements

RFP - Appendix A

DRAFT PROFESSIONAL SERVICES AGREEMENT

This Professional Services Agreement ("Agreement") is entered into as of [CITY COUNCIL MEETING DATE] between the City of Shafter ("City") and [CONSULTANT LEGAL NAME] ("Consultant") as an independent consultant to the City for the City's Economic Development Strategic Plan ("Project"). Consultant is retained as an independent contractor and is not an employee of the City.

RECITALS

- A. The City of Shafter desires to obtain services for an Economic Development Strategic Plan ("Services") more fully described in Exhibit A, which is attached hereto and incorporated by reference.
- B. Consultant shall perform all Services under this Agreement in a skillful and competent manner and hereby represents they are qualified, experienced, and capable of performing Services, and possess any required licenses, certifications, and training necessary to perform Services.
- C. The City of Shafter desires to retain Consultant, and Consultant desires to provide City with Services on the terms and conditions set forth in this Agreement.

NOW, THEREFORE, in consideration of the promises and mutual agreements herein, City and Consultant agree as follows:

- 1. Scope of Services. Consultant shall perform Services described in the Recitals and detailed in Exhibit A. Changes in the scope of Services, including the work performed and/or deliverables produced, shall be made in writing and particularly describe the changes in Services, including payment/costs and schedule/term, as applicable.
- 2. Priority and Conflicts; Exclusions. If the terms and requirements of this Agreement conflict with Exhibit A, this Agreement shall control. No contractual terms and/or conditions found in Exhibit A shall purport to waive, disclaim, or limit Consultant's

liability, indemnification obligations, warranties, damages for breach or delay, or any security, bonding, or insurance requirements, and any such provisions shall have no force or effect with respect to this Agreement and Services performed by Consultant.

3. Agreement Term; Commencement of Services; Schedule. Consultant shall begin performing Services upon notice from City on or after the Effective Date, unless otherwise instructed by the City, and continue with Services until [END DATE] ("Completion Date"). This Agreement may be terminated prior to the Completion Date pursuant to Section 4 herein.
4. Termination. City may terminate this Agreement at any time with or without cause. If the City finds it necessary to terminate this Agreement without cause before Project completion, Contractor shall be entitled to be paid in full for those Services adequately completed prior to the notification of termination. Consultant may terminate this Agreement only upon 30 calendar days' written notice to the City only in the event of City's failure to perform in accordance with the terms of this Agreement through no fault of Consultant.
5. Compensation. Compensation for the Services shall be billed monthly to the City for services rendered to the City pursuant to this Agreement on a time and materials basis according to the rates of compensation as set forth in Exhibit A. Consultant's invoice shall include a detailed description of the Services performed; the date Services were performed; and the number of hours spent, rate, and by whom. City shall review and pay the approved charges on such invoices in a timely manner.
6. Independent Contractor Status. Consultant is an independent contractor, and nothing contained in this Agreement is intended, or shall be construed in any manner to create or establish the relationship of agent or employee of the City. Consultant has no authority to bind City by contract or otherwise. Consultant will perform the professional services under the general direction of the City Manager or their Designee, subject to the requirement that Consultant shall, at all times, comply with applicable law.
7. Taxes. Consultant shall pay all taxes, assessments, and premiums under the federal Social Security Act, Workers Compensation insurance premiums, sales taxes, use taxes, or other taxes or assessments now, or hereafter, in effect and payable by reason of Services performed by Consultant. Consultant shall be required to possess a valid and current City of Shafter Business License.
8. Insurance. Consultant shall satisfy the insurance requirements set forth in Exhibit B.

9. Warranty. By executing this Agreement, Consultant agrees Services It will perform under this Agreement will be of a professional quality conforming to generally accepted industry standards and practices and that Consultant shall maintain all required licenses and certifications necessary for performance of Services. City shall have the right to require Consultant to correct the work in conformity with the requirements of this Agreement at no additional increase in the payment to Consultant. Consultant shall promptly correct the work rejected by City.
10. Indemnification. To the fullest extent permitted by law, Consultant shall defend, indemnify and hold the City, its directors, officials, officers, employees, volunteers, and agents free and harmless from any and all claims, demands, causes of action, costs, expenses, liability, loss, damage or injury of any kind, in law or equity, to property or persons, including wrongful death, in any manner arising out of, pertaining to, or incident to any alleged acts, errors or omissions of Consultant or its subcontractors in connection with the performance of the Services or this Agreement, including the payment of damages, expert witness fees and attorneys' fees and other related costs and expenses Consultant's obligation to indemnify shall survive expiration or termination of this Agreement.
11. Ownership of Documents. Title to all final documents, including drawings, specifications, data, reports, summaries, correspondence, photographs, computer software (if purchased on the City's behalf), video and audio tapes, software output, and any other materials with respect to work performed under this Agreement shall vest with City at such time as City has compensated Consultant, as provided herein, for Services rendered by Consultant in connection with which they were prepared. City agrees to hold harmless and indemnify Consultant against all damages, claims, lawsuits, and losses of any kind arising out any use of said documents, drawings, and/or specifications on any other project without written authorization of the Consultant. The provisions of this Section shall survive the termination of this Agreement.
12. Confidentiality. All work product prepared and performed by and on behalf of Consultant in connection with Services performed pursuant to this Agreement shall be kept confidential and shall be disclosed only to the City, unless otherwise provided by law or expressly authorized by the City. Consultant shall not disclose or permit the disclosure of any confidential information acquired during performance of Services, except to its agents, employees and subcontractors who need such confidential information in order to properly perform their duties relative to this Agreement. Consultant shall also require its subtractors (if needed) to be bound to these confidentiality provisions.
13. City's Right to Employ Other Consultants. This Agreement and performance of Services are non-exclusive and City reserves the right to employ other consultants in connection with Services while this Agreement is in effect.

14. Compliance with Laws, Rules, and Regulations. Services performed by Consultant pursuant to this Agreement shall be performed in accordance and full compliance with all applicable federal, state, and city laws and any rules or regulations thereunder.
15. Assignment. Consultant shall not assign, sublet, or transfer this Agreement or any rights under or interest in this Agreement without the written consent of the City, which may be withheld for any reason.
16. Amendment. This Agreement may not be modified or altered except in writing signed by both parties.
17. Entire Agreement. This is an integrated Agreement representing the entire understanding of the parties as to those matters contained herein and supersedes and cancels any prior oral or written understanding or representations with respect to matters covered hereunder.

NOW, THEREFORE, City and Consultant have executed this Agreement on the date(s) set forth on the next page.

[SIGNATURES ON FOLLOWING PAGE]

**SIGNATURE PAGE TO
PROFESSIONAL SERVICES AGREEMENT**

CITY OF SHAFTER

[CONSULTANT LEGAL NAME]

By: _____
Lance Lippincott
City Manager

[Name, Title]

Date: _____

Date: _____

ATTEST:

By: _____
Yazmina Pallares
City Clerk

Date: _____

DRAFT PROFESSIONAL SERVICES AGREEMENT

EXHIBIT A

SCOPE OF SERVICES/RFP

DRAFT PROFESSIONAL SERVICES AGREEMENT

EXHIBIT B

INSURANCE REQUIREMENTS

Same document as RFP Appendix B

RFP - APPENDIX B

INSURANCE REQUIREMENTS

Consultant shall maintain, at its own cost and expense, during the term of the Agreement, the following insurance coverage and minimum limits placed with insurers admitted or approved in the State of California and with an AM Best rating of A- VII.

Commercial General Liability: Consultant shall maintain commercial general liability insurance with coverage at least as broad as Insurance Services Office (ISO) form CG 00 01, in an amount not less than \$1,000,000 per occurrence, \$2,000,000 general aggregate, and \$1,000,000 products and completed operations. The policy shall include a per project or per location general aggregate endorsement. If a per project/location endorsement is not available, the limit for the general aggregate shall be doubled. The policy(s) shall provide and be endorsed to include, the City, its officials, officers, employees, agents, and volunteers as additional insureds on ISO form CG 20 10, CG 20 26, or CG 20 33 (or equivalent) for ongoing operations. The policy shall allow and be endorsed as primary and not seek contribution from the City's coverage. Coverage shall provide and be endorsed to include a waiver of subrogation in favor of the City and its officers, officials, employees, and agents. Any failure to comply with reporting provisions of the policies by Consultant shall not affect coverage provided to the City. Coverage shall state that Consultant's insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer's liability.

Business Automobile Liability: Consultant shall provide auto liability coverage for owned, non-owned, and hired autos using ISO Business Auto Coverage form CA 00 01 (or equivalent) with a limit of not less than \$1,000,000 per accident. The policy shall provide and be endorsed that the City, its officials, officers, employees, agents, and volunteers are included or named as additional insureds. The policy shall provide and be endorsed to include a waiver of subrogation in favor of the City, its officers, officials, employees, and agents.

Umbrella or Excess Liability: The limits of liability for commercial general liability and automobile liability may be provided through a combination of primary and umbrella or excess liability policies provided each policy complies with the requirements set forth in this agreement. Excess policies shall be follow-form to the underlying policies. Umbrella or excess policies shall include City and its officials, officers, employees, agents, and volunteers as additional insured.

Workers' Compensation and Employers' Liability – Statutory: Consultant shall, at its sole cost and expense, maintain Statutory Workers' Compensation Insurance and Employer's Liability Insurance for all persons employed directly or indirectly by Consultant. The Statutory Workers' Compensation Insurance and Employer's Liability Insurance shall be provided with limits of not less than \$1,000,000 each accident, \$1,000,000 by disease-policy limit, and \$1,000,000 by disease-each employee. No proprietor, partner, executive officer, or member shall be excluded.

In the alternative, Consultant may rely on a self-insurance program to meet those requirements, but only if the program of self-insurance complies fully with the provisions of the California Labor Code. Determination of whether a self-insurance program meets the standards of the California Labor Code shall be solely in the discretion of City. The insurer, if insurance is provided, or Consultant, if a program of self-insurance is provided, shall allow, and be endorsed to waive all rights of subrogation against City and its officers, officials, employees, agents, and volunteers. The requirement to maintain Statutory Worker's Compensation and Employer's Liability Insurance may be waived by the City upon written verification that Consultant does not have any employees.

Professional Liability: Consultant shall maintain professional liability insurance that insures against professional errors and omissions that may be made in performing professional services in the minimum amount of \$2,000,000 per claim and in the aggregate. Any policy inception date, continuity date, or retroactive date must be before the effective date of the start of work, and Consultant agrees to maintain continuous coverage through a period no less than three (3) years after completion of the work.

All Coverages:

Any available insurance proceeds broader than, or in excess of the specified minimum insurance coverage requirements and/or limits shall be available to the additional insureds. Furthermore, the requirements for coverage and limits shall be (1) the minimum coverage and limits specified; or (2) the broader coverage and maximum limits of coverage of any insurance policy or proceeds available to the named insured; whichever is greater. No representation is made that the minimum insurance requirements are sufficient to cover the obligations of the Consultant.

Each required insurance policy shall be endorsed to state that coverage shall not be cancelled except after thirty (30) days' prior written notice, has been given to the City, except that ten (10) days' prior written notice shall apply in the event of cancellation for nonpayment of premium. If a carrier will not provide the required notice of cancellation, the Consultant shall provide written notice to the City of a cancellation no later than 3 business days before cancellation.

All self-insurance, self-insured retentions, and deductibles must be declared and approved by the City.

Prior to commencement of work, the Consultant shall furnish the City with certificate(s) of insurance evidencing compliance with the insurance requirements above. All required endorsements shall be attached to the certificate(s), including additional insured, waiver of subrogation, primary coverage, and notice of cancellation endorsements. The Consultant shall provide complete or certified copies of all required insurance policies if requested by the City.

Consultant must enter into a written and executed contract agreement with each of its subcontractors, subconsultants, and/or any other parties that provide materials, services, or perform work or services (hereinafter and collectively, "hired parties"). The contract agreement

must contain a defense, indemnification and hold harmless provision in favor of the City, its officials, officers, employees, agents, and volunteers. The contract agreement shall also cause the hired parties to comply with the insurance requirements required of Consultant, and also providing statutory workers' compensation and employer's liability insurance for all persons employed directly or indirectly by the hired party. Consultant shall obtain certificates of insurance and required policy endorsements from each of its hired parties and provide a copy to the City upon request.



CREATION OF AN ECONOMIC DEVELOPMENT STRATEGIC PLAN

FOR THE CITY OF SHAFTER, CALIFORNIA

Civic Solutions Partnership LLC

Steven Pedigo
steven@civicsol.com
+1 (617) 785-0807
civicsol.com

CIVICSOL

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01. LETTER OF INTEREST

October 8, 2025

Giovanni Perez, Senior Strategy and Investment Specialist
City of Shafter – Economic Development Division
336 Pacific Avenue
Shafter, CA 93263

Re: Proposal for Five-Year Economic Development Strategy and Implementation Plan

Dear Mr. Perez and Members of the Selection Committee,

Shafter stands at a defining moment. Over the past decade, the City has transformed itself from an agricultural community into one of the Central Valley's most competitive logistics and manufacturing hubs—anchored by the Wonderful Logistics Center, a developing intermodal rail facility, and city-owned infrastructure that few California cities can match. Yet this industrial success has created new challenges: how to translate job growth into local prosperity, how to diversify beyond logistics while honoring agricultural roots, and how to ensure that Shafter's next chapter creates opportunity for everyone who calls this community home.

CivicSol is honored to submit this proposal to develop Shafter's Five-Year Economic Development Strategy and Implementation Plan. Our team brings the specific combination of expertise Shafter needs: deep experience in California economic development planning (including recent strategies for Ventura, Moorpark, and the Quad Cities region), national leadership in workforce development and infrastructure-driven growth (including the award-winning Austin Infrastructure Academy), and direct knowledge of communities navigating the transition from industrial growth to inclusive prosperity.

WHY CIVICSOL IS THE RIGHT PARTNER FOR SHAFTER:

- 1. We specialize in turning infrastructure investment into community prosperity.** Our design of the Austin Infrastructure Academy—which connects \$25 billion in regional infrastructure investment to local workforce pathways—shows our ability to ensure that major capital projects create family-supporting careers. Shafter's rail hub, fiber network, and industrial corridors create similar opportunities to link investment to inclusive growth. We're currently applying these same principles in Los Angeles, where we're developing a comprehensive sector strategy to align workforce development with regional economic opportunities.
- 2. We deliver implementation-ready strategies, not shelf documents.** Every strategy we produce includes economic impact modeling, phased implementation roadmaps, performance dashboards, and Year-One action plans. Our work results in adopted strategies that drive real investment and policy change, not plans that sit on shelves.
- 3. Our team brings proven California economic development experience.** Our partner Bill Fulton—former Mayor of Ventura and Planning Director for San Diego—recently led economic development strategies for Ventura and Moorpark, demonstrating deep knowledge of how mid-sized California cities can leverage industrial assets, strengthen corridors, and build workforce pathways. His experience includes direct General Plan integration and navigating California's unique policy environment.

4. We design engagement processes that build real ownership. Our engagement model goes beyond traditional outreach—it creates shared accountability and momentum. Through interviews, roundtables, corridor workshops, and surveys, we ensure that employers, educators, residents, and civic leaders all help shape the strategy. This inclusive process builds trust, strengthens partnerships, and lays the groundwork for implementation success from day one.

5. We bring the full team Shafter needs. Our partnership pairs Laura Huffman (former Assistant City Manager for Austin and CEO of the Greater Austin Chamber) and Steven Pedigo (author of 100+ economic development strategies nationwide) with Bill Fulton (with direct California economic development and General Plan integration experience), Lightcast economic analysts (for industry cluster analysis and workforce forecasting), and skilled community engagement specialists. This is a team built specifically for communities navigating rapid industrial growth while maintaining civic identity.

WHAT YOU'LL RECEIVE:

- A data-driven economic baseline and industry cluster analysis that identifies Shafter's competitive advantages in logistics, advanced manufacturing, ag-tech, and clean energy
- Workforce development strategies aligned with Kern Community College District, Bakersfield College, CSU Bakersfield, and Wonderful Education to create pathways from classroom to career
- Corridor strategies for Lerdo Highway and 7th Standard Road that position these areas as economic engines and community gateways
- Economic impact modeling that quantifies job creation, wage growth, GDP contribution, and tax revenue for each recommended investment
- A five-year implementation roadmap with Year-One action plan, performance dashboard, and alignment with Shafter's General Plan update
- Integration with General Plan update, including a crosswalk document that maps economic development recommendations to relevant General Plan elements

We are inspired by Shafter's trajectory and committed to ensuring that the City's next phase of growth strengthens both competitiveness and community. This strategy will provide the roadmap Shafter needs to become a place where industrial strength translates into broad-based prosperity—a quiet powerhouse built to lead the Central Valley's economic future.

Thank you for the opportunity to serve the City of Shafter. We look forward to partnering with you.

Sincerely,



Steven Pedigo
Co-Founder, CivicSol



Laura Huffman
CEO + Co-Founder, CivicSol

02. FIRM PROFILE, QUALIFICATIONS, EXPERIENCE, AND REFERENCES

CivicSol Partnership (CivicSol) is a women-owned consulting firm that helps cities, regions, and anchor institutions transform economic vision into measurable results. Founded by Laura Huffman and Steven Pedigo—two nationally recognized leaders with over 45 years of combined experience in municipal leadership, economic development, and public policy—CivicSol specializes in turning strategy into action.

Our approach is grounded in a fundamental principle: the best economic development strategies are those that can actually be implemented by real people with real budgets in real political environments. That's why every plan we create includes not just vision and goals, but detailed implementation frameworks, responsible party assignments, funding strategies, and measurement systems that help communities track progress and adapt strategies over time. We don't believe in plans that sit on shelves. We design strategies that work within the real-world structures of local government—strategies that are not only visionary but also governable, fundable, and built to last.

WHAT SETS CIVICSOL APART:

- **Municipal Leadership Experience.** Our team includes former city managers and public sector executives who understand the unique challenges of implementing organizational improvements within government. We've managed city budgets, navigated political realities, built community coalitions, and led implementation of complex initiatives.
- **Data-driven strategies.** We partner with Lightcast to provide industry-leading labor market intelligence, economic modeling, and workforce analytics that identify opportunities and validate strategic directions.
- **Community-centered engagement.** We design inclusive processes that authentically engage businesses, educators, workforce partners, and residents in co-creating economic strategies—building ownership that accelerates implementation.
- **Implementation obsession.** Every strategy includes phased roadmaps, performance dashboards, economic impact analysis, and Year-One action plans—tools that turn vision into results and help communities move from planning to execution.

RELEVANT EXPERIENCE

CivicSol's approach is grounded in real results we've achieved for communities facing similar challenges and opportunities. We've partnered with more than 100 communities across North America—from major cities to fast-growing mid-sized communities navigating industrial expansion, workforce development, and corridor revitalization. The case studies below demonstrate the specific capabilities most relevant to Shafter's economic development goals: designing workforce systems that connect infrastructure investment to local opportunity, developing regional economic strategies that respect local identity while building collaboration, creating industry cluster analyses that guide business attraction and retention, and ensuring that growth translates into inclusive prosperity for all residents.

Each of these projects shares common elements with Shafter's opportunity: leveraging industrial and logistics strengths, aligning workforce development with employer needs, strengthening economic corridors, and building implementation frameworks that turn strategy into measurable results.

AUSTIN INFRASTRUCTURE ACADEMY

LEVERAGING HISTORIC INVESTMENT TO BUILD LOCAL PATHWAYS TO FAMILY-SUPPORTING CAREERS

THE CHALLENGE

Austin—now the ninth-largest city in the nation—has experienced 14% population growth in the past five years, driving unprecedented demand for infrastructure development. The City and region will invest \$25 billion in transformational infrastructure through 2040, creating massive opportunity for job creation. However, Austin's Mobility and Infrastructure (M+I) sector faced a critical challenge: a projected gap of 10,000 infrastructure jobs annually, combined with limited accessible training pathways for local residents.

Despite the scale of investment, accessible workforce training programs did not align with the needs of either employers or job seekers. Austin needed a strategy to ensure that infrastructure investment translated into family-supporting jobs and sustainable career pathways for local residents—particularly those facing barriers to workforce participation. The challenge was to create a coordinated workforce system that connected training, recruitment, and support services while ensuring that projects funded by public dollars created equitable economic opportunity.

THE CIVIC SOLUTION

CivicSol conducted a comprehensive labor forecast to project supply and demand gaps, assessed existing training offerings and outcomes, and facilitated extensive stakeholder engagement with training providers, employers, job seekers, project sponsors, and community organizations. Through this research and engagement, CivicSol designed the Austin Infrastructure Academy—a first-of-its-kind



public-private workforce network that connects local talent with career pathways in construction and operations.

The Academy integrates recruitment, a centralized training hub, and wraparound support services—including childcare assistance—to remove barriers to workforce participation. CivicSol developed the governance structure, partnership model, and performance metrics to ensure accountability and sustained collaboration across public agencies, private employers, and training providers.

THE IMPACT

The Austin Infrastructure Academy launched in 2024 and has become a national model for workforce development tied to infrastructure investment. The program received the 2024 Trailblazer Award from the National Association of Workforce Boards, naming it the most innovative workforce program in the country. The Academy has created pathways for hundreds of Austin residents to access high-wage careers, while ensuring that public infrastructure investment generates equitable community benefit.

Link: [Full report](#) | Kirk Watson, Mayor, City of Austin, kirkpwatson@gmail.com

CITY OF LOS ANGELES, CALIFORNIA

LEADING LA'S SECTOR STRATEGY SYSTEM FOR 50,000 HIGH-QUALITY JOBS

THE CHALLENGE

Los Angeles has set a bold vision for workforce development: sector strategies that will place 50,000 Angelenos into high-quality jobs by 2030. The sectors are defined, workforce challenges are clear, and the City's Five-Year Workforce Development Plan lays out the strategic framework. However, what's needed now is not another plan—it's a comprehensive system to deliver on that plan. The city requires integrated governance, coordination, and accountability systems that will make sector partnerships work at scale, aligning sector consultants, workforce providers, economic development partners, and employer coalitions to drive measurable results across healthcare, biosciences, arts and culture, and other key industries.

THE CIVIC SOLUTION

CivicSol has been brought on by the City of Los Angeles to serve as Lead Sector Strategist, operationalizing LA's workforce system by building the integrated sector service delivery system that will align partners, activate sector strategies, and deliver lasting results across the region's economy. Our work focuses on turning strategy into service delivery through four coordinated phases including strategic activation and alignment, sector coordination and system architecture, integrated tools development, and performance monitoring implementation.

We are establishing citywide governance structures and collaboration routines, coordinating and supporting sector strategists across multiple industries, and deploying standardized tools including shared CRM protocols, performance



dashboards, and stakeholder engagement templates. Our comprehensive approach includes integrating economic development and workforce initiatives, expanding apprenticeships and work-based learning opportunities, and developing cross-sector insights and policy recommendations. Through continuous coordination with sector leads and consulting partners, we will ensure consistency in approach while maintaining sector-specific flexibility and accountability for outcomes.

THE IMPACT

Our integrated sector strategy system will position Los Angeles to meet its ambitious 2030 workforce goals through coordinated, accountable service delivery that drives equity, quality jobs, and measurable impact across all sectors. The system will operate with shared governance, accountability, and data systems that ensure consistency across sectors while providing flexibility for innovation based on unique industry needs. By building routines, tools, and leadership structures that connect LA's sector efforts into a high-performing, responsive ecosystem, this work will demonstrate how large metropolitan areas can operationalize complex workforce strategies at scale while maintaining focus on equitable pathways for high-barrier populations and sustainable career opportunities for all residents.

CITY OF VENTURA, CALIFORNIA

VIBRANT VENTURA VISION: A FIVE-YEAR ECONOMIC DEVELOPMENT STRATEGY FOR SUSTAINABLE GROWTH

THE CHALLENGE

After a decade without an updated economic development strategy, Ventura needed a comprehensive roadmap to guide its economic future from 2025 to 2030. The city's last strategy was adopted in 2013, and a 2019 Economic Base Analysis had identified key opportunities but stopped short of providing actionable recommendations. With limited commercial development capacity, increasing regional competition, and a need to strengthen connections between residents and local job opportunities, city leaders recognized the urgency of creating a focused strategy that would help existing businesses expand and thrive while attracting new investment. The challenge was to develop a plan that balanced growth with Ventura's cherished small-town character and unique coastal identity.

THE CIVIC SOLUTION

Working in partnership with PFM Group Consulting and Strategic Economics, William Fulton led the development of the Vibrant Ventura Vision—the city's first new economic development strategy in ten years. Bill Fulton spearheaded an extensive stakeholder engagement process including focus groups with business owners, industry leaders, and community members, combined with rigorous cluster analysis and SWOT assessment. The team developed six strategic priorities: leaning into driving clusters (health services, business services, IT), encouraging emerging clusters (ad tech, advanced manufacturing, aquaculture), expanding tourism activity, growing local lifestyle businesses, improving city permitting processes, and expanding city capacity for economic development. Each priority



included specific, actionable steps the city could take over five years. The strategy was coordinated with Ventura's General Plan update to ensure long-term alignment and was approved by the City Council in 2024.

THE IMPACT

The Vibrant Ventura Vision provides city leadership with a clear, actionable five-year roadmap focused on the core goal of helping businesses expand and thrive while creating employment opportunities. The strategy identifies concrete actions across tourism enhancement, business retention, process improvement, and capacity building. By focusing on Ventura's authentic strengths—from its export-based manufacturing sector to its coastal visitor attractions—the plan positions the city to capture growth opportunities while maintaining the quality of life that makes Ventura distinctive. The strategy's emphasis on improving city processes and expanding economic development capacity ensures that Ventura has the organizational infrastructure needed to implement the vision and respond effectively to business needs through 2030.

Link: [Full report](#) | Meredith Hart, Economic Development Manager, City of Ventura, mhart@cityofventura.gov

CITY OF MOORPARK, CALIFORNIA

BUILDING MOORPARK'S FIRST ECONOMIC DEVELOPMENT STRATEGIC PLAN TO LEVERAGE COMMUNITY ASSETS

THE CHALLENGE

Moorpark had never developed a comprehensive economic development strategy, leaving the city without a coordinated approach to capitalize on its assets or address workforce and retail challenges. While the city had recently completed a General Plan update in 2023, it needed a focused economic strategy to guide implementation. The challenge was multifaceted: aligning workforce development with local manufacturing needs, strengthening the unique downtown business district to capture more local spending, building on the existing aerospace and drone sector, and connecting manufacturing businesses to local supply chains. City leaders recognized that without strategic intervention, Moorpark risked remaining primarily a bedroom community, missing opportunities to create a more balanced, resilient local economy.

THE CIVIC SOLUTION

Bill Fulton led development of Moorpark's first-ever Economic Development Strategic Plan, approved by City Council in 2024 as a direct follow-on to the General Plan update. Bill Fulton guided extensive stakeholder engagement through focus groups, industry cluster analysis, and innovative foot traffic analysis using Placer Labs data to understand shopping and dining patterns. The strategy focused on four key priorities: building on Moorpark's existing aerospace and drone manufacturing sector, connecting manufacturing and warehousing businesses to local suppliers to reduce leakage and strengthen the economic base, strengthening downtown Moorpark to draw patrons from outside the city, and creating pathways to align resident skills with local job opportunities. The plan



provided specific, actionable recommendations tailored to Moorpark's unique assets, particularly Moorpark College and the concentration of advanced manufacturing employers.

THE IMPACT

Moorpark's Economic Development Strategic Plan provides the city with its first coordinated framework for economic growth, positioning the community to reduce out-commuting, capture retail spending locally, and build on its advanced manufacturing strengths. The downtown strategy has already catalyzed the next phase of planning: Moorpark's Downtown Specific Plan, which the William Fulton Group is currently supporting as a subcontractor to Placeworks. By focusing on sector-specific opportunities in aerospace and drones, strengthening local supply chains, and enhancing downtown vitality, the strategy creates a roadmap for transforming Moorpark from a bedroom community into a more economically diverse and resilient city. The plan's emphasis on workforce alignment and business connectivity addresses the fundamental mismatch between residents and local jobs, setting the stage for more sustainable, inclusive economic growth.

Link: [Full report](#) | John Bandek, Economic Development Manager, City of Moorpark, jbandek@moorparkca.gov

CITY OF SAN DIEGO, CALIFORNIA

DEVELOPING A CREATIVE ECONOMY PLAYBOOK TO POSITION THE CITY AS A GLOBAL CULTURAL HUB

THE CHALLENGE

San Diego—California's second-largest city—has emerged as a cultural powerhouse with a \$10.8 billion creative economy supporting 169,457 jobs across industries like digital media, publishing, visual arts, and architecture. The city boasts world-class cultural institutions in Balboa Park, a thriving independent music scene, and pioneering digital media firms. However, with creative industries comprising just 3.7% of the area's economy—a slight decline over the past decade—city leaders recognized the need for strategic action to unlock the full potential of this dynamic sector.

San Diego's creative sector needed a unified strategy to accelerate growth and maximize economic impact. The city lacked dedicated infrastructure for film and television production, its digital media district was underperforming, and many creatives faced affordability challenges limiting their ability to thrive. Additionally, while San Diego attracted tourists for its beaches and climate, its cultural offerings remained underutilized as tourism assets. The city saw an opportunity to position itself as a premier destination for creativity and innovation while driving job creation and economic resilience.

THE CIVIC SOLUTION

CivicSol partner Steven Pedigo developed San Diego's Creative Economy Playbook—a comprehensive strategy designed to position the city as a global cultural hub. The playbook outlined ten strategic initiatives including establishing a dedicated film commission, creating a digital media innovation district, leveraging live entertainment partnerships, and developing a creative cultural trust fund.



Through extensive stakeholder engagement with artists, cultural institutions, digital media firms, and tourism organizations, Pedigo conducted industry analysis and best practice research to address workforce challenges, infrastructure needs, and cross-border collaboration opportunities with Tijuana. The playbook balanced supporting existing creative businesses with attracting new investment, while ensuring affordability and equity remained central priorities. Implementation included targeted investments and partnerships positioning San Diego as a leading creative destination.

THE CIVIC SOLUTION

The Creative Economy Playbook provided San Diego with a clear roadmap for leveraging its creative assets to drive economic growth, tourism, and innovation. By identifying specific infrastructure investments, workforce development strategies, and cross-border collaboration opportunities, the strategy positioned San Diego to capture a larger share of California's creative economy while ensuring that growth benefits local artists, entrepreneurs, and cultural organizations. The playbook has guided city investment decisions and partnership development, strengthening San Diego's identity as both a beach destination and a cultural hub.

Link: [Full Report](#)

QUAD CITIES REGIONAL ECONOMIC DEVELOPMENT STRATEGY

STRENGTHENING REGIONAL PROSPERITY THROUGH MULTI-JURISDICTIONAL COLLABORATION

THE CHALLENGE

The Quad Cities—Prescott, Prescott Valley, Chino Valley, and Dewey-Humboldt—located in north-central Arizona, form a vibrant regional hub with diverse industries, higher education institutions, a regional airport, and abundant outdoor recreation opportunities. However, the region faced mounting challenges: workforce shortages, childcare and housing affordability issues, and a lack of coordinated regional economic development strategy.

To fully realize its growth potential, the Quad Cities needed to adopt a regional approach to economic prosperity—bringing together communities across jurisdictional lines and leveraging the resources of public, private, and philanthropic sectors. The region needed a collaborative framework to address workforce pipeline development, business retention and attraction, and destination development—while ensuring that growth benefited all residents.

THE CIVIC SOLUTION

CivicSol led the development of the Quad Cities' first-ever regional economic development strategy. The team performed comprehensive demographic and economic assessments, evaluated industry clusters to guide business attraction efforts, and facilitated extensive stakeholder engagement—speaking with more than 125 regional stakeholders including business leaders, elected officials, workforce providers, and community organizations.

The resulting strategy provided a roadmap for regional collaboration, outlining priorities around:



workforce development and talent pipeline strengthening; business retention, expansion, and attraction; regional marketing and destination development; and establishment of a regional economic development alliance to ensure sustained coordination.

CivicSol also supported the formation of the Quad Cities Regional Economic Development Alliance, providing governance design and implementation support to ensure long-term collaboration and accountability.

THE IMPACT

The strategy laid the foundation for unprecedented regional collaboration across the Quad Cities. The Regional Economic Development Alliance has become a model for multi-jurisdictional coordination, enabling communities to pool resources, align strategies, and attract investment more effectively. The strategy has guided regional investments in workforce training, business support, and infrastructure—positioning the Quad Cities for sustained, inclusive growth.

Link: [Full report](#) | Sheri Heiney, Present & CEO, Prescott Chamber of Commerce, sheri@prescott.org

TERRELL, TEXAS

STRATEGICALLY ADVANCING TERRELL'S WORKFORCE AND ECONOMY FOR SUSTAINABLE GROWTH AND CUTTING-EDGE INNOVATION

THE CHALLENGE

Terrell, Texas—an emerging transportation and logistics hub within the Dallas-Fort Worth metro area, home to over 21,000 residents—had successfully attracted major distribution centers and industrial investment along I-20. However, leaders recognized that proximity to a major metro wasn't enough. To fully capitalize on its potential, Terrell needed to strengthen its competitive position at both regional and state levels by expanding industry clusters and strategically enhancing workforce pipelines. The challenge was leveraging Terrell's location within the dynamic DFW economy while carving out a distinct niche that would create pathways for local workers to access high-skilled jobs and drive long-term economic resilience—all while maintaining the community's unique identity rather than becoming simply another DFW suburb.

THE CIVIC SOLUTION

CivicSol conducted comprehensive Industry Cluster and Occupational Workforce Analysis, Peer Community and Economic Development Organization (EDO) Benchmarking Assessments, and an extensive stakeholder and community engagement process involving business leaders, educators, workforce partners, and residents. These insights informed a strategic plan designed to strengthen Terrell's ability to attract and retain high-quality jobs while building on existing strengths. The plan focused on investments in innovation and logistics, placemaking initiatives to enhance downtown and quality of life, and advanced manufacturing development. By aligning Terrell's high-performing clusters—such as precision engineering, digital trade, and healthcare—with the



demands of the regional economy, the strategy positioned Terrell to benefit from DFW's expansive market and infrastructure while creating distinct local advantages. The strategy ensured that workforce development aligned with industry needs and that the city's infrastructure and business environment would support both existing industries and emerging sectors.

THE IMPACT

The Terrell Economic Development Strategy demonstrates how smaller communities can leverage their proximity to major metropolitan areas while maintaining unique identity and competitive advantages. The strategy positions Terrell to carve out a sustainable niche within the broader DFW economic ecosystem, creating pathways for local workers to access high-skilled jobs in precision engineering, logistics, and healthcare. By aligning high-performing industry clusters with regional economic demands while focusing on placemaking and workforce development, CivicSol helped Terrell build a roadmap for long-term economic resilience that benefits both existing residents and attracts new investment—proving that strategic positioning matters as much as location.

Link: [Full Report](#) | Carlton Tidwell, Terrell Economic Development Corporation, carlton@terrelltexas.com

REFERENCES

AGENCY NAME	CONTACT INFO	WORK PERFORMED
City of Austin, TX (CivicSol reference)	Kirk Watson, Mayor, City of Austin (512) 964-8306 kirkpwatson@gmail.com	Designed and launched the Austin Infrastructure Academy, a first-of-its-kind public-private workforce platform connecting local talent with career pathways in construction and operations, supporting \$25 billion in regional infrastructure investment. Awarded the 2024 Trailblazer Award by the National Association of Workforce Boards. Work Sample: Full Report
Prescott Chamber of Commerce (CivicSol reference)	Sheri Heiney, President & CEO, Prescott Chamber of Commerce (928) 445-2000 sheri@prescott.org	Designed the Quad Cities' first-ever regional economic development strategy, engaging 125+ stakeholders across four jurisdictions. Facilitated the formation of the Quad Cities Regional Economic Development Alliance, providing governance design and implementation support to ensure sustained multi-jurisdictional collaboration. Work Sample: Full Report
Terrell Economic Development Corporation (CivicSol reference)	Carlton Tidwell, President, Terrell EDC (469) 853-6512 carlton@terrelltexas.com	Led comprehensive economic development strategic planning including community engagement, target sector analysis, and implementation roadmap. Work Sample: Full Report
City of Ventura, CA (Bill Fulton reference)	Meredith Hart, Economic Development Manager, City of Ventura (805) 658-4735 mhart@cityofventura.ca.gov	Led development of the Vibrant Ventura Vision—the city's first new economic development strategy in ten years. The strategy identified six strategic priorities including leaning into driving clusters (health services, business services, IT), encouraging emerging clusters, expanding tourism activity, and improving city processes. Approved by City Council in 2024 and coordinated with Ventura's General Plan update to ensure long-term alignment. Work Sample: Full Report

03. PROJECT UNDERSTANDING

Shafter has quietly become one of the Central Valley's economic powerhouses—a city that pairs small-town character with big-market capability. Through deliberate planning, fiscal discipline, and targeted investment, Shafter has built one of the most competitive industrial platforms in California. Anchored by the Wonderful Industrial Park, a Class I rail hub now under development, and direct connectivity to Highway 99, the city has emerged as a logistics and advanced manufacturing hub serving both national and global markets.

Behind this growth is a uniquely effective local model: Shafter's city-owned utilities, broadband infrastructure, and streamlined development processes have given it a competitive edge unmatched by many larger cities. Its high-capacity fiber network and business-friendly governance make it not only an affordable place to build but a strategic place to innovate. Combined with a strong agricultural base and regional access to Bakersfield's growing metropolitan area, Shafter's industrial ecosystem continues to attract major employers—Amazon, Walmart, Target, Ross—while sustaining the small businesses and family farms that have defined the community for generations.

Yet success has also created new challenges. Much of the workforce that powers Shafter's economy still commutes from outside the city, and the physical expansion of logistics and manufacturing has outpaced opportunities for housing, retail, and amenities. The next chapter in Shafter's story must convert industrial scale into community prosperity—connecting job growth to local workforce pipelines, entrepreneurship, and quality of life. Our understanding of Shafter's opportunity centers on two imperatives:

1. **Translating industrial strength into community connectivity.** Growth in logistics and manufacturing should catalyze investments in housing, workforce development, and small business—making Shafter a place where people both work and thrive.
2. **Diversifying toward innovation.** With a fiber network, airport, rail access, and abundant land, Shafter can position itself as a leader in clean energy, advanced manufacturing, and ag-tech innovation aligned with California's climate and economic goals.

Shafter's partnerships with Kern CCD, Bakersfield College, CSU Bakersfield, and Wonderful Education create a strong foundation for talent development and upward mobility. Combined with thoughtful land-use planning along Lerdo Highway, 7th Standard Road, and downtown, these assets set the stage for a holistic economic vision—one that strengthens Shafter's competitiveness while preserving its civic identity.

The timing of this strategy is critical. Shafter is simultaneously updating its General Plan while experiencing continued momentum in industrial development and infrastructure investment. This convergence creates a unique window to ensure that land use, zoning, infrastructure planning, and economic development strategy are fully aligned—avoiding the disconnect that often emerges when these processes occur in isolation. Shafter can ensure that General Plan policies reinforce economic priorities, that corridor investments support both job creation and placemaking, and that workforce development systems are built in parallel with employer demand rather than playing catch-up years later. This is the moment to get it right—to build the frameworks, partnerships, and policies that will guide Shafter's growth for the next decade and beyond.

The forthcoming Economic Development Strategic Plan will knit these pieces together into a single, actionable framework—linking industry clusters, workforce systems, corridors, and community placemaking into a cohesive vision for inclusive, long-term prosperity.

04. APPROACH AND METHODOLOGY

Our approach is designed to deliver a five-year Economic Development Strategic Plan for the City of Shafter that is practical, data-driven, and community-centered. It will build on the city's proven strengths in logistics, manufacturing, and agriculture while charting a clear path toward economic diversification, workforce alignment, and placemaking.

The challenge for Shafter is not whether opportunity exists—it's how to translate industrial momentum into inclusive prosperity. The city has successfully attracted world-class employers and built infrastructure that positions it as a Central Valley logistics powerhouse. The next phase requires ensuring that this growth creates pathways for residents, supports small business development, strengthens community identity, and builds fiscal resilience. That means connecting workforce pipelines to employer demand, positioning corridors as both economic engines and community gateways, leveraging education partnerships to build career ladders, and aligning land use and infrastructure investments with long-term economic goals.

Our approach is built on four core principles that will guide every phase of this engagement.

1. **We ground strategy in rigorous data and market intelligence**—using Lightcast analytics, peer benchmarking, and fiscal modeling to identify where Shafter competes today and where opportunity lies tomorrow.
2. **We build community ownership through authentic engagement with employers, educators, workforce partners, and residents**—ensuring the strategy reflects lived experience, not just spreadsheets.
3. **We design for implementation from day one**—every recommendation includes responsible parties, funding pathways, performance metrics, and Year-One actions that create immediate momentum.
4. **We align economic development with the broader civic ecosystem**—integrating this strategy with Shafter's General Plan update, corridor planning, and workforce development systems to ensure that daily decisions reinforce long-term goals.

Each phase of the project builds on the last—beginning with alignment among City Council, staff, and partners; benchmarking Shafter's economic position within Kern County and comparable markets; analyzing clusters, workforce pipelines, and corridor opportunities; engaging businesses, educators, and residents in shaping investment priorities; and producing a strategic framework with measurable actions, fiscal analysis, and performance metrics.

The result will be more than a plan—it will be an implementation roadmap that translates Shafter's industrial capacity into broad-based prosperity. The strategy will define the city's next phase of growth: competitive, connected, and inclusive—a quiet powerhouse built to lead the Central Valley's economic future.

PHASE 01. LAUNCH AND ALIGN SHAFTER'S STRATEGY

NOVEMBER – DECEMBER 2025

WHY THIS MATTERS

Shafter is positioning itself for the next generation of economic growth. Building on its strengths in agriculture, manufacturing, and logistics, the city is seeing renewed momentum along the Lerdo Highway and 7th Standard Road corridors—areas that are becoming regional employment anchors. At the same time, continued growth from Bakersfield and across Kern County is creating both opportunity and pressure for Shafter to define its competitive role within the regional economy.

This first phase sets the foundation for that work. By aligning City Council, staff, employers, and community partners around a shared process and clear priorities, the City can ensure that its Economic Development Strategic Plan reflects both its strong industrial base and its aspirations to be a vibrant, well-connected community where people want to live, work, and invest. A well-structured kickoff, clear governance, and visible communication will build confidence in the process and set the tone for collaboration and placemaking throughout the planning effort.

WHAT WE WILL DELIVER

1.1 PROJECT KICKOFF, WORK PLAN, AND ENGAGEMENT PLAN	CivicSol will facilitate a comprehensive kickoff meeting with the City Manager, Economic Development staff, and project team to confirm objectives, deliverables, and milestones. The team will establish communication protocols, engagement methods, and success measures. The resulting Work Plan and Engagement Plan will guide all subsequent phases, providing a shared roadmap for how the strategy will unfold.
1.2 STEERING COMMITTEE FORMATION AND ORIENTATION	Working with City staff, CivicSol will identify and convene a representative Steering Committee composed of City Council members, department leaders, business and workforce partners, educators, and corridor stakeholders. The Committee will serve as the project's guiding body—reviewing findings, validating deliverables, and ensuring community alignment. CivicSol will lead an inaugural orientation session to clarify roles, confirm meeting cadence, and approve the Work Plan.
1.3 BRANDED PROJECT WEBSITE	CivicSol will develop a dedicated microsite to serve as the public face of the planning effort. The site will host project updates, surveys, draft deliverables, and opportunities for residents and businesses to provide input. It will also link to the City's existing economic-development and planning resources, reinforcing transparency and accessibility.
1.4 PRIOR PLAN AND DATA REVIEW	To ensure continuity with Shafter's ongoing planning initiatives, the project team will review the City's General Plan, Housing Element, Market Guide, Lerdo Highway Vision Plan, and related policy and infrastructure documents. The review will produce a concise synthesis memo identifying relevant findings, policy gaps, and data needs that will inform the economic and corridor analyses in Phase 2.
1.5 CITY VISIT AND LEADERSHIP ENGAGEMENT	The CivicSol team will conduct an on-the-ground assessment of the City's key economic and development assets—including the Wonderful Logistics Center, Lerdo Highway and 7th Standard Road corridors, downtown, the municipal airport, and other strategic sites. The visit will include: → Steering Committee Meeting #1 to confirm priorities and review the Work Plan. → City Council and Leadership Briefings to capture perspectives and desired outcomes. → 8–10 Discovery Interviews with business, education, real-estate, and community leaders to surface quick wins and refine engagement strategies.

1.6 PROJECT MANAGEMENT AND COORDINATION (ONGOING)

Throughout the engagement, CivicSol will maintain a shared project tracker outlining milestones, deliverables, and responsibilities. Bi-weekly coordination calls with City staff will ensure steady communication, while monthly progress summaries will document completed and upcoming tasks. All deliverables will undergo internal peer review by CivicSol's leadership team to maintain quality and consistency.

WHAT SHAFTER GAINS

- Early buy-in and shared ownership from City Council, staff, and community stakeholders.
- A transparent governance and communication framework that builds trust and accountability.
- A clear understanding of Shafter's assets, challenges, and opportunities.
- A branded and visible process that sets a professional tone and invites broad participation in later phases.

PHASE 02. ANALYZE AND BENCHMARK SHAFTER’S ECONOMY

JANUARY – FEBRUARY 2026

WHY THIS MATTERS

Shafter’s competitive advantage lies in the intersection of agriculture, manufacturing, and logistics that defines Kern County’s industrial core. The city’s connectivity—via Highway 99, BNSF rail access, and Minter Field Airport—combined with the scale of the Wonderful Industrial Park has made Shafter a regional hub for goods movement and advanced production. At the same time, emerging opportunities in clean energy, hydrogen, and ag-tech innovation are reshaping the Central Valley economy. Educational partners including the Kern Community College District, Bakersfield College, CSU Bakersfield, and the Wonderful Education system provide a strong platform to align workforce pipelines with these industries.

Phase 2 establishes the analytical foundation for Shafter’s Economic Development Strategic Plan. By assessing the city’s economy, workforce, and corridors within a regional and national context, this phase will identify where Shafter competes today, where growth can be accelerated, and how land use, policy, and workforce strategies can be aligned to achieve inclusive prosperity.

WHAT WE WILL DELIVER

2.1 ECONOMIC BASELINE AND BENCHMARKING REPORT	CivicSol will develop a comprehensive analysis of Shafter’s economic and fiscal base, examining employment, industry mix, wage and income trends, and municipal revenue composition. The report will benchmark Shafter’s performance against comparable logistics and manufacturing centers such as Tracy, Manteca, Hanford, and Casa Grande (AZ) to evaluate productivity, job density, and infrastructure readiness. Equity indicators—household income, commute patterns, and housing affordability—will be integrated throughout. The resulting Economic Baseline and Benchmarking Report will define Shafter’s current competitive position and highlight early opportunities to strengthen resilience and fiscal sustainability.
2.2 INDUSTRY CLUSTER AND SUPPLY-CHAIN ANALYSIS	CivicSol will identify and evaluate the industry clusters that define and differentiate Shafter’s economy, focusing on sectors where the city holds a clear regional or logistical advantage. These include advanced manufacturing and logistics, ag-tech and food processing, clean energy and hydrogen, and digital infrastructure and automation. The analysis will examine not just employment data, but the ecosystem relationships that underpin growth—mapping suppliers, end markets, and innovation drivers across Kern County. For example, Shafter’s logistics and manufacturing base is directly connected to agricultural producers and food processors throughout the Central Valley, forming a vertically integrated value chain that few California cities can match. Similarly, Shafter’s investments in fiber infrastructure and its proximity to regional freight corridors create the foundation for next-generation industries like automation, warehousing technology, and hydrogen energy distribution. Each cluster profile will assess market dynamics, growth potential, and workforce requirements, while identifying gaps that could be filled through strategic public-private partnerships, entrepreneurship programs, or training investments. The result will be an Industry Cluster Opportunity Report that defines where Shafter can lead regionally, how it can strengthen business retention and recruitment efforts, and which clusters offer the greatest return on infrastructure and workforce investments.

**2.3
OCCUPATIONAL AND
CAREER PATHWAY
FORECAST**

In collaboration with Kern CCD, Bakersfield College, CSU Bakersfield, and regional workforce partners, CivicSol will model ten-year occupational growth and replacement needs across Shafter's key industries. The analysis will identify high-demand skills, credentials, and training requirements aligned with local education and apprenticeship programs, while assessing career ladders that provide upward mobility for residents. Results will inform workforce development strategies that connect classroom to career—linking local talent to emerging opportunities in logistics, manufacturing, and clean energy.

**2.4
ASSET AND POLICY REVIEW**

CivicSol will connect economic opportunity with physical and policy readiness through a review of Shafter's industrial, infrastructure, and digital assets. The team will examine the Wonderful Industrial Park, Minter Field Airport, rail spurs, fiber network, and industrial areas along Lerdo Highway and 7th Standard Road, assessing utilities, transportation access, and land capacity. This work will evaluate zoning, incentives, and entitlement processes to identify alignment opportunities with the City's General Plan and Lerdo Highway Vision Plan.

**2.5
CORRIDOR DEEP-DIVE
ASSESSMENT**

Recognizing the economic importance of Lerdo Highway and 7th Standard Road, CivicSol will complete a detailed market and land-use analysis of both corridors. The study will assess parcel configuration, infrastructure capacity, zoning consistency, and market potential for logistics, industrial, and supporting commercial uses. It will identify catalytic sites for near-term investment and corridor enhancements that improve aesthetics, connectivity, and placemaking.

WHAT SHAFTER GAINS

- A comprehensive, evidence-based understanding of Shafter's economy, fiscal structure, and competitive standing.
- Clear identification of priority industry clusters, workforce pathways, and education partnerships that can drive inclusive growth.
- Actionable insight into land capacity, infrastructure readiness, and policy alignment to guide investment and development decisions.
- A solid analytical foundation that bridges data and strategy, preparing the City for stakeholder engagement and framework design in subsequent phases.

PHASE 03. ENGAGE AND CO-CREATE WITH SHAFTER'S STAKEHOLDERS

MARCH – APRIL 2026

WHY THIS MATTERS

The strength of Shafter’s economy lies in its people—the manufacturers, agricultural producers, educators, and entrepreneurs who power it every day. For the city’s strategy to succeed, it must reflect their lived experiences, aspirations, and insights. Shafter’s industrial corridors and distinct neighborhoods each tell part of the community’s story; this phase ensures those perspectives shape the plan’s priorities.

By engaging stakeholders directly—not only through surveys and open houses, but through targeted dialogues with employers, educators, civic leaders, and residents—the City will build a plan that is grounded in both expertise and authenticity. Engagement will transform this effort from a technical document into a shared vision for how Shafter grows as a connected, prosperous, and livable community.

HOW WE ENGAGE

At CivicSol, we believe the best economic strategies are built with a community, not for it. Plans succeed when they are shaped by the people who live them—the employers at Wonderful Industrial Park, the farmers and ag-tech innovators driving Kern County’s economy, the educators preparing tomorrow’s workforce, and the residents who take pride in calling Shafter home.

For Shafter, that means designing a process that is open, collaborative, and grounded in place. We’ll pair in-person dialogue with digital tools to make participation easy and meaningful:

- Personal conversations that build trust and capture lived insights from business and community leaders.
- Interactive workshops and roundtables that allow participants to react to concepts, and big ideas.
- Online surveys and project website updates to extend reach to those who can’t attend in person.
- Targeted outreach to small businesses, workforce partners, and underrepresented residents to ensure every voice is part of the conversation.

By combining depth (through interviews, roundtables, and corridor workshops) with breadth (through digital surveys and public events), we’ll create a process that connects data to lived experience—producing a strategy that feels authentically Shafter and ready for implementation.

WHAT WE WILL DELIVER

3.1
STAKEHOLDER INTERVIEW
SERIES

CivicSol will conduct 12–15 in-depth interviews with City Council members, business leaders, workforce and education partners, real-estate developers, and corridor stakeholders. These structured conversations will validate findings from the Phase 2 analysis, surface early implementation ideas, and identify local champions. Each interview will follow a consistent discussion guide covering topics such as business climate, workforce development, land use, infrastructure priorities, and community identity.

3.2 SECTOR AND PARTNER ROUNDTABLES

CivicSol will facilitate up to eight roundtable discussions organized around Shafter's key industries and cross-cutting themes: manufacturing and logistics, ag-tech and food systems, clean energy and hydrogen, entrepreneurship and small business, workforce alignment and education, housing and infrastructure, and corridors and placemaking. Each session will bring together 10–15 participants for focused dialogue on workforce needs, infrastructure challenges, and policy opportunities. These conversations will be used to co-design potential pilot programs and investment priorities.

3.3 CORRIDOR ENHANCEMENT WORKSHOPS

Recognizing the importance of Lerdo Highway and 7th Standard Road as engines of economic and community identity, CivicSol will convene interactive design workshops to explore land use, infrastructure, and placemaking opportunities. Participants — including property owners, developers, and nearby employers—will review visual maps, investment concepts, and infrastructure priorities to identify catalytic sites and projects. The workshops will also test concepts for signage, connectivity, and public-realm improvements that could elevate the corridors' image. Findings will inform the corridor investment framework developed in Phase 4.

3.4 COMMUNITY AND BUSINESS SURVEY

CivicSol will deploy a digital survey distributed through the branded project website, City social media, local chambers, and community networks. The survey will collect input from both residents and businesses on issues such as business climate, workforce readiness, infrastructure needs, and community quality of life. The survey will be designed to be mobile-friendly for broad accessibility.

3.5 COMMUNITY OPEN HOUSE

CivicSol will host a mid-process open house designed to build transparency and invite feedback on early findings. The session will showcase economic insights, corridor concepts, and emerging strategy themes through interactive displays and discussion stations. Attendees will have opportunities to comment on priorities, identify near-term actions, and share personal perspectives on Shafter's growth and identity. The open house will be promoted through City channels and partner organizations to ensure broad representation from residents, employers, and students.

3.6 ENGAGEMENT SUMMARY REPORT

All engagement findings will be synthesized into a comprehensive Engagement Summary Report that captures the community's priorities, values, and ideas. The report will highlight the most consistent themes and "big ideas" across interviews, roundtables, workshops, and surveys. It will also identify early implementation opportunities and inform the strategic framework design in Phase 4, ensuring that the final plan reflects both technical evidence and lived experience.

WHAT SHAFTER GAINS

- A community-owned vision that reflects the perspectives of employers, educators, and residents.
- Rich qualitative insight that deepens the data-driven analysis from Phase 2.
- Strong partnerships and early alignment among the organizations needed for implementation.
- A transparent, inclusive process that reinforces trust, momentum, and civic pride.

PHASE 04. DESIGN AND ACTIVATE SHAFTER’S ECONOMIC FUTURE

MAY – JUNE 2026

WHY THIS MATTERS

Inclusive growth in Shafter means building an economy that works for everyone—where industrial investment, entrepreneurship, and placemaking combine to create opportunity, stability, and belonging. It’s about ensuring that the success of major employers and new industries translates into living-wage jobs for residents, thriving small businesses in every part of the city, and reinvestment in community assets such as housing, parks, and downtown spaces.

This phase will connect all the pieces—industry clusters, workforce pipelines, corridors, and neighborhoods—into one coherent framework for prosperity. The result will be a roadmap that defines what inclusive growth looks like in practice: a Shafter where growth in the industrial base supports a more diverse local economy, strengthens quality of life, and positions the city as both a great place to work and a great place to live.

WHAT WE WILL DELIVER

4.1 INTEGRATED FRAMEWORK FOR INCLUSIVE GROWTH	Integrated Framework for Inclusive Growth: CivicSol will translate the analytical and engagement insights into an actionable framework built around four pillars that reflect Shafter’s strengths and priorities: 1. Investment and Industry Development—Clarifies target clusters, infrastructure priorities, and recruitment strategies that leverage Shafter’s logistical advantage, rail and highway access, and industrial land supply. 2. Workforce and Talent Alignment—Defines how partnerships with Kern CCD, Bakersfield College, CSU Bakersfield, and Wonderful Education can connect local residents to good jobs in advanced manufacturing, logistics, and clean energy. 3. Corridors and Placemaking—Repositions Lerdo Highway and 7th Standard Road as vibrant, connected business destinations and community gateways that support retail, amenities, and workforce housing. 4. Policy and Governance Alignment—Recommends updates to zoning, incentives, and development processes so daily City decisions reinforce long-term economic goals. Each pillar will include 3–5 near-term and long-term strategies, defined partners, and measurable outcomes.
4.2 COLLABORATIVE DESIGN SESSIONS AND LEADERSHIP ALIGNMENT	This phase turns planning into action. CivicSol will facilitate a sequence of high-impact design sessions that unite technical analysis with local knowledge: → Two cross-sector design workshops with the Steering Committee and industry, education, and corridor partners to stress-test the draft framework, identify synergies between clusters and workforce initiatives, and prioritize a set of “Big Bets”—catalytic projects or policies that can deliver visible early wins (e.g., a logistics-workforce innovation hub, corridor infrastructure package, or small-business accelerator). → One executive strategy session with the City Council and senior staff to refine phasing, assign implementation leads, and confirm funding and governance pathways. Each session will use interactive mapping, facilitated scenario planning, and rapid-feedback tools to translate ideas into consensus-driven priorities.

4.3 ECONOMIC IMPACT ASSESSMENT

For each “Big Bet,” CivicSol will prepare a concise, data-driven economic and fiscal impact analysis that quantifies how proposed initiatives translate into tangible returns for Shafter. Using industry-standard modeling tools and Lightcast data, we will estimate job creation, wage growth, GDP contribution, and municipal revenue impacts for each major investment or policy action.

The analysis will illustrate how targeted investments—such as corridor improvements, workforce initiatives, or cluster development projects—strengthen both the city’s economy and fiscal base. This deliverable will give Shafter a clear, evidence-based case for action: which projects yield the greatest return, how benefits flow to residents, and why inclusive growth is a smart fiscal strategy.

4.4 COMPREHENSIVE STRATEGIC PLAN REPORT

CivicSol will deliver a concise, visually engaging Strategic Plan Report that integrates the four frameworks into a single playbook for action. The report will include:

- The citywide vision, guiding principles, and measurable goals;
- The Big Bets and enabling policies that activate each framework;
- Land-use, infrastructure, and workforce recommendations aligned with adopted plans;
- Graphics and project profiles that make the strategy tangible for both technical and public audiences.

This will be a working plan—designed for use in decision-making, funding pursuits, and performance tracking.

4.5 IMPLEMENTATION ROADMAP AND YEAR-ONE ACTION PLAN

The five-year Implementation Roadmap will sequence actions across time, partners, and resource needs. A companion Year-One Action Plan will identify early wins and funding opportunities—such as CalCompetes, EDA, or GO-Biz grants—to build momentum and accountability immediately after adoption.

4.6 PERFORMANCE DASHBOARD AND ACCOUNTABILITY FRAMEWORK

Recognizing the City’s commitment to measurable results, CivicSol will design a Performance Dashboard to track progress across the four frameworks. Metrics will cover employment, wages, workforce participation, corridor investment, small-business formation, and fiscal returns. Built for digital publication, the dashboard will feature interactive data visualization and annual update capability, allowing Shafter to report results publicly and adjust course as needed. A detailed KPI Framework will define baselines, targets, and reporting responsibilities to institutionalize accountability.

4.7 FINAL PRESENTATIONS AND PLAN LAUNCH

CivicSol will coordinate a comprehensive rollout—including formal presentations to the City Council, Steering Committee, and community partners—supported by an executive summary, presentation deck, and communications toolkit (press releases and talking points). The launch will reinforce shared ownership and signal Shafter’s readiness to implement.

WHAT SHAFTER GAINS

- A cohesive, actionable framework for inclusive growth rooted in data, partnerships, and place.
- A clear roadmap and Year-One plan to turn ideas into funded projects.
- Quantified economic impact analysis to guide investment decisions.
- A living performance dashboard that drives transparency and continuous improvement.
- Alignment among City Council, staff, and stakeholders around a shared vision for Shafter’s economic future.

05. PROJECT TEAM

Leadership Team

CivicSol's leadership team brings a rare combination of deep practitioner experience, national expertise, and direct knowledge of California's economic development landscape. Our principals have led transformational economic development initiatives in cities across the country, designed nationally recognized workforce programs, and partnered with anchor institutions, education systems, and public authorities to advance inclusive growth.



Steven Pedigo will serve as the dedicated Project Manager for this engagement, providing day-to-day leadership, coordination, and client communication throughout the process.



Laura Huffman will serve as Strategic Advisor and Engagement Lead, bringing her expertise in strategic planning, municipal budgeting, governance, and inclusive prosperity frameworks.



Bill Fulton brings deep knowledge of California's policy environment, General Plan integration, and corridor development that will ensure Shafter's strategy aligns with state and regional frameworks.



Clara Belk will lead research, data analysis, and stakeholder engagement, ensuring that the strategic plan is grounded in rigorous economic and workforce analysis while reflecting the voices of Shafter's businesses, educators, and residents.



Matthew Walsh from Lightcast will lead industry cluster analysis and ten-year occupational forecasting, bringing industry-leading market intelligence and economic modeling that will identify Shafter's competitive advantages and workforce priorities.



Jade Rohloff from Lightcast will support comprehensive economic analysis with expertise in data analytics and demographic research, helping Shafter understand its competitive position and growth opportunities within the Central Valley.



Emily Spivak will design the project website and create compelling visual materials that effectively communicate Shafter's economic development story to stakeholders, businesses, and the broader community.

Together, this team offers Shafter a blend of municipal leadership experience, economic development expertise, and California-specific knowledge—ensuring that the Economic Development Strategic Plan reflects both national best practices and the unique opportunities and challenges facing Shafter.

Full team member bios to follow.

Our two founding principals, Laura Huffman and Steven Pedigo, bring both deep expertise in city management and a proven track record in strategic planning for government entities. Steven Pedigo, partner at CivicSol, will serve as the dedicated senior principal project manager for this engagement.

STEVEN PEDIGO

CO-FOUNDER, CIVICSOL

"I'm passionate about helping communities with strong identities—like Shafter—leverage their assets to create lasting economic opportunities."



Steven Pedigo is a trusted advisor and strategist for city leaders, brands, and placemakers worldwide, helping them build better cities and communities. With over two decades of experience, he brings deep expertise in the challenges of fast-growing suburban communities and rural innovation ecosystems, with plans in Terrell, TX; Olathe, KS; Brookings, SD; Gilbert, AZ; Vancouver, WA, Prince George, British Columbia, Deep East Texas, and more.

EDUCATION

BA, The University of Texas at Austin

MS, Heinz College of Information Systems and Public Policy at Carnegie Mellon University

MA, University of Illinois at Urbana-Champaign

NOTABLE

Assistant Dean for Faculty of Practice and Policy at the LBJ School of Public Affairs

Professor of Practice at the LBJ School of Public Affairs

CERTIFICATES

Human Research

WHAT STEVEN BRINGS TO SHAFTER

Steven is a nationally recognized expert in innovation economies, industry cluster analysis, and workforce strategy, with direct experience helping mid-sized communities leverage industrial assets for inclusive growth. For Shafter, Steven will bring his expertise in identifying high-potential industry clusters—from advanced manufacturing and ag-tech to clean energy and automation—and designing workforce strategies that connect local residents to career pathways. His experience developing over 100 economic development strategies nationwide, combined with his work helping cities position themselves within competitive regional markets, will help Shafter build on its Central Valley advantages while diversifying its economic base and strengthening connections between employers, educators, and job seekers.

RELEVANT EXPERIENCE

- Steven led the development of more than 100 economic and workforce development strategies, spanning transformative projects from New York City, Miami, and Jerusalem to the Yukon, San Diego, Tulsa, and Austin, Texas.
- Steven helped design the Austin Infrastructure Academy, a workforce development initiative supporting \$25 billion in regional investment.
- He is an expert in anchor institutions and university engagement, crafting strategies for The University of Texas at Arlington, Drexel University, Thomas Jefferson University, Rutgers Newark, UT-Permian Basin, and others.
- Steven is the primary author of the Texas Metropolitan Blueprint, a five-year policy framework for the state of Texas.
- He is a featured expert, quoted, and published in The New York Times, The Wall Street Journal, The Washington Post, The LA Times, NPR, The Houston Chronicle, Dallas Morning News, San Antonio Express-News, and more.

LAURA HUFFMAN

CEO & CO-FOUNDER, CIVICSOL

"The most effective economic development strategies are those that balance bold vision with operational reality—connecting mission to governance, partnerships to accountability, and opportunity to every neighborhood."



Laura Huffman brings more than 25 years of experience in city leadership, economic strategy, and public-private collaboration, including as Assistant City Manager for the City of Austin and Deputy City Manager for the City of San Marcos—two of the fastest-growing cities in the U.S.—as well as CEO of the Greater Austin Chamber of Commerce. Laura is an expert in municipal budgeting, and governance helping cities manage growth while delivering core services.

EDUCATION

BA, Texas A&M University

MA, LBJ School of Public Affairs at The University of Texas at Austin

RECOGNITION

Artificial Intelligence, Cornell University

Shoal Creek Conservancy Bob Strong Award for Lifetime Achievement in Conservation

City of Austin Office of Sustainability Net Zero Hero

WHAT LAURA BRINGS TO SHAFTER

Laura specializes in turning strategy into action, with a focus on economic development, public-private partnerships, and organizational implementation. For Shafter, she will bring her deep understanding of how cities manage rapid growth while maintaining fiscal stability and community character. Laura's expertise in municipal budgeting, infrastructure planning, and cross-sector collaboration will ensure strategy is not only bold and equity-focused, but also grounded in the financial and operational realities needed for successful implementation. Her experience leading fast-growing cities positions her to help Shafter translate industrial strength into inclusive, sustainable prosperity.

RELEVANT EXPERIENCE

- As Assistant City Manager for the City of Austin, Laura led downtown redevelopment with a focus on local retail, small business growth, live/work housing, cultural districts, and public infrastructure including the Central Library—making downtown Austin the living room of the community.
- In her role as Deputy City Manager for the City of San Marcos, Laura championed outlet mall development as major retail and sales tax drivers, forging a path to use economic strategies to stabilize the City's dependence on sales tax, a notoriously volatile revenue stream.
- As Texas State Director of The Nature Conservancy, she founded the North American Cities program, positioning TNC to lead the next generation of urban policies and plans that guarantee protection of natural resources.
- As President and CEO of the Austin Chamber of Commerce, Laura successfully implemented the organization's vision, short- and long-range strategic plans, and annual operational plans.

BILL FULTON, FAICP

PRINCIPAL, WILLIAM FULTON GROUP

"The best economic development strategies don't just attract jobs—they build on a community's authentic strengths and create opportunities that benefit everyone."



Bill Fulton is one of the nation's most prominent thought leaders on land use planning and economic development. He was formerly Director of Planning and Economic Development for the City of San Diego and currently serves as a Professor of Practice in the UC San Diego Department of Urban Studies and Planning. In 2009, Planetizen.com named him one of the 100 leading urban thinkers. He is a former mayor of Ventura, California, and has served as policy director for Smart Growth America and as a principal in the California-based urban planning firm now known as Placeworks.

EDUCATION

BA, St. Bonaventure University

MA, Urban Planning, University of California, Los Angeles

MA, Mass Communication, The American University

NOTABLE

Fellow, American Institute of Certified Planners (FAICP)

Authored 8 books, including *The Regional City: Planning for the End of Sprawl* and *Guide to California Planning*

Named one of the 100 leading urban thinkers by Planetizen.com

WHAT BILL BRINGS BRINGS TO SHAFTER

Bill Fulton specializes in developing comprehensive economic development strategies that align with community values, land use planning, and regional assets. For Shafter, he brings invaluable California expertise—having served as Planning Director for San Diego, and Mayor of Ventura. Bill's deep knowledge of California's policy environment, General Plan integration, and corridor development will be critical as Shafter aligns this strategy with the General Plan update. His ability to navigate complex stakeholder environments, translate economic analysis into actionable strategies that gain political support, and ensure that growth maintains community character will help Shafter build a strategy that is both ambitious and implementable.

RELEVANT EXPERIENCE

- As Planning Director of San Diego, Bill shepherded the city's first economic development strategy in 15 years through to City Council approval, demonstrating his ability to build consensus and drive strategic initiatives in complex municipal environments.
- As Mayor of Ventura, he served as the political leader for an economic development strategy centered on a business incubator that hatched The Trade Desk, an ad tech company with a market value of more than \$40 billion—proving the long-term impact of strategic economic development investments.
- Bill was part of a consulting team that assisted Scottsdale, Arizona, in pivoting redevelopment of the city's old "auto row" from a WalMart to Arizona State University's Skysong research center, showcasing his ability to help communities reimagine their economic future.
- He has recently led consulting teams preparing economic development strategies for three cities in Southern California and worked with Rally Austin (formerly the Austin Economic Development Corporation) to clarify its role, responsibilities, and revenue streams in the Austin economic development landscape.

CLARA BELK

ECONOMIC RESEARCH AND STORYTELLING, CIVICSOL

"Data tells us where opportunity exists—but only by listening to the voices of entrepreneurs, workers, and community leaders can we design strategies that truly create pathways to prosperity."



Clara Belk specializes in research and economic storytelling, ensuring strategy is data-driven, compelling, and actionable. With experience in economic and workforce development research, ecological conservation, and public affairs, Clara has worked on projects for Austin, TX, Cedar Valley, IA, Terrell, TX, Prescott, AZ, Greenville, SC, South Burlington, VT, Sachse, TX, helping communities craft clear, strategic narratives around their economic and workforce development goals and helping bring them to life.

EDUCATION

BA, Tufts University
MPA, LBJ School of
Public Affairs at The
University of Texas
at Austin

AWARDS

Presidential
Volunteer Service
Award, Gold Tier

NOTABLE

Team Leader,
AmeriCorps National
Civilian Community
Corps, Southern
Region, Vicksburg,
MS

Clara also speaks
Spanish and Arabic,
in Modern Standard
(FusHa) and
Colloquial Levantine
(3miyya)

WHAT CLARA BRINGS TO SHAFTER

Clara has extensive experience transforming complex economic and workforce data into clear, compelling strategic narratives that drive organizational decision-making and stakeholder alignment. For Shafter, she will conduct rigorous research on industry clusters, labor market trends, and corridor opportunities to identify where the city can have the greatest impact in supporting business growth and creating quality jobs. Her expertise in stakeholder engagement ensures that Shafter's strategy reflects the lived experiences and priorities of the entire community. Clara's ability to translate technical analysis into accessible insights will help build broad ownership of the strategy and create momentum for implementation.

RELEVANT EXPERIENCE

- Clara has conducted in-depth economic research on workforce trends, industry clusters, and labor market dynamics to support strategic workforce development plans in cities across the US. She has led occupational and workforce assessments, peer benchmarking, and stakeholder engagement process to align workforce strategies with regional economic needs.
- Clara has worked as a community organizer in Des Moines, IA, Reno, NV, Denver, CO, and Saint Paul, MN, collaborating directly with diverse cultural and community groups, labor representatives, grassroots organizations, educators, and policymakers to boost civic participation and political engagement.
- She previously completed a term of national service, where she worked with rural and ex-urban communities throughout the Southeast—including in Southern Mississippi, the Louisiana Bayou, Virginia's Eastern Shore, and Central Tennessee—to support economic development through infrastructure improvements, ecological conservation projects, and natural disaster recovery efforts.

MATTHEW WALSH

DIRECTOR OF RESEARCH, LIGHTCAST

"Data without context is just numbers—my role is to turn labor market intelligence into strategic advantage."



[Matthew Walsh](#) has worked on a variety of inclusive development projects: regional initiatives that connect underemployed local workers to critical and high-paying occupations in strategic industries, investigations into local barriers to employment and the social conditions that disadvantage certain workers, and briefs on public policies and changes in employer behavior that would result in increased mobility out of entry-level jobs. Matthew has also worked with stakeholders in education to improve occupational credentialing and to align curricula with trends in job demand. Prior to working at Lightcast, Matthew was a Fulbright Scholar in Argentina and a Peace Corps Volunteer in the Dominican Republic.

EDUCATION	WHAT MATTHEW BRINGS TO SHAFTER
BA, University of Chicago	Matthew brings deep expertise in industry cluster analysis, occupational forecasting, and economic modeling. For Shafter, he will lead the comprehensive ten-year workforce projections, cluster analysis, and economic impact modeling that form the analytical foundation of the strategy. His work will identify which industries offer the greatest growth potential for Shafter, which occupations will be in highest demand, and how workforce development investments can be aligned with employer needs. Matthew's experience developing workforce strategies for target industry clusters—including logistics, advanced manufacturing, and clean energy—will ensure that Shafter's recommendations are grounded in real-time market data and credible economic intelligence that can guide investment decisions and funding pursuits.
Postgraduate Concentration in Applied Economics, Fulbright Scholarship	
RECOGNITION	
Opportunity Project Winner, U.S. Census Bureau	RELEVANT EXPERIENCE → In collaboration with the National Fund for Workforce Solutions, PolicyLink, and the JPMorgan Chase Foundation, Matthew led research and reporting for a consortium of 10 cities developing blueprints to advance workforce equity in their regions. → Matthew has developed dozens of regional workforce strategies for target industry clusters, including aerospace and defense in El Paso, cybersecurity in Maryland, advanced mobility in Detroit, and semiconductor manufacturing in New England and the Mid Atlantic, and advanced manufacturing in Philadelphia. This research was foundational for millions of dollars in grant funding at client organizations. → Matthew developed a novel, skills-based workforce development strategy for NPower, a nonprofit that provides tech training, by identifying candidates in non-tech roles who had meaningful skill overlap with target tech roles.
Job Quality Measurement Initiative Co-Chair, Department of Labor	

JADE ROHLOFF

RESEARCH ANALYST, LIGHTCAST

"I am passionate about leveraging skills to help organizations make strategic, data-driven decisions that unlock hidden talent and enable them to thrive in the future of work."



Jade Rohloff is a professional economic research analyst with an emphasis on economic development and labor analytics. He received his bachelor's degree in Economics and Mathematics from St. Norbert College. Previously, Jade served as a Senior Research Specialist for a national economic development and site selection firm, working with economic development organizations of all types, from rural counties to large regional and statewide organizations, as well as utility companies to help communities prosper.

EDUCATION

BA, St. Norbert College

AWARDS

St. Norbert College
Presidential
Scholarship for
Academics

Pi Mu Epsilon
member for
excellence in the
study of
mathematics

Dean's List, St.
Norbert College, De
Pere, WI

TECHNICAL

Excel, Word,
PowerPoint, Sequel,
C++, EViews, SPSS,
Esri ArcGIS,
IMPLAN, Alteryx,
Python

WHAT JADE BRINGS TO SHAFTER

Jade supports comprehensive economic analysis with expertise in data analytics and applied research. For Shafter, he will analyze demographic and economic data to support the cluster analysis and workforce forecasting that help City leaders craft strategies promoting long-term prosperity and competitive positioning within the Central Valley. Jade's experience with workforce demographics, labor market information reporting, and skills demand assessments will provide valuable insights into how Shafter can connect residents to emerging opportunities in logistics, manufacturing, ag-tech, and innovation sectors. His technical skills in data visualization and economic modeling will ensure that complex findings are presented in clear, actionable formats that inform decision-making.

RELEVANT EXPERIENCE

- Jade has led and supported communities in custom and productized projects, including workforce and skills demand assessments, site selection location data, workforce demographics and labor market information reporting.
- At Lightcast, he continuously seeks out new ways to present data visualization and improvements in methodological practices of projects including coding, project management, and data utilization.
- Jade leads and supports data procurement for consulting projects, including API access via Python and Snowflake for Lightcast data, in-house data access tools, and third-party data from credible sources where necessary.
- In his previous role as a Senior Research Specialist at ADY Advantage, Jade sought out and codified methodology of new sources and tools for research and reporting, such as use of Emsi economic data, updates to the Bureau of Labor Statistics' web data portal, and other third-party data sources to keep the company up to date.

EMILY SPIVAK
DESIGN AND BRANDING SPECIALIST, CIVICSOL

"Great economic development strategies need great storytelling—my role is to make sure Shafter's vision comes to life in ways that inspire action and build community support."



Emily Spivak specializes in transforming complex strategies into clear, compelling visuals. At CivicSol, she designs strategic reports that communicate economic development initiatives in ways that resonate with leaders, businesses, and residents. She also creates public-facing websites that share these strategies in real time, fostering collaboration and building trust across the community. Through close collaboration with CivicSol's team, Emily helps transform in-depth strategy into visuals that invite understanding, participation, and trust.

EDUCATION

BA, University of North Texas (Radio, Television, and Film)

AAS, Graphic Design, Austin Community College

NOTEWORTHY

Squarespace Gold Circle Member

Experienced in long-form report design and storytelling

Specializes in brand identity systems, packaging, and websites

WHAT EMILY BRINGS TO SHAFTER

Emily will develop the project website and create compelling visual materials that effectively communicate Shafter's economic development story to stakeholders, businesses, and the broader community. Her expertise in digital engagement will be particularly valuable for the community engagement components and public-facing deliverables, ensuring the strategy is communicated clearly and builds broad support for implementation. Emily's experience designing strategic reports and websites for civic and economic development clients will help translate Shafter's technical analysis and strategic recommendations into accessible, engaging formats that resonate with diverse audiences—from City Council and business leaders to residents and workforce partners—building the shared ownership needed for successful implementation.

RELEVANT EXPERIENCE

- Designed strategic reports and websites for civic, nonprofit, and business clients, aligning messaging and visuals with organizational goals.
- Created brand identity systems, logos, and collateral to establish consistent and memorable storytelling across platforms.
- Supported breweries, vineyards, economic development groups, and small businesses with creative campaigns and digital presence.
- Applied lessons from 20 years in retail leadership—including customer experience, brand loyalty, and culture-building—into design strategy and execution.

06. TIMELINE [See page 39 for updated timeline](#)

PHASE/TASK	NOV. 2025	DEC. 2025	JAN. 2026	FEB. 2026	MAR. 2026	APR. 2026	MAY 2026	JUN. 2026
01. LAUNCH AND ALIGN SHAFTER'S STRATEGY								
1.1: Project Kickoff, Work Plan, and Engagement Plan								
1.2: Steering Committee Formation and Orientation								
1.3: Branded Project Website								
1.4: Prior Plan and Data Review								
1.5: City Visit and Leadership Engagement								
1.6: Project Management and Coordination (Ongoing)								
02. ANALYZE AND BENCHMARK SHAFTER'S ECONOMY								
2.1: Economic Baseline and Benchmarking Report								
2.2: Industry Cluster and Supply-Chain Analysis								
2.3: Occupational and Career Pathway Forecast								
2.4: Asset and Policy Review								
2.5: Corridor Deep-Dive Assessment								
03. ENGAGE AND CO-CREATE WITH SHAFTER'S STAKEHOLDERS								
3.1: Stakeholder Interview Series								
3.2: Sector and Partner Roundtables								
3.3: Corridor Enhancement Workshops								
3.4: Community and Business Survey								

3.5: Community Open House	
3.6: Engagement Summary Report	
04. DESIGN AND ACTIVATE SHAFTER'S ECONOMIC FUTURE	
4.1: Integrated Framework for Inclusive Growth	
4.2: Collaborative Design Sessions and Leadership Alignment	
4.3: Economic Impact Assessment	
4.4: Comprehensive Strategic Plan Report	
4.5: Implementation Roadmap and Year-One Action Plan	
4.6: Performance Dashboard and Accountability Framework	
4.7: Final Presentations and Plan Launch	

07. BUDGET AND COST PROPOSAL

PHASE	SUB-TOTAL
01. LAUNCH AND ALIGN SHAFTER'S STRATEGY	\$18,975
1.1: Project Kickoff, Work Plan, and Engagement Plan	
1.2: Steering Committee Formation and Orientation	
1.3: Branded Project Website	
1.4: Prior Plan and Data Review	
1.5: City Visit and Leadership Engagement	
1.6: Project Management and Coordination (Ongoing)	
02. ANALYZE AND BENCHMARK SHAFTER'S ECONOMY	\$67,100
2.1: Economic Baseline and Benchmarking Report	
2.2: Industry Cluster and Supply-Chain Analysis	
2.3: Occupational and Career Pathway Forecast	
2.4: Asset and Policy Review	
2.5: Corridor Deep-Dive Assessment	
03. ENGAGE AND CO-CREATE WITH SHAFTER'S STAKEHOLDERS	\$32,000
3.1: Stakeholder Interview Series	
3.2: Sector and Partner Roundtables	
3.3: Corridor Enhancement Workshops	
3.4: Community and Business Survey	
3.5: Community Open House	
3.6: Engagement Summary Report	
04. DESIGN AND ACTIVATE SHAFTER'S ECONOMIC FUTURE	\$76,050
4.1: Integrated Framework for Inclusive Growth	
4.2: Collaborative Design Sessions and Leadership Alignment	

4.3: Economic Impact Assessment

4.4: Comprehensive Strategic Plan Report

4.5: Implementation Roadmap and Year-One Action Plan

4.6: Performance Dashboard and Accountability Framework

4.7: Final Presentations and Plan Launch

Total Professional Fees	\$194,125
Travel Expenses	\$15,000
TOTAL NOT-TO-EXCEED COST	\$209,125

CIVICSOL x CITY OF SHAFTER

WORK PLAN AND ENGAGEMENT CALENDAR

TABLE OF CONTENTS

01. Project Management and Communication Approach

02. Gantt Chart

03. Engagement and Milestone Calendar

01. PROJECT MANAGEMENT AND COMMUNICATION APPROACH

CivicSol employs a structured, transparent project management approach designed to keep the City of Shafter informed, engaged, and empowered throughout the strategic planning process. Our goal is to ensure seamless collaboration, real-time visibility into progress, and efficient decision-making that keeps the project on schedule and aligned with Shafter's priorities.

PROJECT MANAGEMENT TOOL ACTIVATION

CivicSol will activate Monday.com as the central project management platform for this engagement. We use Google Suite products to create a landing spot where the City's Project Management Team can track milestones, review deliverables, monitor upcoming tasks, and access shared files in real time.

The Google Suite will host:

- **Live Work Plan and Engagement Calendar:** This document will serve as a dynamic tracker, updated throughout the project to reflect progress on each phase, task completion status, and any timeline adjustments.
- **Milestone Dashboard:** Key deliverables, site visit dates, and engagement activities will be clearly marked and trackable.
- **Document Repository:** All draft and final deliverables, research materials, and presentation decks will be stored in an organized, accessible structure.

BI-WEEKLY PROJECT MANAGEMENT MEETINGS

CivicSol will convene bi-weekly meetings with the City's Project Management Team to review progress, address emerging questions, align on upcoming deliverables, and ensure the project remains on track. These meetings will provide a consistent rhythm of communication and allow for course corrections as needed. Meetings will be held virtually unless an in-person site visit is scheduled during that period.

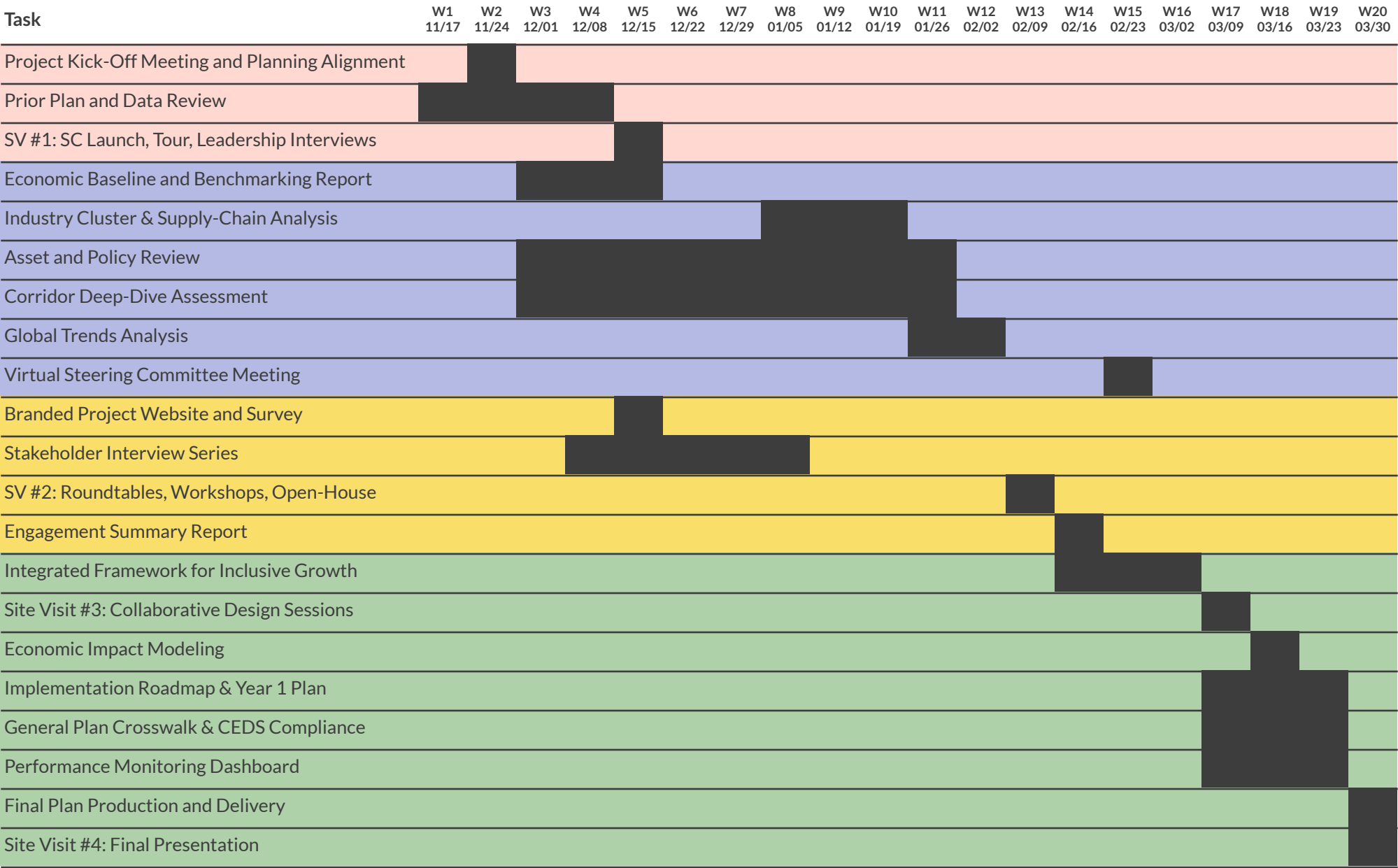
CITY OF SHAFTER PROJECT MANAGEMENT TEAM (PMT)

The Project Management Team will serve as the primary day-to-day liaison between CivicSol and the City. The PMT will provide local context, facilitate access to data and stakeholders, review draft deliverables, and guide decision-making throughout the process.

STEERING COMMITTEE

The Steering Committee will provide strategic oversight and ensure the project reflects diverse perspectives from across Shafter's leadership and community. The Committee will meet at key project milestones to review findings, provide feedback, and validate strategic direction.

02. GANTT CHART



03. ENGAGEMENT AND MILESTONE CALENDAR

The following calendar comprises a compressed 4.5-month project schedule designed to deliver a comprehensive, implementation-ready Economic Development Strategic Plan by mid-April 2026. The timeline reflects an accelerated approach that runs Phase 02 (Economic and Fiscal Analysis) and Phase 03 (Community Engagement) concurrently to meet the City's goal of a rapid, actionable strategy.

PHASE	ITEM	TIMELINE	STATUS
Phase 01	Why This Matters Economic development strategy that lacks foundational alignment is strategy that fails in implementation. Shafter's plan must reflect not just best practices from other communities, but the specific priorities, values, and operational realities of Shafter's leadership and community. Without early investment in relationships, shared understanding, and process design, even the most sophisticated analysis can produce recommendations that don't fit local context or political realities. This phase ensures that everything we build together is designed for Shafter's specific circumstances and genuine implementation success.		
	Project Kick-Off Meeting and Planning Alignment Project Management Team (PMT) <i>Purpose: Convene a kickoff session with the PMT to review and finalize the work plan, confirm project scope, align on desired outcomes, clarify roles, and establish communication cadence.</i> Action Items for PMT: 1. Finalize Steering Committee membership list (SEDC Board members, city leaders, select community stakeholders) by Friday, December 5, 2025 2. Develop a list of key stakeholders for Site Visit #1 interviews (property owners, elected officials, education partners, major employers, community leaders) by Friday, December 5, 2025 3. Compile lists of business owners, entrepreneurs, workforce and economic development partners, and sector stakeholders to participate in Phase 03 activities by Friday, December 5, 2025. PMT will manage RSVPs and logistics for these discussions. <i>The Steering Committee will be formally launched during Site Visit #1 in the first week of December 2025.</i>	Tuesday, Nov. 25, 2025	
	Prior Plan and Data Review <i>Purpose: Conduct comprehensive review of background documents including existing economic reports, the General Plan update materials, corridor studies, and other relevant</i>	November 17 – December 12, 2025	

materials to understand existing priorities and frameworks.

Site Visit #1: Steering Committee Launch, City Tour, and Leadership Interviews

Week of Dec. 15, 2025

Purpose:

- 1) *Host an in-person Steering Committee Launch Meeting to review the project work plan, establish Committee priorities, introduce the CEDS compliance framework, and gather early insights into Shafter's challenges and strengths from Committee members.*
- 2) *Conduct a first round of 1:1 interviews with Steering Committee members, City leaders, and key stakeholders to define success, identify initial opportunities and concerns, and ground the process in local knowledge.*
- 3) *Take a guided tour of Shafter, including key industrial corridors (Lerdo Highway, 7th Standard Road), downtown, the Wonderful Logistics Center, rail infrastructure, and emerging development areas.*

Phase 01 Deliverables

Work Plan and Engagement Calendar

Site Visit #1: Steering Committee Launch, City Tour, and Leadership Interviews

Site Visit #1 Memo: Early Engagement Insights

Phase 02 Why This Matters

Phase 2 establishes the analytical foundation for Shafter's Economic Development Strategic Plan. By assessing the city's economy, workforce, and corridors within a regional and national context, this phase will identify where Shafter competes today, where growth can be accelerated, and how land use, policy, and workforce strategies can be aligned to achieve inclusive prosperity.

CRITICAL NOTE: Phase 02 will run concurrently with Phase 03 to achieve the compressed 4.5-month timeline.

Economic Baseline and Benchmarking Report

December 1 – 19, 2025

Purpose: Develop comprehensive analysis of Shafter's economic and fiscal base, benchmarking performance against comparable communities (Tulare, Corcoran, Delano, Porterville, Wasco, Hanford) to evaluate productivity, job density, infrastructure readiness, and fiscal sustainability while integrating equity indicators.

Industry Cluster & Supply-Chain Analysis and Occupational Forecast <i>Purpose: Identify and evaluate industry clusters where Shafter holds regional advantage (advanced manufacturing and logistics, ag-tech and food processing, clean energy and hydrogen, digital infrastructure and automation), mapping ecosystem relationships, suppliers, end markets, and innovation drivers to define where Shafter can lead and which clusters offer greatest return on investment. In collaboration with Kern CCD, Bakersfield College, CSU Bakersfield, and Wonderful Education System, model ten-year occupational growth and replacement needs across these key industries to identify high-demand skills, credentials, and training requirements aligned with local education programs and career pathways.</i>	January 5 – 23, 2026
Asset and Policy Review <i>Purpose: Review Shafter's industrial, infrastructure, and digital assets (Wonderful Industrial Park, Minter Field Airport, rail, fiber, corridors) and evaluate zoning, incentives, and entitlement processes. Examine fiscal position, revenue structure, and capacity to invest in economic development priorities, identifying potential fiscal tools and funding mechanisms.</i>	December 1, 2025 – January 26, 2026
Corridor Deep-Dive Assessment <i>Purpose: Complete detailed market and land-use analysis of Lerdo Highway and 7th Standard Road, assessing parcel configuration, infrastructure capacity, zoning consistency, and market potential to identify catalytic sites for near-term investment and corridor enhancements.</i>	December 1, 2025 – January 26, 2026
Global Trends Analysis and International Best Practices <i>Purpose: Develop a bespoke Shafter-specific framework to identify and define economic opportunities beyond the regional analysis. This process will unfold in four steps:</i> <i>1. Scan global megatrends</i> <i>2. Map policy and funding flows</i> <i>3. Analyze capital and innovation activity</i> <i>4. Apply a Shafter filter</i> <i>For priority clusters identified through the cluster analysis, examine how leading international and domestic regions are building competitive ecosystems.</i>	January 26 – February 6, 2026
Virtual Steering Committee Meeting: Research Findings Presentation	Week of February 23, 2026

Purpose: Present Phase 02 findings to Steering Committee including peer benchmarking, cluster analysis, global trends, workforce forecast, fiscal assessment, and corridor analysis. Gather feedback and validate strategic direction.

Phase 02 Deliverables

Economic Baseline and Benchmarking Report

Industry Cluster & Supply-Chain Analysis and Occupational Forecast

Asset and Policy Review

Corridor Deep-Dive Assessment

Global Trends Analysis and International Best Practices

Phase 03 Why This Matters

The strength of Shafter's economy lies in its people—the manufacturers, agricultural producers, educators, and entrepreneurs who power it every day. This phase ensures those perspectives shape the plan's priorities through targeted dialogues with employers, educators, civic leaders, and residents.

CRITICAL NOTE: Phase 03 will run concurrently with Phase 02 to achieve the compressed timeline.

Branded Project Website and Community Survey

Week of December
15, 2025

Purpose: Launch a custom-branded microsite to serve as the public-facing hub for the Economic Development Strategic Plan, providing transparency, building community awareness, and facilitating engagement throughout the process.

Deploy digital survey (mobile-friendly, bilingual English/Spanish) through project website, social media, chambers, and community networks to collect input from residents and businesses on business climate, workforce readiness, infrastructure needs, quality of life, and priorities for Shafter's economic future.

Stakeholder Interview Series

December 8, 2025
– January 9, 2026

Purpose: Conduct 12-15 in-depth interviews with City Council members, business leaders, workforce and education partners, real-estate developers, elected officials, and corridor stakeholders to validate Phase 2 findings, surface early implementation ideas, and identify local champions.

Site Visit #2: Sector and Partner Roundtables, Corridor Enhancement Workshops, and Community Open

Week of February
9, 2026

House

Purpose: Conduct comprehensive mid-process site visit combining intensive stakeholder engagement with public transparency to test draft findings and gather feedback on emerging strategic direction.

1. **Sector and Partner Roundtables:** Facilitate 6-8 focused roundtable discussions organized around Shafter's key industries and themes (Manufacturing and Logistics; Ag-Tech and Food Systems; Clean Energy and Hydrogen; Entrepreneurship and Small Business; Workforce Alignment and Education; Housing and Infrastructure; Corridor Enhancement and Placemaking), bringing together 10-15 participants per session for focused dialogue on opportunities, challenges, workforce needs, and policy priorities to co-design pilot programs and investment priorities.
2. **Corridor Enhancement Workshops:** Convene interactive design workshops to explore land use, infrastructure, and placemaking opportunities for Lerdo Highway and 7th Standard Road. Participants will review visual maps, investment concepts, and infrastructure priorities to identify catalytic sites and test concepts for signage, connectivity, and public-realm improvements.
3. **Community Open House:** Host open house to build transparency and invite public feedback on draft strategy through interactive displays, infographics, and discussion stations showcasing economic insights, corridor concepts, and emerging themes.

Engagement Summary Report

Week of February
16, 2026

Purpose: Synthesize all engagement findings into a comprehensive report capturing community priorities, values, and ideas across interviews, roundtables, workshops, and surveys, highlighting consistent themes and "big ideas" to inform Phase 4 strategic framework.

Phase 03 Deliverables

Branded Project Website
Community and Business Survey
Engagement Summary Report

Phase 04 Why This Matters

Inclusive growth in Shafter means building an economy that works for everyone. This phase connects all the pieces—industry clusters, workforce pipelines, corridors, and neighborhoods—into one coherent framework for prosperity that positions the city as both a great place to work and a great place to live

Integrated Framework for Inclusive Growth

February 16 –
March 6, 2026

Purpose: Translate analytical and engagement insights into actionable framework built around four pillars:

1. *Investment and Industry Development*
2. *Workforce and Talent Alignment*
3. *Corridors and Placemaking*
4. *Policy and Governance Alignment.*

Each pillar will include 3-5 strategies, defined partners, and measurable outcomes. Framework will satisfy CEDS compliance requirements including economic resiliency and disaster preparedness.

Site Visit #3: Collaborative Design Sessions and Leadership Alignment

Week of March 9,
2026

Purpose: Facilitate high-impact design sessions uniting technical analysis with local knowledge through cross-sector workshops with Steering Committee and partners to stress-test framework, identify synergies, and prioritize catalytic "Big Bets" projects. Includes Site Visit #3 (Strategic Visioning Workshop and Community Open House) and Site Visit #4 (executive strategy session with City Council and senior staff to refine phasing, assign implementation leads, and confirm funding pathways).

Economic Impact Modeling for Strategic Investments

Week of March 16,
2026

Purpose: Conduct IMPLAN economic impact modeling for major investment opportunities (corridor development, target sector attraction, workforce infrastructure) to estimate job creation, revenue generation, fiscal ROI, and economic multiplier effects.

Implementation Roadmap, Year 1 Work Plan, and Responsibility Matrix

March 9 – 27, 2026

Purpose: Develop detailed implementation matrix assigning each action to specific responsible parties, supporting partners, timelines, and estimated costs. Includes comprehensive Year 1 Work Plan, action plans for small business and entrepreneurship support, workforce development initiatives, corridor enhancement priorities, fiscal impact analysis, and funding pathways linking

strategies to EDA grants, GO-Biz programs, CalCompetes, USDA, IJJA funding, state climate programs, and local fiscal tools.

General Plan Crosswalk and CEDS Compliance Documentation

March 9 – 27, 2026

Purpose: Ensure full integration with General Plan update and CEDS compliance for EDA funding eligibility by mapping each recommendation to relevant General Plan elements and developing CEDS documentation including regional economy summary, SWOT analysis, strategic direction, economic resiliency component, performance measures, and stakeholder engagement documentation.

Performance Monitoring Dashboard

March 9 – 27, 2026

Purpose: Design dual-system performance tracking framework: (1) Public-facing dashboard (Power BI or Tableau) integrated into City website tracking sector growth, job creation, business activity, and corridor investment, and (2) Internal Excel/Google Sheets tracker for staff to update annually and monitor implementation progress.

Final Plan Production and Delivery

Week of March 30, 2026

Purpose: Finalize comprehensive Economic Development Strategic Plan incorporating all feedback and produce multiple formats: (1) Full Technical Plan for staff and decision-makers, (2) Executive Summary Deck for business and education partners, and (3) Public Summary Brief/Story Map for residents featuring visual storytelling and infographics.

Site Visit #4: Final Strategic Plan Presentation and Adoption

Week of March 30, 2026

Purpose: Present Final Economic Development Strategic Plan to City Council, Shafter EDC Board, and Steering Committee, articulating economic vision, strategic priorities, implementation roadmap, Year 1 actions, fiscal feasibility, and funding pathways to position plan for formal adoption and immediate implementation.

Phase 04 Deliverables

Integrated Framework for Inclusive Growth

Site Visit #3: Collaborative Design Sessions and Leadership Alignment

Economic Impact Modeling for Strategic Investments

Implementation Roadmap, Year 1 Work Plan, and
Responsibility Matrix

General Plan Crosswalk and CEDS Compliance
Documentation

Performance Monitoring Dashboard

City of Shafter Comprehensive Economic Development
Strategic Plan

Site Visit #4: Final Strategic Plan Presentation and
Adoption



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Randy Milligan, Police Chief

SUBJECT: POLICE DEPARTMENT ADMINISTRATIVE VEHICLE PURCHASE

RECOMMENDATION

Council find the action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines; approve the purchase of a new Chevrolet Tahoe from Richland Chevrolet in the amount of \$75,428.70; emergency outfitting in the amount of \$17,341.03; mobile radio in the amount of \$4,358.75 for use by the Police Department; and authorize the Chief of Police to sign the purchase agreement of said vehicle on behalf of the City.

BACKGROUND

The Police Department oversees a fleet of vehicles used for both patrol duties and administrative functions. On October 21, 2025, the City Council approved the creation of a new Assistant Chief position. However, the department currently does not have a suitable administrative vehicle for this role.

Typically, the Police Department utilizes outfitted Ford SUVs for administrative purposes. Unfortunately, the ordering window for these vehicles has closed and is not expected to reopen until next year, which means that any new vehicles will not be delivered until the end of 2026.

Richland Chevrolet, a local dealership that has previously supplied vehicles to the City, currently has Chevrolet Tahoes available for retail sale. Unlike patrol vehicles, it is not necessary to special order this vehicle. The Police Department maintains a contract with American Emergency Products (A.E.P.), which has provided emergency equipment and outfitting maintenance for the fleet since 2003. Additionally, mobile radios for police vehicles must be purchased from Motorola, as they are the only provider of public safety radios.

The larger-sized vehicle will also serve as a mobile command center, which the police department currently lacks. These types of vehicles can be rapidly deployed and provide advanced technology for quick and reliable communication, and enhance the efficient deployment of personnel and resources to respond to the needs of the community during large events or emergency operations.

POLICE DEPARTMENT ADMINISTRATIVE VEHICLE PURCHASE

Richland Chevrolet 2025 Chevrolet Tahoe	\$75,428.70
A.E.P. Outfitting of Emergency Equipment	\$17,341.03
Motorola Mobile Radio	\$4,358.75

FISCAL IMPACT

If approved by the Council, a budget adjustment will be required to allocate \$97,128.48 from the General Fund by utilizing the cost savings of open personnel positions.

CEQA ANALYSIS

The action is not defined as a "project" per Section 15378(b)(4) of the CEQA Guidelines because the action is the purchase of a administrative vehicle, outfitting of emergency equipment, mobile radio and therefore, it is governmental fiscal activity that does not involve any commitment to a specific project that can result in a potentially significant impact and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

Not Applicable

ATTACHMENTS

1. Police Tahoe
2. Police Tahoe Build
3. QTE 42676 from AEP_Shafter PD_Assistant Cheif Tahoe
4. APX4500



Date: 10/31/2025
 Salesperson: Noel Barboza
 Manager: Cameron Hunter

FOR INTERNAL USE ONLY

BUSINESS NAME	Shafter Police Dept.	Home Phone :
CONTACT		
Address :	201 Central Valley Hwy SHAFTER, CA 93263 KERN	Work Phone :
E-Mail :		Cell Phone :

VEHICLE			
Stock # :	PoliceLocate	New / Used :	New
VIN :	1GNS5NKD7TR105021		Mileage: 0
Vehicle :	2026 Chevrolet Tahoe		Color : Black
Type :	w/Comfort Package		
Body Size :	Tahoe	Style : 2WD LT w/5.3L V8 Gasoline Engine	Unit Class :

Market Value Selling Price	70,204.00
Doc Fee - Retail	85.00
Tax	5,095.95
MVSC - Retail	35.00
Tire Fee - Retail	8.75
Balance	75,428.70



Vehicle Locator

Dealer Information

RICHLAND CHEVROLET COMPANY

511 CENTRAL AVE

SHAFTER, CA 93263

Phone: 661-746-4981

Fax: 661-746-5209

1GNS5NKD7TR105021

Model Year: 2026

Make: Chevrolet

Model: Tahoe

2WD-CC10706

PEG: LT Preferred Equipment Group-1LT

Primary Color: Black-GBA

Trim: 1LT/1SP/2LT/2Z7-Leather, Jet Black, Interior Trim-H0Y

Engine: Engine: 5.3L, EcoTec3 V-8, DI, Dynamic Fuel Mgt, V V T-L84

Transmission: 10-Speed Automatic-MHS

Event Code: 5000-Delivered to Dealer

Order #: FMRHCD

Order Type: TRE-Retail Stock

Additional Vehicle Information

Vehicle Options

Chargeable Options

MSRP

3 Years Sirius XM-R6P	\$299.00
Comfort Package-Y55	\$2,215.00
LPO - Dark Essentials Package-PDB	\$475.00
LPO - Get Active Package-RFZ	\$750.00
Seat, 2nd row Bucket, power release-ATN	\$370.00
Wheels: 20" Machined Aluminum w/ Charcoal Pockets-NZV	\$1,100.00

No Cost Options

10-Speed Automatic-MHS
California Emissions-YF5
Engine: 5.3L, EcoTec3 V-8, DI, Dynamic Fuel Mgt, V V T-L84

Other Options

120 Volt Electrical Receptacle, In Cab-KI4

4G LTE Wi-Fi Hotspot capable-VV4

AXLE LIMITED SLIP-G86

Alternator, 220 AMP-KW5

Audio System, Adv Color LCD display
w/Google Built-in-URW

Black-GBA

COUNTRY UNITED STATES OF AMERICA
(USA)-EF7

Center Floor Console, fixed-D07

Connected Camera, Interior/Exterior-UCV

Cross Traffic Alert Braking-CTB

DISPLAY INSTRUMENT DRIVER INFO,
DISPLAY ONLY, FAMILY C, 11", 2000 X 8 10-
URF

ENGINEERING YEAR 2026-J26

Floor Covering: Carpet, Color Keyed-B30

Front License Plate Mounting Provisions-VK3

HEADLAMP LEVEL UPPER-TGE

Heated Seats, Front-KA1

Heated Steering Wheel-KI3

ISRV Mirror, Electro-chromatic-DD8

Keyless Open & Keyless Start-ATH

LAMP REAR COMBO UPLEVEL-TAU

LPO - Badge Exterior Black Nameplates-RIK

LPO Processing Option-YM8

LPO--Chevy Bow Tie, Blacked Out-SFZ

LUMBAR PASSENGER SEAT, POWER, 2 WAY-
AT9

Luggage Rack, side rails, chrome-V55

Luxury Package-WPL

Memory Settings, recalls presets for driver pwr
seat-A45

Nameplate - Chevrolet-X88

OnStar Communication System-UE1

Pedestrian and Bicyclist Detection, Front-UKT

Processing Option-R6Q

Radio Controls -Steering Wheel-UK3

Rear Camera, Mirror Washer-CWA

Remote Engine Starting Pkg-BTV

Sales Stock Orders-SLM

Seats: Front, Bucket, Full Feature-A50

Sensor, Pedestrian Detection-UKK

Single Exhaust System-NB5

Speaker System, Premium Surround-UQS

Surround Vision, HD-UV2

Theft Protection System, Unauthorized Entry-
UTJ

1LT/1SP/2LT/2Z7-Leather, Jet Black, Interior
Trim-H0Y

ACCESSORY PROTECTOR - REAR BUMPER-
VTB

Adaptive Cruise Control-KSG

Assist Steps, Black-BVE

Audio System, Virtual Cockpit-IVE

Buckle-To-Drive-T8Z

California Prop 65 Label-65C

Climate Control, Electronic - Multi-zone-CJ2

Cooler, Engine Oil-KC4

DETECTION SIDE DOOR OPENING WARNING,
PEDESTRIANS/BICYCLISTS/VEHICLE-UOW

ENG CONTROL DISABLE STOP/START, NON-
LATCHING-ENL

Enhanced Automatic Emergency Braking-UGN

Floor Mats, color-keyed, carpeted 1st and 2nd
row-B58

GVW Rating 7400 Lbs-C6C

Headlamps, IntelliBeam-TQ5

Heated Seats: 2nd Row-KA6

Homelink Garage Door Opener-UG1

Interior Trim, Jet Black-4AA

LAMP FRT FOG FRT FOG, LED-T40

LANE ACTIVE SAFETY KEEP ASSIST
(OPTIMAL RETURN)-UKM

LPO - Cargo Net-W2D

LPO- Cargo Security Shade-VRS

LT Preferred Equipment Group-1LT

Liftgate, Power-TB5

Lumbar, Driver side, power-AL9

MARKETING AREA US, PUERTO RICO/USVI-
MAH

Mirror, Outside, Power, Heated, Auto-Dimming
w/Turn Ind-DXR

Obstacle Detection Enhanced, Extended
Trailer View-UKZ

Option Package Discount-1SZ

Power Seat Adjuster (Driver's Side)-A2X

RESTRAINT SYSTEM DRIVER (SINGLE,
ADAPTIVE) & PASS (DUAL) FRT, FRT & C TR
SEAT SIDE, ROOF SIDE-ASD

Rear Axle: 3.23 Ratio-GU5

Rear Cross Traffic Alert Braking-UFB

SENSOR COLLISION AVOIDANCE &
MITIGATION, VEHICLE REVERSE MOVEMENT-
UVZ

Seat, 3rd row 60/40 Bench, power-AS8

Sensor, Forward Collision Alert-UEU

Side Active Safety-UKI

SiriusXM Satellite Radio (subscription)-U2K

Steering Column, Manual Tilt & Telescoping-
N37

Suspension Package, Premium Smooth Ride-
ZW7

Tires, 20in P275/60R20, All-Season, Blackwall-
XCI

"~" indicates vehicle belongs to Trading Partner's inventory

Disclaimer:

GM has tried to make the pricing information provided in this summary accurate. Please refer to actual vehicle invoice, however, for complete pricing information. GM will not make any sales or policy adjustments in the case of inaccurate pricing information in this summary.



Quotation

Date Oct 29, 2025	Page 1
Order Number QTE0042676	

AEP - California, LLC

3437 Landco Dr. Suite A
Bakersfield, CA 93308
Remit to: 10729 Wheatlands Ave. Suite C
Santee, CA 92071

Sold To:

Shafter Police Department
201 Central Valley Highway
email invoices to: RMilligan@Shafter.com
cc: JFerandez@shafter.com & Jyork@Shafter.com
Ghernandez@shafter.com
Shafter, CA 93263

Ship To:

AEP-Bakersfield
3437 Landco Drive
Bakersfield, CA, 93308

Reference	PO Number	Customer No.	Salesperson	Order Date	Ship Via	Terms
Assistant Chief Tahoe		SHA11001	AS	Oct 29, 2025		NET30

Year	Make	Model	Color	State Contract #
2026	Chevrolet	Tahoe (Retail)	Black	NA

Qty. Ord.	Item / Vendor Part Number	Description	Unit Price	Tax	Extended Price
		Agency Contact: Chief Randy Milligan, 661-978-4991 rmilligan@shafter.com ***Siren/ Lightbar Package***			
1.00	LBAR04592 / ENFWB01EVS	nForce Interior Light Bar / 2021+ Tahoe / DS-RW PS-BW - SO Quote # QSF110041	1,094.7000	Y	1,094.70
1.00	SIRE00634 / ENGSA5200HPP	500 Series Handheld Control System, 200W Dual Tone	842.5500	Y	842.55
1.00	VACC03323 / 7160-0993	Zirkona Controller Mount	72.1100	Y	72.11
1.00	VACC02548 / ENGLMK001	bluePRINT Link Micro Module 2021+ Chevy Tahoe	384.3800	Y	384.38
2.00	SPEA00253 / ETSS100J5	100 Watt Composite Siren Speaker with Universal Bail Bracket	238.3100	Y	476.62
1.00	SPEA00256 / ETSSVBK07	Speaker Bracket Assy Kit for (2) 100J Speakers ***Front Grill Lighting***	36.3900	Y	36.39

Quotation continued on next page ...



Quotation

Date Oct 29, 2025	Page 2
Order Number QTE0042676	

AEP - California, LLC

3437 Landco Dr. Suite A
Bakersfield, CA 93308
Remit to: 10729 Wheatlands Ave. Suite C
Santee, CA 92071

Sold To:

Shafter Police Department
201 Central Valley Highway
email invoices to: RMilligan@Shafter.com
cc: JFerandez@shafter.com & Jyork@Shafter.com
Ghernandez@shafter.com
Shafter, CA 93263

Ship To:

AEP-Bakersfield
3437 Landco Drive
Bakersfield, CA, 93308

Reference	PO Number	Customer No.	Salesperson	Order Date	Ship Via	Terms
Assistant Chief Tahoe		SHA11001	AS	Oct 29, 2025		NET30

Year	Make	Model	Color	State Contract #
2026	Chevrolet	Tahoe (Retail)	Black	NA

Qty. Ord.	Item / Vendor Part Number	Description	Unit Price	Tax	Extended Price
3.00	LEDS04175 / EMPSCG2STS4D	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Red/White	129.1500	Y	387.45
3.00	LEDS03901 / EMPSCG2STS4E	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Blue/White	129.1500	Y	387.45
1.00	INST05526 / Parts	Grille Light Mounting Bracket, 6 Mod, 25-26 Tahoe	58.9400	Y	58.94
6.00	VACC02904 / FT-UNV-SOB5-3WR-02	bluePRINT 500 w/3-Wire LED Extension Single (Mirror), Univer ***Running Board LEDs***	30.4000	Y	182.40
2.00	LEDS04175 / EMPSCG2STS4D	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Red/White	129.1500	Y	258.30
2.00	LEDS03901 / EMPSCG2STS4E	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Blue/White	129.1500	Y	258.30
2.00	BKRT00153 / CTRUNBMPMT	Running Board mPower (Pair) Mounting Bucket, 2021+ Tahoe - (2) Driver side Running Board - (2) Passenger side Running Board	92.0000	Y	184.00
4.00	VACC02904 / FT-UNV-SOB5-3WR-02	bluePRINT 500 w/3-Wire LED Extension Single (Mirror), Univer	30.4000	Y	121.60

Quotation continued on next page ...



Quotation

Date Oct 29, 2025	Page 3
Order Number QTE0042676	

AEP - California, LLC

3437 Landco Dr. Suite A
Bakersfield, CA 93308
Remit to: 10729 Wheatlands Ave. Suite C
Santee, CA 92071

Sold To:

Shafter Police Department
201 Central Valley Highway
email invoices to: RMilligan@Shafter.com
cc: JFerandez@shafter.com & Jyork@Shafter.com
Ghernandez@shafter.com
Shafter, CA 93263

Ship To:

AEP-Bakersfield
3437 Landco Drive
Bakersfield, CA, 93308

Reference	PO Number	Customer No.	Salesperson	Order Date	Ship Via	Terms
Assistant Chief Tahoe		SHA11001	AS	Oct 29, 2025		NET30

Year	Make	Model	Color	State Contract #
2026	Chevrolet	Tahoe (Retail)	Black	NA

Qty. Ord.	Item / Vendor Part Number	Description	Unit Price	Tax	Extended Price
		Rear 1/4 Window LED's			
1.00	LEDS04175 / EMPSCG2STS4D	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Red/White	129.1500	Y	129.15
1.00	LEDS03901 / EMPSCG2STS4E	3-Wire mPower Fascia LED, Stud Mount, 12-LED, Blue/White	129.1500	Y	129.15
2.00	LEDS03567 / PMP2WSSSB	4" mPower 25-90 degree Glass Mount/Shroud, Black Qtr Glass Mount	14.3500	Y	28.70
2.00	VACC02904 / FT-UNV-SOB5-3WR-02	bluePRINT 500 w/3-Wire LED Extension Single (Mirror), Univer	30.4000	Y	60.80
		Rear Interior Directional Lightbar			
1.00	LBAR04608 / ENFWB01EHC	nForce Int Rear Lightbar, 2021+ Tahoe, DRV R/A - PASS B/A - SO Quote # QSF110041	1,094.7000	Y	1,094.70
		FasTech Harness/ Electrical System			
1.00	PATC00356 / FT-UNV-SOB5-FLEX	FasTech Flex Universal Harness, SoundOff 500	2,236.0000	Y	2,236.00

Quotation continued on next page ...



Quotation

Date Oct 29, 2025	Page 4
Order Number QTE0042676	

AEP - California, LLC

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Ghernandez@shafter.com
Shafter, CA 93263

Ship To:

AEP-Bakersfield
3437 Landco Drive
Bakersfield, CA, 93308

Reference	PO Number	Customer No.	Salesperson	Order Date	Ship Via	Terms
Assistant Chief Tahoe		SHA11001	AS	Oct 29, 2025		NET30

Year	Make	Model	Color	State Contract #
2026	Chevrolet	Tahoe (Retail)	Black	NA

Qty. Ord.	Item / Vendor Part Number	Description	Unit Price	Tax	Extended Price
1.00	VACC02241 / B07PPLK8L4	RJ45 Splitter, 1-Male to 3-Female, Use for BP SYNC/LINK/CP	24.7000	Y	24.70
1.00	LIGH00331 / M84434RW-A	6" LED Dome Light, Red/White, 110 Lumens (Above Console) ***Radio Antenna*** APX 6500 Command Mic	65.6000	Y	65.60
1.00	ANTE00773 / EF-460-3F	Glass Mount Antenna, Easy Fit Covert, 450-470MHz	49.3900	Y	49.39
1.00	ANTE00388 / RFE6105	RF Adapter, FME Male to Mini-UHF Male	8.0000	Y	8.00
1.00	CONS01276 / MMBP-25	Magnetic Microphone Mount BP ***TruckVault***	36.0000	Y	36.00
1.00	STOR01058 / T-CHTAHM2-21N-TR	Truck Vault, 2-Drawer Mag Height, Combo Lock, 2026 Tahoe ***Installation/ Freight***	3,375.0000	Y	3,375.00
36.00	LABO90001 / AEP INSTALL	Installation Labor Services EVT-Certified Technician Labor	105.0000	Y	3,780.00
1.00	SHOP90006 / Shop Supplies	Installation Materials / Shop Supplies	150.0000	Y	150.00

Quotation continued on next page ...



Quotation

Date Oct 29, 2025	Page 5
Order Number QTE0042676	

AEP - California, LLC

3437 Landco Dr. Suite A
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Remit to: 10729 Wheatlands Ave. Suite C
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Shafter Police Department
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email invoices to: RMilligan@Shafter.com
cc: JFerandez@shafter.com & Jyork@Shafter.com
Ghernandez@shafter.com
Shafter, CA 93263

Ship To:

AEP-Bakersfield
3437 Landco Drive
Bakersfield, CA, 93308

Reference	PO Number	Customer No.	Salesperson	Order Date	Ship Via	Terms
Assistant Chief Tahoe		SHA11001	AS	Oct 29, 2025		NET30

Year	Make	Model	Color	State Contract #
2026	Chevrolet	Tahoe (Retail)	Black	NA

Qty. Ord.	Item / Vendor Part Number	Description	Unit Price	Tax	Extended Price
		Freight/Shipping			
		Shipping for Truck Vault		N	225.00
		Shipping for Everything Else		N	50.00
		Customer Supplied Equipment			
1.00	INST05685 / CSM	Motorola Command Mic Radio	0.0000	N	0.00

Thank you for the opportunity to earn your business			Parts	12,132.38
Terms & Conditions:			Labor / Services	3,780.00
• ESTIMATES VALID FOR 30 DAYS			Trans / Trip / Fee	0.00
• Orders will be invoiced upon notification of completion			Shipping	275.00
• Returns subject to 25% restocking fee. No returns on special order items.			Order Discount	0.00
• Credit Card payments accepted for payments of orders/invoicing totaling \$10,000 or less only.			Subtotal	16,187.38
SIGNATURE (not required if PO/contract is issued) _____			Total sales tax	1,153.65
			Total order	17,341.03



SHAFTER POLICE DEPT, CITY OF

APX 4500

11/03/2025

11/03/2025

SHAFTER POLICE DEPT, CITY OF
201 CENTRAL VALLEY HWY
SHAFTER, CA 93263

RE: Motorola Quote for APX 4500

Dear Randy Milligan,

Motorola Solutions is pleased to present SHAFTER POLICE DEPT, CITY OF with this quote for quality communications equipment and services. The development of this quote provided us the opportunity to evaluate your requirements and propose a solution to best fulfill your communications needs.

This information is provided to assist you in your evaluation process. Our goal is to provide SHAFTER POLICE DEPT, CITY OF with the best products and services available in the communications industry. Please direct any questions to Daniel Moran at Daniel.Moran1@motorolasolutions.com.

We thank you for the opportunity to provide you with premier communications and look forward to your review and feedback regarding this quote.

Sincerely,

Daniel Moran

Billing Address:
 SHAFTER POLICE DEPT, CITY OF
 201 CENTRAL VALLEY HWY
 SHAFTER, CA 93263
 US

Quote Date:11/03/2025
 Expiration Date:01/02/2026
 Quote Created By:
 Daniel Moran
 Daniel.Moran1@
 motorolasolutions.com

End Customer:
 SHAFTER POLICE DEPT, CITY OF
 Randy Milligan
 rmilligan@shafter.com
 +1.661.746.8500

Contract: 17724 - HGAC (TX)-RA05-21

Line #	Item Number	Description	Qty	List Price	Sale Price	Ext. Sale Price
	APX™ 4500 Enhanced					
1	M22SSS9PW1BN	APX4500 ENHANCED UHF R2 MOBILE	1	\$2,356.00	\$1,719.88	\$1,719.88
1a	G24AX	ENH: 3 YEAR ESSENTIAL SVC	1	\$216.00	\$216.00	\$216.00
1b	G66BF	ADD: DASH MOUNT O2 APXM	1	\$148.00	\$108.04	\$108.04
1c	QA02812AE	ADD: P25 9600 TRUNKING W/ INTEROPERABILITY	1	\$2,436.00	\$1,778.28	\$1,778.28
1d	GA01606AA	ADD: NO BLUETOOTH/ WIFI/GPS ANTENNA NEEDED	1	\$0.00	\$0.00	\$0.00
1e	B18CR	ADD: AUXILIARY SPKR 7.5 WATT APX	1	\$71.00	\$51.83	\$51.83
1f	GA00804AA	ADD: APX O2 CH (GREY)	1	\$579.00	\$422.67	\$422.67
1g	G89AC	ADD: NO RF ANTENNA NEEDED	1	\$0.00	\$0.00	\$0.00
1h	G444AH	ADD: APX CONTROL HEAD SOFTWARE	1	\$0.00	\$0.00	\$0.00
1i	W22BA	ADD: STD PALM MICROPHONE APX	1	\$85.00	\$62.05	\$62.05
1j	QA09113AB	ADD: BASELINE RELEASE SW	1	\$0.00	\$0.00	\$0.00
1k	G193AK	ADD: ADP ONLY (NON-P25 CAP COMPLIANT) (US ONLY)	1	\$0.00	\$0.00	\$0.00

Grand Total **\$4,358.75(USD)**



Any sales transaction following Motorola's quote is based on and subject to the terms and conditions of the valid and executed written contract between Customer and Motorola (the "Underlying Agreement") that authorizes Customer to purchase equipment and/or services or license software (collectively "Products"). If no Underlying Agreement exists between Motorola and Customer, then Motorola's Standard Terms of Use and Motorola's Standard Terms and Conditions of Sales and Supply shall govern the purchase of the Products.
 Motorola Solutions, Inc.: 500 West Monroe, United States - 60661 ~ #: 36-1115800

Notes:

- Unless otherwise noted, this quote excludes sales tax or other applicable taxes (such as Goods and Services Tax, sales tax, Value Added Tax and other taxes of a similar nature). Any tax the customer is subject to will be added to invoices.





CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Marcos Torres, Deputy Public Works Director

SUBJECT: WELL NO. 9 PUMP & MOTOR EMERGENCY REPAIRS

RECOMMENDATION

Council find the action is exempt from the California Environmental Quality Act; ratify the City Manager's declaration of a public emergency and emergency repair work performed by Bakersfield Well & Pump, Lamont Fence and Witcher Electric at the water well site No.9 valued at up to \$60,000.

BACKGROUND

Well No.9 is a non-potable irrigation well located near the Shafter High School football field, which is currently used by the school to irrigate recreational and athletic fields. This well is not connected to the City's potable water system and serves instead as an independent irrigation source.

Last month, Public Works Staff was notified that the well was non-operational. A subsequent inspection confirmed that the well motor had failed, requiring immediate removal and replacement of the pump and motor assembly to resume well operations as quickly as possible. The replacement of the pump and motor was completed, requiring final expenditures of up to \$60,000. A total of three City-approved vendors were used to complete the work: Bakersfield Well & Pump, Lamont Fence and Witcher Electric.

Pursuant to Shafter Municipal Code Section 2.68.190, the City Manager may declare a public emergency and contract for immediate repairs necessary to avoid danger to life, health, or property. This section also requires City Council ratification of the declaration by a four-fifths (4/5) vote at the next regular meeting. The purpose of this item is to declare the failure of Well No. 9 to be an emergency that necessitated immediate repairs to avoid service disruptions that would significantly impact public health and safety and to resume normal operations at the facility,

At this time, the Council should ratify the necessity for these actions by a four-fifths (4/5) vote. Delays associated with standard bidding and procurement procedures would have forced the high school to rely on potable water from the City system, potentially impacting water availability for nearby residents.

FISCAL IMPACT

WELL NO. 9 PUMP & MOTOR EMERGENCY REPAIRS

Sufficient funding is available in the Water Capital Improvement Program (CIP No. WA00001) for major well repairs. No budget amendment is required.

CEQA ANALYSIS

The project is categorically exempt from the California Environmental Quality Act (CEQA) under Section 15302 (Class 2 – Replacement and Reconstruction) of the CEQA Guidelines because it is the replacement of a motor and pump at existing Well No. 9 there the repair occurs on the same site with substantially the same purpose and capacity as the replaced water system components.

APPROVED BY THE CITY ATTORNEY

No

ATTACHMENTS

1. Witcher Electric Invoice
2. Lamont Fence Invoice
3. Bakersfield Well & Pump Invoice

Witcher Electric, Inc.
3810 Laborde Place Suite A
Bakersfield, Ca. 93308

Invoice

DATE	INVOICE #
10/3/2025	41925AA

BILL TO
City of Shafter 336 Pacific Ave Shafter, Ca 93263

P.O. NO.	TERMS
	Net 30

ITEM	QUANTITY	DESCRIPTION	RATE	AMOUNT
Technician Service Truck		Well #9		
		Called out because well was down. Troubleshoot and found that the well motor was bad. Disconnected well electrical. Tried to adjust city fill valve.		
	5	Daniel Witcher	88.70	443.50
	5	Truck #2	19.57	97.85
		Subtotal		541.35
		Sales Tax	7.25%	0.00
Total				\$541.35

**Proposal
&
Acceptance**

Lamont Fence Company

3611 Alken Street
Bakersfield, CA 93308

Date

10/23/2025

Phone #	Fax #	E-mail	Cont. State Lic.
661-589-5509	661-589-5535	kweaver@lamontfence.com	#530334

Name / Address			
City of Shafter 720 Commerce Way Shafter, CA. 93263			
Description	Qty	Rate	Total
Attention: Robert Pena Project: Well Site @ High School			
Demo/cut existing 2-3/8" line posts	2		
Install 4" x 10'6" LG40 end/gate posts	2		
Install 1-5/8" LG40 box braces with 3/8" truss rods & tighteners	2		
Connect existing 8' tall 9G chain link to new 4" gate posts	2		
Fabricate & install 16' x 8' double swing gate with 1-5/8" LG40 gate frame & 9G k,k chain link	1		
Signature		Total	\$2,590.00

Bakersfield Well & Pump Co.

7212 Fruitvale Avenue

Bakersfield, CA 93308

To: City of Shafter

336 Pacific Avenue

Shafter, CA 93263

Attn: Robert

Ph: 661-910-0379

QUOTE

10/9/2025

JOB # 25679

PO #

QUOTE

Job Description: Pull 100 HP Sub Motor Well #9 @ Mannel Ave & E. Tulare Ave (Shafter)

Item #	Bid Item Description	Qty	Units	Unit Bid Price	Qty This Period	Period Total	Qty to Date	Total to Date
1	Mobilization / Demobilization	1	LS	\$ 2,500.00	1	\$ 2,500.00	1	\$ 2,500.00
2	Remove and Reinstall Fence	1	LS	\$ 900.00	1	\$ 900.00	1	\$ 900.00
3	Pull 460' of Pump	460	FT	\$ 30.00	460	\$ 13,800.00	460	\$ 13,800.00
4	Inspect Material	1	LS	\$ 500.00	1	\$ 500.00	1	\$ 500.00
5	100hp Motor	1	LS	\$ 19,290.00	1	\$ 19,290.00	1	\$ 19,290.00
6	6" Taper Column	6	EA	\$ 813.00	6	\$ 4,878.00	6	\$ 4,878.00
7	8" x 2' Nipple	1	LS	225.00	1	\$ 225.00	1	\$ 225.00
8	Reinstall 460' of Pump	460	FT	\$ 30.00	460	\$ 13,800.00	460	\$ 13,800.00
9						\$ -		\$ -
10						\$ -		\$ -

TOTALS**\$ 55,893.00****\$ 55,893.00**Prepared By: _____
Ruben Baltierra DateSigned By: _____
John C. Zimmerer DateApproved By: _____
Robert Date

	Total To Date
Amount Earned	\$ 55,893.00
Amount Retained @ 0%	\$ -
Previous Billing(s)	
Total Due	\$ 55,893.00



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Ravi Pudipeddi, City Engineer

SUBJECT: ACCEPTANCE OF DEDICATION OF EASEMENT FOR STREET & PUBLIC UTILITY PURPOSES FROM STEVE PORTENGA AND WINDI PORTENGA, HUSBAND AND WIFE AS JOINT TENANTS

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; accept a dedication of an easement for street and public utility purposes within Assessor Parcel Number 091-280-06 from Steve Portenga and Windi Portenga, husband and wife, as joint tenants, and authorize the City Engineer to execute and record said document.

BACKGROUND

The City Planning Department has received a Conditional Use Permit (CUP) application for improvements within County Assessor Parcel Number 091-280-06, specifically improvements to an existing telecommunications tower site. The subject parcel is at 3751 Santa Fe Way just north of Galpin Street and on the west side of Santa Fe Way. It is owned by Steve Portenga and Windi Portenga, husband and wife, as joint tenants who have leased the tower site to APC Towers IV, LLC, a Delaware Limited Liability Company.

The tower site is located and operating at the back portion of the parcel. The proposed work involves upgrading the tower and other modifications. As part of the CUP process, the City has requested that the owners dedicate an additional 25-foot easement along the parcel frontage for street and utility purposes to support the future widening of Santa Fe Way to its ultimate arterial width.

At no cost to the City, owners have consented to provide an easement for street and public utility purposes. The dedications are shown in Exhibit B of an easement agreement, included with this staff report.

FISCAL IMPACT

The owner has prepared the dedication at no cost to the City. Any recording costs for the document will be very minor. No budget action is required.

CEQA ANALYSIS

**ACCEPTANCE OF DEDICATION OF EASEMENT FOR STREET & PUBLIC UTILITY PURPOSES
FROM STEVE PORTENGA AND WINDI PORTENGA, HUSBAND AND WIFE AS JOINT TENANTS**

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the acceptance of dedication of an easement for street and public utilities purposes and therefore, it is an organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

Yes

ATTACHMENTS

1. Signed Legal & Plat for Proposed Dedication

Recording requested by, for the
benefit of, and when recorded mail
to:

City of Shafter
City Clerk
336 Pacific Avenue
Shafter, California 93263

APN: 091-280-06

ABOVE SPACE FOR RECORDER'S USE
NO RECORDING FEE PURSUANT TO GOVT CODE 27383
NO DOCUMENTARY TRANSFER TAX PURSUANT TO
CALIFORNIA REVENUE & TAXATION CODE 11922
"EXEMPT FROM THE FEE PER GC 27388.1 (A)(1)
PAYMENT OF RECORDING FEES EXPRESSLY EXEMPTED BY LAW."

**EASEMENT FOR
STREET AND PUBLIC UTILITY PURPOSES**

FOR A VALUABLE CONSIDERATION, the receipt of which is hereby acknowledged,

Owner: **STEVE PORTENGA AND WINDI PORTENGA, husband and wife as join tenants,**

hereinafter called "**GRANTOR**", hereby grants to the **CITY OF SHAFTER**, a California municipal corporation, hereinafter called "**GRANTEE**", a nonexclusive perpetual easement and right-of-way, consent, and approval for public street and public utility purposes, including, but not limited to, the right to construct, operate, maintain, repair, reconstruct, alter, and remove public street improvements, public utilities, public landscaping including wall improvements, and any appurtenant and necessary surface and subsurface structures and other materials upon, over, and across those certain strips of land in the County of Kern, State of California, more particularly described in Exhibit "A" and as shown in Exhibit "B", attached hereto and incorporated herein.

Said easement to be kept open, clear, and free from buildings and structures of any kind.

This grant is subject to all existing conditions, restrictions, reservations, easements, servitudes and rights of way, whether of record or not.

IN WITNESS WHEREOF, the parties have executed this instrument as of this 28th day of October, 2025.

GRANTOR:

STEVE PORTENGA AND WINDI PORTENGA, husband and wife as joint tenants,


SIGNATURE

10/28/25
DATE

STEVE Portenga
PRINT


SIGNATURE

10-28-2025
DATE

Windi Portenga
PRINT

ALL SIGNATURES SHALL BE NOTARIZED, UNUSED SIGNATURE BLOCKS SHALL BE CROSSED OUT

See attached notarial certificate - SM

ALL CAPACITY ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

STATE OF California

COUNTY OF Kern

On October 28, 2025 before me, Sonia Manuz, Notary Public
(Date) (Name and title of the officer)

personally appeared Steve Porteng and Windi Portenga
(Name of person signing)

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Sonia Manuz
Signature of officer



(Seal)

CERTIFICATE OF ACCEPTANCE

(Government Code Section 27281)

This is to certify that the interest in real property conveyed by **EASEMENT FOR STREET AND PUBLIC UTILITY PURPOSES** dated _____, 20_____, from: **STEVE PORTENGA AND WINDI PORTENGA, husband and wife as joint tenants**, to the **CITY OF SHAFTER**, a California Municipal Corporation, is hereby accepted for public purposes by order of the City Council of the City of Shafter on _____, 20_____, and the grantee consents to recordation thereof by its duly authorized officer.

CITY OF SHAFTER

By: _____
Lance Lippincott, City Manager

Dated: _____

ATTEST:

By: _____
Yazmina Pallares, City Clerk

EXHIBIT "A"

STREET AND PUBLIC UTILITY EASEMENT

LEGAL DESCRIPTION

BEING A PORTION OF PARCEL 2 OF PARCEL MAP 141, IN THE UNINCORPORATED AREA OF THE COUNTY OF KERN, STATE OF CALIFORNIA, AS PER MAP RECORDED OCTOBER 19, 1971 IN BOOK 2 PAGE 2 OF PARCEL MAPS IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY, AND AS PER CERTIFICATE OF COMPLIANCE NO. 941 RECORDED SEPTEMBER 26, 1985 IN BOOK 5801 PAGE 263 OF OFFICIAL RECORDS. BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS:

COMMENCING AT THE SOUTHWEST CORNER OF SAID PARCEL 2, FROM WHICH THE SOUTHWEST CORNER OF PARCEL 3 OF SAID PARCEL MAP BEARS SOUTH 02°12'50" WEST, 384.98 FEET; THENCE FROM SAID POINT OF COMMENCEMENT AND ALONG THE SOUTHERLY BOUNDARY LINE OF SAID PARCEL 2, SOUTH 87°47'10" EAST 668.70 FEET TO THE **POINT OF BEGINNING**.

THENCE DEPARTING SAID SOUTHERLY LINE NORTH 44°12'50" WEST, PARALLEL WITH AND 50.00 FEET SOUTHWESTERLY OF THE NORTHEASTERLY LINE OF SAID PARCEL 2, 299.66 FEET TO A POINT ON THE NORTHERLY LINE OF SAID PARCEL; THENCE SOUTH 87°47'10" EAST ALONG SAID NORTH LINE, 72.54 FEET TO THE NORTHEAST CORNER OF SAID PARCEL; THENCE SOUTH 44°12'50" EAST ALONG THE NORTHEASTERLY LINE OF SAID PARCEL, 299.66 FEET TO THE SOUTHEAST CORNER OF SAID PARCEL; THENCE NORTH 87°47'10" WEST ALONG THE SOUTHERLY LINE OF SAID PARCEL, 72.54 FEET TO THE **POINT OF BEGINNING**.

CONTAINING AN AREA OF 14,983 SQUARE FEET, MORE OR LESS.

SUBJECT TO COVENANTS, CONDITIONS, RESERVATIONS, RESTRICTIONS, RIGHT-OF-WAY AND EASEMENTS OF RECORD, IF ANY.

ALL AS SHOWN ON EXHIBIT "B", ATTACHED HERETO AND BY THIS REFERENCE MADE A PART HEREOF.

PREPARED BY ME OR UNDER THE SUPERVISION OF:



10/6/25

PATRICK B. DONOHOE

P.L.S. NO. 9332



SHEET 1 OF 1

BY:


428 MAIN STREET
SUITE 206
HUNTINGTON BEACH, CA 92648
PH. (480) 659-4072
www.ambitconsulting.us

ambit consulting

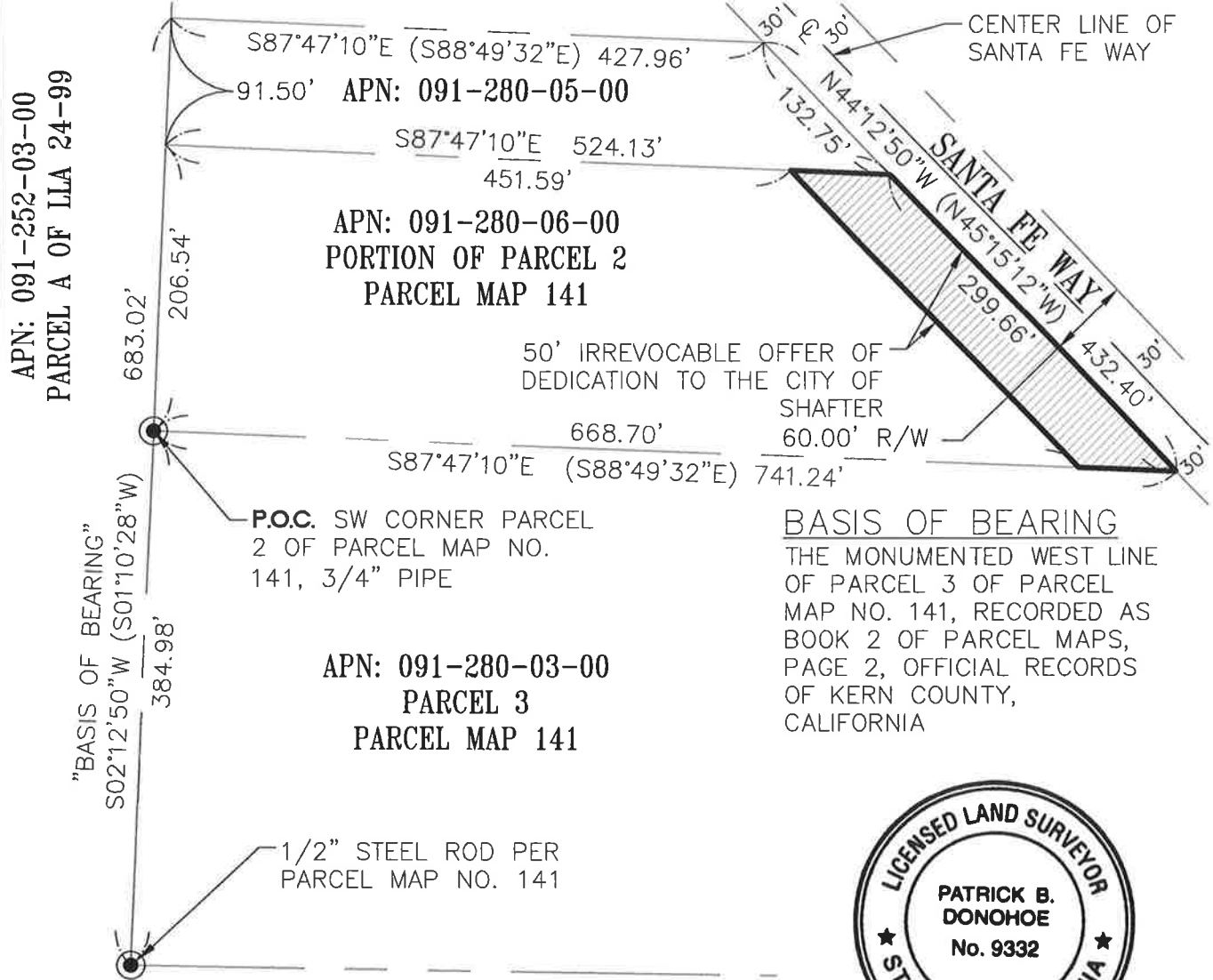
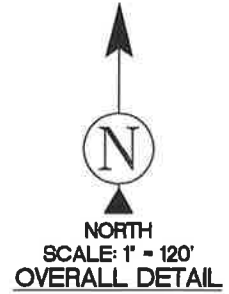
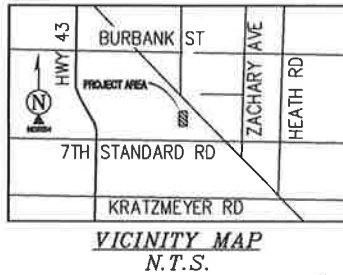
FOR:

APC TOWERS
PORTENGA
3751 SANTA FE WAY
SHAFTER, CA 93263
KERN COUNTY

REV:	BY:	CHKD:	DATE:
0	CK	MF	08/22/25
1	PD	PD	09/26/25
2	PD	PD	10/02/25

EXHIBIT "B" STREET AND PUBLIC UTILITY EASEMENT

LEGEND	
P.O.C.	POINT OF COMMENCEMENT
P.O.B.	POINT OF BEGINNING
S.F.	SQUARE FEET
⊙	MONUMENT AS DESCRIBED
—	STREET CENTERLINE
()	RECORDS PER PARCEL MAP 141, P.M. BK. 2, PG. 2 OF PARCEL MAPS ON FILE IN THE OFFICE OF THE KERN COUNTY RECORDER
---	STREET CENTERLINES
---	EASEMENT
---	PROPERTY LINES



BASIS OF BEARING
THE MONUMENTED WEST LINE
OF PARCEL 3 OF PARCEL
MAP NO. 141, RECORDED AS
BOOK 2 OF PARCEL MAPS,
PAGE 2, OFFICIAL RECORDS
OF KERN COUNTY,
CALIFORNIA



SHEET 1 OF 3

BY:  428 MAIN STREET
SUITE 206
HUNTINGTON BEACH, CA 92648
PH. (480) 659-4072
www.ambitconsulting.us

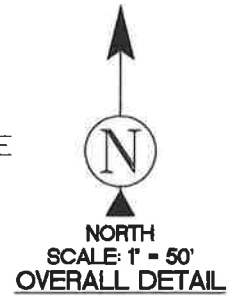
ambit consulting

FOR:
APC TOWERS
PORTENGA
3751 SANTA FE WAY
SHAFTER, CA 93263
KERN COUNTY

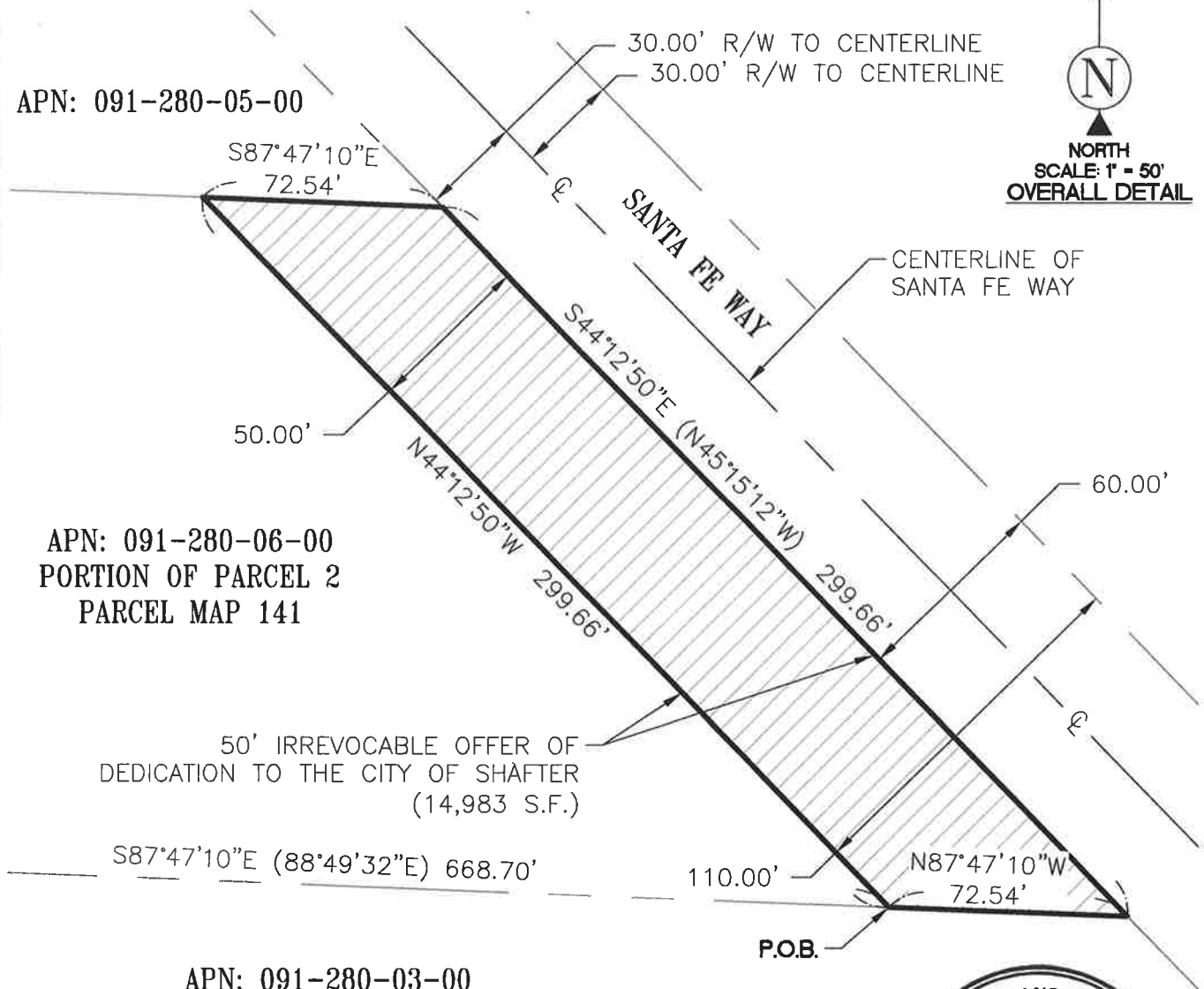
REV:	BY:	CHKD:	DATE:
0	CK	MF	08/22/25
1	PD	PD	09/26/25
2	PD	PD	10/02/25

EXHIBIT "B"

STREET AND PUBLIC UTILITY EASEMENT



APN: 091-280-05-00



APN: 091-280-06-00
PORTION OF PARCEL 2
PARCEL MAP 141

50' IRREVOCABLE OFFER OF
DEDICATION TO THE CITY OF SHAFTER
(14,983 S.F.)

APN: 091-280-03-00
PARCEL 3
PARCEL MAP 141

LEGEND

P.O.C.	POINT OF COMMENCEMENT
P.O.B.	POINT OF BEGINNING
S.F.	SQUARE FEET
⊙	MONUMENT AS DESCRIBED
℄	STREET CENTERLINE
()	RECORDS PER PARCEL MAP 141, P.M. BK. 2, PG. 2 OF PARCEL MAPS ON FILE IN THE OFFICE OF THE KERN COUNTY RECORDER
---	STREET CENTERLINES
---	EASEMENT
---	PROPERTY LINES



SHEET 2 OF 3

BY:



ambit consulting

428 MAIN STREET
SUITE 206
HUNTINGTON BEACH, CA 92648
PH. (480) 659-4072
www.ambitconsulting.us

FOR:

APC TOWERS
PORTENGA
3751 SANTA FE WAY
SHAFTER, CA 93263
KERN COUNTY

REV:

BY:

CHKD:

DATE:

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CK

MF

08/22/25

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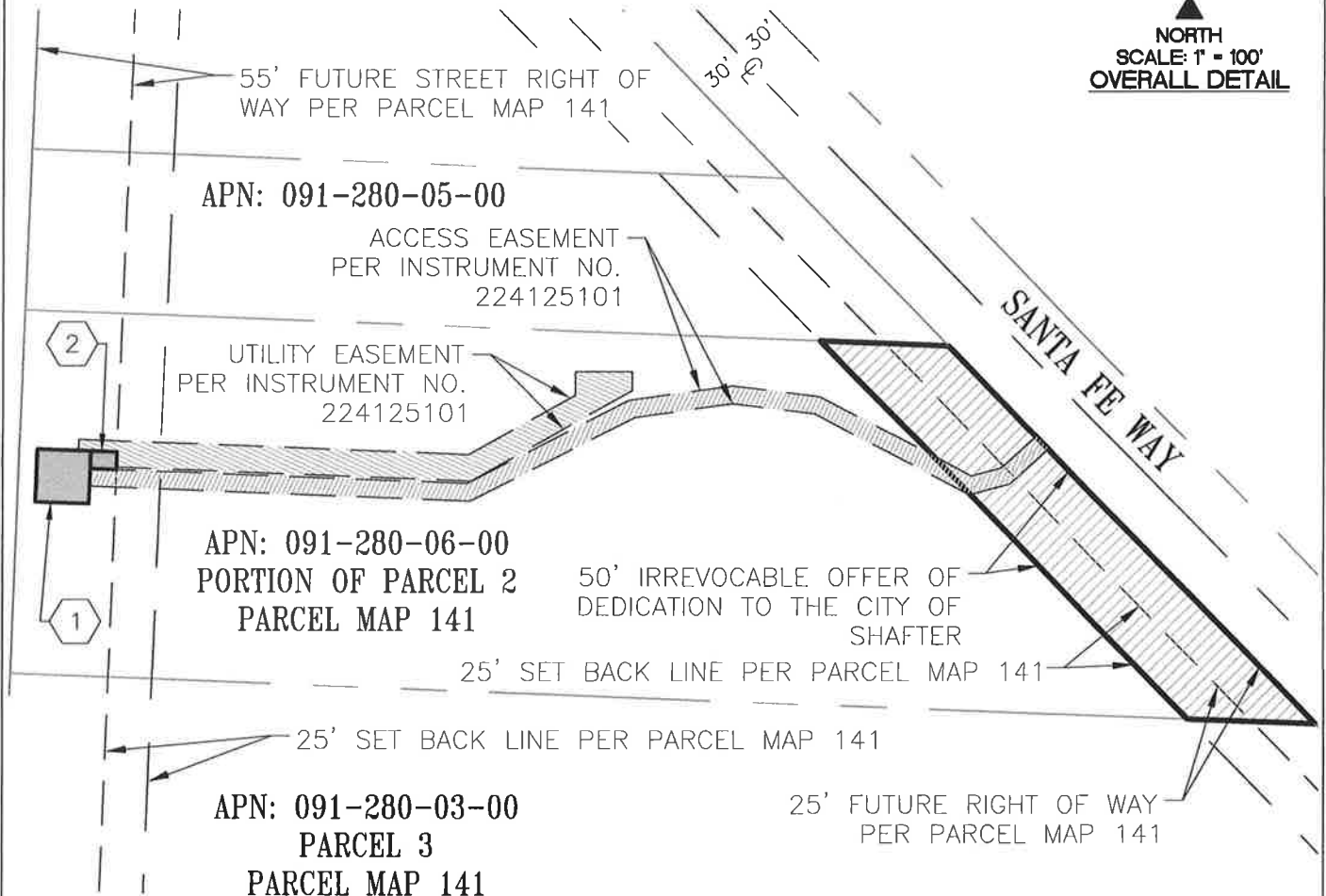
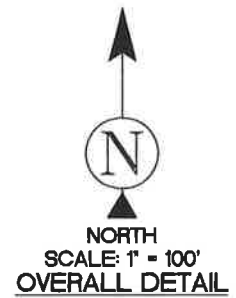
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10/02/25

EXHIBIT "B"

STREET AND PUBLIC UTILITY EASEMENT



LEGEND	
P.O.C.	POINT OF COMMENCEMENT
P.O.B.	POINT OF BEGINNING
S.F.	SQUARE FEET
⊙	MONUMENT AS DESCRIBED
⊕	STREET CENTERLINE
()	RECORDS PER PARCEL MAP 141, P.M. BK. 2, PG. 2 OF PARCEL MAPS ON FILE IN THE OFFICE OF THE KERN COUNTY RECORDER
---	STREET CENTERLINES
---	EASEMENT
---	PROPERTY LINES

- ① LEASE AREA PER INSTRUMENT NO. 224125101
- ② PG&E EASEMENT PER INSTRUMENT NO. 224125101



SHEET 3 OF 3

BY:  428 MAIN STREET SUITE 206 HUNTINGTON BEACH, CA 92648 PH. (480) 659-4072 www.ambitconsulting.us ambit consulting	FOR: APC TOWERS PORTENGA 3751 SANTA FE WAY SHAFER, CA 93263 KERN COUNTY	REV:	BY:	CHKD:	DATE:
		0	CK	MF	08/22/25
		1	PD	PD	09/26/25
		2	PD	PD	10/02/25



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Alex Gonzalez, Public Works Director

SUBJECT: ENGINEERING DIVISION STAFFING INCREASE

RECOMMENDATION

Council find that the action is not defined as a “project” under Section 15378(b)(5) of the CEQA Guidelines; approve the addition of one full-time Engineer I/II position within the Engineering Division; and authorize a budget amendment of \$90,000 for Fiscal Year 2025/26 to cover the estimated cost of the position for the remainder of the fiscal year, funded through proportionally allocated enterprise, capital, general fund, and operating funds.

BACKGROUND

Large-scale developments, such as Gossamer Grove and the Wonderful Industrial Park, as well as prospective Core City developments, have accelerated the need to review, approve, permit, and deliver projects. The Engineering Division of Public Works is central to ensuring that the City’s physical growth is well-managed, efficient, and consistent with long-term planning goals. The department provides technical review for private development, oversees the design and construction of capital improvement projects, and supports interdepartmental needs related to traffic, drainage, and utility infrastructure.

Recent organizational changes, including the promotion of the Public Works Director to Assistant City Manager, have reduced the number of dedicated engineering professionals available to manage the expanding workload. To maintain service standards, reduce processing delays, and ensure the effective delivery of capital projects, staff recommends adding one full-time Engineer I/II position. This role will provide critical support across a range of engineering tasks, including plan checking, permit coordination, construction management, and project design.

FISCAL IMPACT

The estimated annual cost for the proposed Engineer I/II position is approximately \$180,000, including salary and benefits. The position will be funded primarily through the General Fund. However, a portion of these costs is expected to be recovered through plan review, inspection, and other engineering-related fees collected from private development projects. These recoverable revenues will help offset the net General Fund impact while maintaining timely and high-quality engineering services in support of development and capital improvement activities.

CONSENT CALENDAR

ENGINEERING DIVISION STAFFING INCREASE

For the Fiscal Year 2025/26, the estimated cost is approximately \$90,000, reflecting a partial-year impact. A budget amendment in the amount of \$90,000 is requested to fund the position for the remainder of the fiscal year.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the approval of one additional full-time position for the Engineering Division and therefore, it is organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

Not Applicable

ATTACHMENTS

None



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Alex Gonzalez, Public Works Director

SUBJECT: PUBLIC HEARING ON PROCEEDINGS FOR THE ANNEXATION
OF TERRITORY TO CITY OF SHAFTER COMMUNITY
FACILITIES DISTRICT NO. 0815 (ANNEXATION NO. 1)

RECOMMENDATION

Council find the action is not defined as a “project” per section 15378 of the CEQA Guidelines; open and conduct a public hearing on the annexation of territory to the City of Shafter Community Facilities District No. 0815, County of Kern, State of California (“Annexation No. 1”); take public testimony; close the public hearing; and then complete the following:

1. Adopt Resolution No. 3049, a Resolution of the City Council of the City of Shafter, California, Calling a Special Election and Submitting to the Qualified Electors of Territory Proposed to be Annexed to the City of Shafter Community Facilities District No. 0815, County of Kern, State of California the Question of Levying Special Taxes Within That Territory (Annexation No. 1);
2. Hold a special landowner election;
3. Adopt Resolution No. 3050, a Resolution of the City Council of the City of Shafter, California, Acting in its Capacity as the Legislative Body of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California, Declaring the Results of the Special Election in Such Community Facilities District on the Proposition of the Annual Levy of Special Taxes Within the Territory Proposed to be Annexed to Said Community Facilities District to Pay the Cost of Certain Services to be Provided by the Community Facilities District, Determining that the Territory Proposed to be Annexed (Annexation No. 1) is Added to the Part of Said Community Facilities District with Full Legal Effect; and
4. Conduct a first reading of Ordinance No. 773, an Ordinance of the City Council of the City of Shafter, California, Acting in its Capacity as the Legislative Body of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California, Authorizing the Levy of a Special Tax in Such Community Facilities District, Including Certain Annexation Territory Identified as Annexation No. 1.

BACKGROUND

PUBLIC HEARING ON PROCEEDINGS FOR THE ANNEXATION OF TERRITORY TO CITY OF SHAFTER COMMUNITY FACILITIES DISTRICT NO. 0815 (ANNEXATION NO. 1)

The project is a continuation of development in the community known as Gossamer Grove, located in proposed Tract 7421 owned by Lennar Homes of California, LLC and includes approximately 17.66 gross acres. The proposed development will include 97 single family detached homes. The project was conditioned to create a maintenance district to provide funds to maintain parks, landscaping, parkways, trails, median islands, public lighting and street lights to be included within the tract development and it was determined that annexation to the City's Community Facilities District No. 0815 ("CFD No. 0815") maintenance community facilities district would be utilized for this purpose. With the assistance of the City's special tax consultant, Koppel & Gruber Public Finance, an Amended Rate and Method of Apportionment ("RMA") was created for the proposed Annexation No. 1 which determined how the properties located within the boundaries of Annexation No. 1 will be charged and the annual special tax charges. In addition, an analysis of the maintenance costs was completed to determine the special tax rates. This analysis determined annual operation and maintenance costs of \$48,794.88 for the proposed improvements. These costs are proposed to be spread amongst the proposed total of 97 residential lots within Annexation No. 1. The special tax charge per lot is effective as of Fiscal Year 2025-2026 at a rate of \$503.04 per year. Similar to the City's landscape and lighting district the Annexation No. 1 special tax rates will be subject to a consumer price index increases of up to 4.0% if deemed necessary each year starting in Fiscal Year 2026-2027.

On November 18, 2025, this City Council will hold a public hearing regarding the annexation of territory to CFD No. 0815. If a majority of the landowners within the boundaries of territory of Annexation No. 1 do not register written protests, then the City Council may consider adopting the resolutions described above.

The City Clerk and the property owner have consented to hold the election on November 18, 2025. The County of Kern Registrar of Voters has certified that there are no registered voters within the boundaries of the territory of Annexation No.

1. Following the adoption of the Resolution Calling the Special Election, the City Clerk will conduct the election and declare the election results.

Following the election, the City Council may adopt the Resolution Declaring the Election Results which declares the results of the election.

If the results are in favor of the levy of special taxes within Annexation No. 1 of CFD No. 0815, the City Council may waive the full reading of the Ordinance Levying Special Taxes which authorizes the levy of special taxes within Annexation No. 1 in full and call for the first reading of such Ordinance by title only.

FISCAL IMPACT

There is no fiscal impact with this item because the developer provided a cash deposit to cover the annexation proceeding costs. Annexation No. 1 would begin collecting special taxes effective Fiscal Year 2026-27 and the costs of the ongoing administration will be paid for through the levy of the special taxes.

CEQA ANALYSIS

**PUBLIC HEARING ON PROCEEDINGS FOR THE ANNEXATION OF TERRITORY TO CITY OF
SHAFTER COMMUNITY FACILITIES DISTRICT NO. 0815 (ANNEXATION NO. 1)**

This action has been reviewed per the authority and criteria contained in the California Environmental Quality Act (CEQA), the State and local CEQA Guidelines, and the City's environmental regulations. The City, acting as the lead agency, determined that the resolution is not subject to CEQA pursuant to Sections 15060(c)(2), 15060(c)(3), and 15061(b)(3) of the State CEQA Guidelines, because it will not result in a direct or reasonably foreseeable indirect physical change to the environment as there is no possibility that the action would result in a significant environmental impact, and because it does not constitute a "project" as defined in Section 15378 of the State CEQA Guidelines, California Code of Regulations, Title 14, Chapter 3.

APPROVED BY THE CITY ATTORNEY

Yes

ATTACHMENTS

1. Resolution No. 3049 - Resolution Calling Election
2. Resolution No. 3050 - Resolution Declaring Results of Special Election
3. Ordinance No. 773
4. Shafter CFD 0815 Annexation 1 - Notice of Continued Public Hearing 11-18-25

RESOLUTION NO. 3049

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SHAFTER, CALIFORNIA, CALLING A SPECIAL ELECTION AND SUBMITTING TO THE QUALIFIED ELECTORS OF TERRITORY PROPOSED TO BE ANNEXED TO THE CITY OF SHAFTER, COMMUNITY FACILITIES DISTRICT NO. 0815, COUNTY OF KERN, STATE OF CALIFORNIA THE QUESTION OF LEVYING SPECIAL TAXES WITHIN THAT TERRITORY (ANNEXATION NO. 1)

WHEREAS, the City Council (the “City Council”) of the City of Shafter (the “City”) has heretofore conducted proceedings for the establishment of and has established City of Shafter Community Facilities District No. 0815, County of Kern, State of California (the “Community Facilities District”) for the purpose of levying special taxes on parcels of taxable property therein for the purpose of providing certain services which are necessary to meet increased demands placed upon the City as a result of the development of said real property; and

WHEREAS, the City Council is authorized by Article 3.5 (commencing with Section 53339) of Chapter 2.5 of Part 1 of Division 2 of Title 5 of the California Government Code, commonly known as the “Mello-Roos Community Facilities Act of 1982,” (the “Act”) to annex territory to the Community Facilities District by complying with the procedures set forth in said Article 3.5; and

WHEREAS, on October 7, 2025, the City Council adopted Resolution No. 3045, a resolution of intention to annex territory to the Community Facilities District pursuant to Section 53339.2 of the California Government Code, determining that the public convenience and necessity require that certain property, consisting of approximately 17.66 gross acres, be annexed to the Community Facilities District and containing all of the matters prescribed by Section 53339.3 of said Code, and fixing 6:00 p.m. on November 18, 2025, in the City Council Chambers located at 336 Pacific Avenue, Shafter, California 93263 as the time and place for a hearing upon said resolution; and

WHEREAS, pursuant to said resolution, the City Clerk has published and mailed notice of the time and place of said hearing as required by Section 53339.4 of said Code; and

WHEREAS, on November 18, 2025, at the time and place of said hearing, the City Council afforded all interested persons for or against the annexation of said property to the Community Facilities District an opportunity to present testimony and to protest against the proposed annexation of said property to the Community Facilities District, and no protests, either oral or in writing, were received; and

WHEREAS, pursuant to Section 53339.7 of said Code, the City Council may now submit the question of levying a special tax within the territory proposed to be annexed to the Community Facilities District to the qualified electors within that territory.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Shafter, California, hereby:

Section 1. Findings. The City Council finds that: (i) the foregoing recitals are correct and are incorporated herein by this reference; (ii) less than twelve (12) persons have been registered to vote within the territory proposed to be annexed to the Community Facilities District during the ninety (90) days preceding the close of the public hearing on November 18, 2025; (iii) pursuant to Section 53326 of the California Government Code, as a result of the findings set forth in clause (ii) above, the vote in the special election called by this resolution shall be by the landowners of the territory proposed to be annexed to the Community Facilities District whose property would be subject to the special taxes if they were levied at the time of the election, and each landowner shall have one (1) vote for each acre, or portion thereof, which he or she owns within the said territory, which would be subject to the proposed special taxes if they were levied at the time of the election; (iv) pursuant to said Section 53326, the special election must be held at least ninety (90) days, but not more than one hundred eighty (180) days following the date of the adoption of this resolution, unless such time periods are waived with the unanimous waiver of the qualified electors. All of the qualified electors in the territory to be annexed waived the time limits and election formalities of the special election.

Section 2. Call of Election. The City Council hereby calls and schedules a special election for November 18, 2025, on the proposition with respect to the annual levy of special taxes within the territory proposed to be annexed to the Community Facilities District for paying the cost of the services to be provided within and for the benefit of the territory proposed to be annexed to the Community Facilities District.

Section 3. Propositions. The propositions to be submitted to the voters of the Community Facilities District at such special election shall be as follows:

PROPOSITION A

Shall Proposition A authorizing the annual levy of special taxes on taxable property in the territory proposed to be annexed to City of Shafter, Community Facilities District No. 0815, County of Kern, State of California, to pay for costs and services described in Resolution No. 3045 and to pay costs associated with the determination of the amount of and the levy and collection of the special taxes at the special tax rates as set forth in Exhibit “B” to Resolution No. 3045 be approved?

Section 4. Conduct of Election. Except as otherwise provided in Section 5 hereof, said election shall be conducted by the City Clerk of the City pursuant to the California Elections Code governing mail ballot elections of cities, and in particular, the provisions of Division 4 (commencing with Section 4000) of said Code, insofar as they may be applicable.

Section 5. Election Procedures. The procedures to be followed in conducting the special election on the levy of Special Taxes to pay the annual costs of the services to the qualified electors of the territory to be annexed to the Community Facilities District (the “Special Election”) shall be as follows:

(a) Pursuant to said Section 53326 of the California Government Code, ballots for the special election shall be distributed to the qualified electors by the City Clerk by mail with return postage prepaid, or by personal service.

(b) Pursuant to applicable sections of the California Elections Code governing the conduct of mail ballot elections of cities, and specifically Division 4 (commencing with

Section 4000) of the California Elections Code with respect to elections conducted by mail, the City Clerk shall mail or deliver to each qualified elector an official ballot in the form attached hereto as Exhibit “A,” and shall also mail or deliver to all such qualified electors a ballot pamphlet and instructions to voter, including a sample ballot identical in form to the official ballot but identified as a sample ballot, a return identification envelope with prepaid postage thereon addressed to the City Clerk for the return of voted official ballots, and a copy of Resolution No. 3045; provided, however, that such statement, analysis and arguments may be waived with the unanimous consent of all the landowners.

(c) The official ballot to be mailed or delivered by the City Clerk to each landowner-voter shall have printed or typed thereon the name of the landowner-voter and the number of votes to be voted by the landowner-voter and shall have appended to it a certification to be signed by the person voting the official ballot which shall certify that the person signing the certification is the person who voted the official ballot, and if the landowner-voter is other than a natural person, that he or she is an officer of or other person affiliated with the landowner-voter entitled to vote such official ballot, that he or she has been authorized to vote such official ballot on behalf of the landowner-voter, that in voting such official ballot it was his or her intent, as well as the intent of the landowner-voter, to vote all votes to which the landowner-voter is entitled based on its land ownership on the proposition set forth in the official ballot as marked thereon in the voting square opposite such proposition, and further certifying as to the acreage of the landowner-voter's land ownership within the territory proposed to be annexed to the Community Facilities District.

(d) The return identification envelope mailed or delivered by the City Clerk to each landowner-voter shall have printed or typed thereon the following: (i) the name of the landowner, (ii) the address of the landowner, (iii) a declaration under penalty of perjury stating that the voter is the landowner or the authorized representative of the landowner entitled to vote the enclosed ballot and is the person whose name appears on the identification envelope, (iv) the printed name and signature of the voter, (v) the address of the voter, (vi) the date of signing and place of execution of said declaration, and (vii) a notice that the envelope contains an official ballot and is to be opened only by the City Clerk.

(e) The instruction to voter form to be mailed or delivered by the City Clerk to the landowner-voters shall inform them that the official ballots shall be returned to the City Clerk properly voted as provided thereon and with the certification appended thereto properly completed and signed in the sealed return identification envelope with the certification thereon completed and signed and all other information to be inserted thereon properly inserted by 5:00 p.m. on November 18, 2025.

(f) Upon receipt of the return identification envelopes, which are returned prior to the voting deadline on the date of the election, the City Clerk shall canvass the votes cast in the special election, and shall file a statement with the City Council as to the results of such canvass and the election on each proposition set forth in the official ballot.

The procedures set forth in this section for conducting the Special Election, if they are held, may be modified as the City Council may determine to be necessary or desirable by a resolution subsequently adopted by the City Council.

Section 6. Severability. If any provision, section, paragraph, sentence, or word of this Resolution is rendered or declared invalid by any court of competent jurisdiction, or by reason of preemptive legislation, the remaining provisions, sections, paragraphs, sentences, and words of

this Resolution shall remain in full force and effect.

Section 7. **Effective Date.** This Resolution shall become effective immediately upon its adoption.

PASSED, APPROVED AND ADOPTED THIS 18th DAY OF NOVEMBER, 2025.

Chad Given, Mayor

Date

ATTEST:

Yazmina Pallares, City Clerk

Date

APPROVED AS TO FORM:

Marco A. Martinez, City Attorney

Date

EXHIBIT “A”

OFFICIAL BALLOT

SPECIAL ELECTION

NUMBER OF VOTES ENTITLED TO BE CAST: 18

**CITY OF SHAFTER, COMMUNITY FACILITIES DISTRICT NO. 0815, COUNTY OF
KERN, STATE OF CALIFORNIA
(ANNEXATION NO. 1)**

November 18, 2025

OFFICIAL BALLOT

To vote on the measure, fill in the voting square before the word “YES” or before the word “NO” following the proposition. If you tear or deface this ballot, call Richard Wall at 951-826-8346 to obtain a replacement ballot.

PROPOSITION A

Shall Proposition A authorizing the annual levy of special taxes on taxable property in the territory proposed to be annexed to City of Shafter, Community Facilities District No. 0815, County of Kern, State of California, to pay for costs and services described in Resolution No. 3045 and to pay costs associated with the determination of the amount of and the levy and collection of the special taxes at the special tax rates as set forth in Exhibit “B” to Resolution No. 3045 be approved?

- ☐ YES
- ☐ NO

RESOLUTION NO. 3050

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SHAFTER ACTING IN ITS CAPACITY AS THE LEGISLATIVE BODY OF THE CITY OF SHAFTER COMMUNITY FACILITIES DISTRICT NO. 0815, COUNTY OF KERN, STATE OF CALIFORNIA, DECLARING THE RESULTS OF THE SPECIAL ELECTION IN SUCH COMMUNITY FACILITIES DISTRICT ON THE PROPOSITION OF THE ANNUAL LEVY OF SPECIAL TAXES WITHIN THE TERRITORY PROPOSED TO BE ANNEXED TO SAID COMMUNITY FACILITIES DISTRICT TO PAY THE COST OF CERTAIN SERVICES TO BE PROVIDED BY THE COMMUNITY FACILITIES DISTRICT, DETERMINING THAT THE TERRITORY PROPOSED TO BE ANNEXED (ANNEXATION NO. 1) IS ADDED TO THE PART OF SAID COMMUNITY FACILITIES DISTRICT WITH FULL LEGAL EFFECT

WHEREAS, the City Council (the “City Council”) of the City of Shafter (the “City”) has heretofore conducted proceedings for the annexation of approximately 17.66 gross acres of land to the City of Shafter Community Facilities District No. 0815, County Kern, State of California (the “Community Facilities District”) including conducting a public hearing pursuant to Section 53339.5 of the Government Code; and

WHEREAS, at the conclusion of said public hearing, the City Council adopted a resolution calling a special election for November 18, 2025, and submitting to the qualified electors of the territory to be annexed to the Community Facilities District the question of levying special taxes within that territory to pay the costs of certain services and the costs associated with the determination of the amount of and levy and collection of special taxes, which will be levied to provide the services and costs otherwise incurred in order to carry out the authorized purposes of the Community Facilities District (the "Election Resolution"); and

WHEREAS, the City Council has received a statement from the City Clerk (the “City Clerk”), who pursuant to the Election Resolution was authorized to conduct the special election and act as the election official therefor, with respect to the canvass of the ballots returned and the results of the special election, certifying that more than two-thirds of the votes cast upon the proposition submitted to the voters in the special election were cast in favor such proposition.

NOW, THEREFORE, IT IS HEREBY RESOLVED by the City Council of the City of Shafter as follows:

Section 1. Findings. The City Council finds that: (i) the foregoing recitals are true and correct and are incorporated herein by this reference; (ii) there are no registered voters residing within the territory proposed to be annexed to the Community Facilities District (the “Territory”) at the time of the close of the public hearing on November 18, 2025 and pursuant to Section 53326 of the Government Code, the vote in said special election was, therefore, to be by the landowners owning land within the Territory, with each landowner having one vote for each acre or portion thereof of land that he or she owned within the Territory; (iii) pursuant to said Section 53326 and the Election Resolution, the City Clerk caused to be delivered an official ballot for the special election to the owner of the land within the Territory, with a prepaid return envelope for delivery; (iv) said special election has been properly conducted in accordance with all statutory requirements and the provisions of the Election Resolution; (v) pursuant to said Section 53326, Lennar Homes of California, LLC, a California limited liability company, the owner of all the land within the

Territory, was entitled to eighteen (18) votes; (vi) said landowner returned its ballot to the City Clerk prior to the time set by the City Clerk for the close of the election on November 18, 2025; (vii) the ballot returned to the City Clerk by said landowner voted all votes of said landowner in favor of the proposition set forth therein; (viii) at least two-thirds of the votes cast in such special election on said proposition were in favor thereof, and pursuant to Sections 53328 and 53329 of the Government Code, said proposition carried; (ix) pursuant to Section 53339.8 of the Government Code, the City Council is authorized to determine that the Territory to be annexed has been added to and become a part of the Community Facilities District with full legal effect; and (x) the City Council is also authorized, pursuant to said Section 53339.8, to annually levy special taxes within the Territory to pay the costs of the services to be provided by the Community Facilities District.

Section 2. Declaration of Results. All votes voted in the special election on the proposition with respect to the annual levy of special taxes on taxable property within the Territory to pay the costs of the services to be provided by the Community Facilities District were voted in favor thereof, and such proposition carried.

Section 3. Annexation. The Territory is annexed and added to and is a part of the Community Facilities District with full legal effect, and the City Council, as the legislative body of the Community Facilities District, is authorized to annually levy special taxes on taxable property within the Community Facilities District in an amount sufficient to pay the costs of the services to be provided by the Community Facilities District at the special tax rates and pursuant to the methodology for determining and apportioning such special taxes which are set forth in Exhibit “B” to Resolution No. 3045 adopted by the City Council on October 7, 2025, which resolution declared the intention to annex territory to the Community Facilities District.

Section 4. Notice of Special Tax Lien. The City Clerk shall record an amendment to the notice of special tax lien pursuant to Section 53328.3 of the California Government Code and Section 3114.5 of the California Streets and Highways Code.

Section 5. Severability. If any provision of this Resolution or the application thereof to any person or circumstance is held invalid, such invalidity shall not affect other provisions or applications, and to this end the provisions of this Resolution are declared to be severable.

Section 6. Entry of the Election Results in the Minutes. The City Clerk is hereby directed, pursuant to the provisions of the Elections Code of the State of California, to enter in the minutes the results of the election as set forth in the Certificate of Election Official, attached hereto as Exhibit “A”.

Section 7. Effective Date. This Resolution shall become effective immediately following its adoption.

PASSED, APPROVED, AND ADOPTED THIS 18TH DAY OF NOVEMBER, 2025.

Chad Given, Mayor Date

ATTEST:

Yazmina Pallares, City Clerk Date

APPROVED AS TO FORM:

Marco A. Martinez, City Attorney Date

EXHIBIT "A"

CERTIFICATE OF ELECTION OFFICIAL
AND STATEMENT OF VOTES CAST

CERTIFICATION OF THE GOVERNING BODY'S ACTION

STATE OF CALIFORNIA)
COUNTY OF KERN) ss.
CITY OF SHAFTER)

The undersigned, ELECTION OFFICIAL OF THE CITY OF SHAFTER, COUNTY OF KERN, STATE OF CALIFORNIA, DOES HEREBY CERTIFY that pursuant to the provisions of Section 53326 of the Government Code and Division 12, commencing with Section 17000 of the Elections Code of the State of California, I did canvass the returns of the votes cast at the

THE CITY OF SHAFTER
COMMUNITY FACILITIES DISTRICT NO. 0815
COUNTY OF KERN, STATE OF CALIFORNIA
SPECIAL ELECTION
(ANNEXATION NO. 1)

in said City, held November 18, 2025.

I FURTHER CERTIFY that this Statement of Votes Cast shows the whole number of votes cast in the territory to be annexed to the Community Facilities District in the City, and the whole number of votes cast for the Proposition in the territory to be annexed to the Community Facilities District of the City, and the totals of the respective columns and the totals as shown for the Proposition are full, true and correct.

1.	VOTES CAST ON PROPOSITION A:	YES	18
		NO	0

WITNESS my hand this _____ day of _____, 2025.

CITY CLERK
ELECTION OFFICIAL
CITY OF SHAFTER
STATE OF CALIFORNIA

ORDINANCE NO. 773

ORDINANCE OF THE CITY COUNCIL OF THE CITY OF SHAFTER, CALIFORNIA, ACTING IN ITS CAPACITY AS THE LEGISLATIVE BODY OF THE CITY OF SHAFTER COMMUNITY FACILITIES DISTRICT NO. 0815, COUNTY OF KERN, STATE OF CALIFORNIA AUTHORIZING THE LEVY OF SPECIAL TAXES IN SUCH COMMUNITY FACILITIES DISTRICT, INCLUDING CERTAIN ANNEXATION TERRITORY IDENTIFIED AS ANNEXATION NO. 1

WHEREAS, the City Council (the “City Council”) of the City of Shafter, California (the “City”), acting in its capacity as the legislative body of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California (the “District”) has initiated proceedings, held a public hearing, conduction and election and received a favorable vote from the qualified electors authorizing the levy of special taxes on parcels of taxable property in the territory identified as Annexation No. 1 (“Annexation Territory”) therein for the purpose of providing certain services, which are necessary to meet increased demands placed upon the City as a result of the development of said real property in the Annexation Territory; and

WHEREAS, the amended rate and method of apportionment of special tax for the Annexation Territory within the District is set forth in Exhibit “B” to the City Council Resolution No. 3045, which was adopted on October 7, 2025 (the “Resolution”); and

WHEREAS, following an election of the qualified electors in the Annexation Territory, the City Council, on November 18, 2025, adopted a resolution which declared the results of the special election and determined that the territory proposed to be annexed is added to and part of the District.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF SHAFTER DOES ORDAIN AS FOLLOWS:

Section 1. The foregoing recitals are true and correct and are incorporated herein by this reference.

Section 2. By the passage of this Ordinance, the City Council hereby authorizes and levies the special tax within the Annexation Territory of the District, pursuant to Article 3.5 (commencing with Section 53339) of Chapter 2.5 of Part 1 of Division 2 of Title 5 of the California Government Code, commonly known as the “Mello-Roos Community Facilities Act of 1982,” (the “Act”), at the rate and in accordance with the amended rate and method of apportionment of special tax set forth in the Resolution, which rate and method is by this reference incorporated herein. The special tax is hereby levied commencing in Fiscal Year 2025-26 in the Annexation Territory, and in each fiscal year thereafter to pay for the services to be provided in the Annexation Territory and the costs of administering the Annexation Territory.

A special tax has previously been levied in the original territory of the District beginning in Fiscal Year 2024-25 pursuant to Ordinance No. 761 (the “Original Ordinance”) passed and adopted by the City Council on December 3, 2024. The addition of the Annexation Territory does not affect the special tax rates applicable to the original territory in the District.

Section 3. The City Manager of the City, or designee, is hereby authorized and directed each fiscal year to determine the specific special tax to be levied for the next ensuing fiscal year for each parcel of real property within the District, including the Annexation Territory, in the manner and as provided in the Resolution or the Original Ordinance, as applicable.

Section 4. Exemptions from the levy of the special tax shall be as provided in the Resolution or the Original Ordinance, as applicable and the applicable provisions of the Act. In no event shall the special tax be levied on any parcel within the District in excess of the maximum special tax specified in the Resolution or the Original Ordinance, as applicable.

Section 5. All of the collections of the special tax shall be used as provided in the Act and in the Resolution or Original Ordinance, including, but not limited to, the payment of the costs of the services, the payment of the costs of the City in administering the District, and the costs of collecting and administering the applicable special tax.

Section 6. The special tax shall be collected in the same manner and at the same time as ordinary *ad valorem* taxes are collected and shall have the same lien priority, and be subject to the same penalties and the same procedure and sale in cases of delinquency as provided for *ad valorem* taxes; provided, however, that the District may collect the special taxes at a different time or in a different manner if necessary to meet its financial obligations. The City Manager of the City, or designee, is hereby authorized and directed to provide all necessary information to the auditor/tax collector of the County of Kern in order to effect proper billing and collection of the special tax, so that the special tax shall be included on the secured property tax roll of the County of Kern for Fiscal Year 2025-26 and for each fiscal year thereafter until no longer required to pay for the services or until otherwise terminated by the City.

Section 7. If for any reason any portion of this Ordinance is found to be invalid, or if the special tax is found inapplicable to any particular parcel within the Annexation Territory, by a court of competent jurisdiction, the balance of this Ordinance and the application of the special tax to the remaining parcels within the Annexation Territory, shall not be affected.

Section 8. This Ordinance shall be effective thirty (30) days after its adoption. Within fifteen (15) days after its adoption, the City Clerk shall cause this Ordinance, or a summary of it, to be published in a newspaper of general circulation in the City.

The foregoing ordinance was introduced and the title thereof read at the regular meeting of the City Council the 18th day of November, 2025 and by unanimous vote of the City Council members present, further reading was waived.

NOTICE OF CONTINUED PUBLIC HEARING ON RESOLUTION OF THE
CITY COUNCIL OF THE CITY OF SHAFTER DECLARING INTENTION TO
ANNEX TERRITORY TO CITY OF SHAFTER COMMUNITY FACILITIES
DISTRICT NO. 0815 (ANNEXATION NO. 1)

NOTICE IS HEREBY GIVEN that on November 18, 2025, the City Council (the “City Council”) of the City of Shafter (the “City”) opened and did continue the public hearing on Resolution No. 3045 (the “Resolution”), declaring the intention of the City Council to annex territory to the City of Shafter Community Facilities District No. 0815, County of Kern, State of California (the “CFD No. 0815”), to December 2, 2025 in the Council Chambers, 336 Pacific Avenue, Shafter, CA 93263, at which time the City Council will hear the testimony of all interested persons for or against the annexation of said territory to CFD No. 0815 or the levying of special taxes within such territory to pay the costs of providing certain services which are necessary to meet increased demands placed upon the City as a result of the development of said real property.

The Resolution provides in summary as follows:

1. The City Council declared its intention to conduct proceedings for the annexation to CFD No. 0815 of the territory described in Exhibit “A” to the Resolution. The City Council determined that the public convenience and necessity require that such territory be annexed to CFD No. 0815.

2. The territory which is included in CFD No. 0815 is described on the map of the Community Facilities District recorded in Book 0001 of Maps of Assessment and Community Facilities Districts, pages 0192 in the office of the County Recorder for the County of Kern, State of California, Instrument No. 224130816. The territory proposed to be annexed to CFD No. 0815 (“Annexation No. 1”) is described on the map thereof entitled “Annexation Map No. 1 (Tract 7421) of the City of Shafter Community Facilities District No. 0815, County of Kern, State of California,” which is on file with the City Clerk of the City (the “City Clerk”).

3. The types of public services to be provided within CFD No. 0815 are as follows:

(a) maintenance and lighting of parks, parkways, streets, roads and open space; (b) maintenance of recreational facilities, and (c) any other services authorized to be financed pursuant to the Act, (d) costs associated with the determination of the amount of and the levy and collection of special taxes which are levied to provide such services and reasonable costs otherwise incurred in order to carry out the authorized purposes of the annexed territory to CFD No. 0815.

Annexation No. 1 is proposed to provide and finance the same services as defined above. The services described above shall be provided, as needed, throughout CFD No. 0815 and the territory proposed to be annexed thereto for the benefit of all owners of property and residents of CFD No. 0815 and the territory proposed to be annexed thereto. The services to be provided and financed by CFD No. 0815, as previously described, are necessary to meet increased demands placed upon the City as a result of development occurring within CFD No. 0815 and the territory proposed to be annexed thereto.

4. Except where funds are otherwise available, special taxes sufficient to pay the costs of the services provided above and the annual administrative expenses of the City and CFD No. 0815 in determining, apportioning, levying and collecting such special taxes, shall be annually levied within the territory proposed to be annexed to CFD No. 0815. Pursuant to Section 53340 of the California Government Code, the special taxes shall be collected in the same manner as ordinary ad valorem property taxes are collected and shall be subject to the same penalties and the same procedure, sale, and lien priority in case of delinquency as is provided for ad valorem taxes.

However, under no circumstances shall the special tax levied against any parcel subject to the levy of the special tax pursuant to the rates and method of apportionment be increased as a consequence of delinquency or default by the owner of any other parcel or parcels within the proposed annexed territory of CFD No. 0815 by more than ten percent (10%). The amended rate and method of apportionment of said special taxes shall be as set forth in Exhibit "B" of the Resolution, which sets forth in sufficient detail the method of apportionment to allow each landowner or resident within the territory proposed to be annexed to CFD No. 0815 to clearly estimate the maximum amount that such person will have to pay for the authorized services..

5. Notice is given that on December 2, 2025 at 6:00 o'clock p.m., or as soon thereafter as the matter may be heard, the City Council will hold a continued public hearing in the regular meeting place of the City Council being the Council Chambers of the City Council, located at 336 Pacific Ave, Shafter, California 93263 where this City Council will consider the annexation of territory to CFD No. 0815, the proposed method and apportionment of the Special Tax, and all other matters as set forth in the Resolution. That at the above-mentioned time and place for the continued public hearing any persons interested, including taxpayers and property owners, may appear and be heard, and that the testimony of all interested persons for or against the annexation of territory to CFD No. 0815, or the financing of the public services, will be heard and considered. Any protests may be made orally or in writing. However, any protests pertaining to the regularity or sufficiency of the proceedings shall be in writing and clearly set forth the irregularities and defects to which the objection is made. All written protests shall be filed with the City Clerk of the City Council on or before the time fixed for the continued public hearing. Written protests may be withdrawn in writing at any time before the conclusion of the continued public hearing.

If a written majority protest against the annexation of territory to CFD No. 0815 is filed, the proceedings shall be abandoned. If such majority protest is limited to certain public services or portions of the special tax, those services or that tax shall be eliminated by the City Council.

If, following the continued public hearing, the City Council determines to complete the annexation of territory to CFD No. 0815, the City Council shall then submit the levy of the special taxes to the qualified electors of the territory proposed for annexation to CFD No. 0815. If at least twelve (12) persons, who need not necessarily be the same twelve (12) persons, have been registered to vote within the territory proposed for annexation to CFD No. 0815 for each of the ninety (90) days preceding the close of the public hearing, the vote shall be by registered voters of the territory proposed for annexation to CFD No. 0815, with each voter having one (1) vote. Otherwise, the vote shall be by the landowners of the territory proposed for annexation to CFD No. 0815 who were the owners of record at the close of the subject hearing, with each such landowner or the authorized representative thereof, having one (1) vote for each acre or portion of an acre of land owned within the territory proposed for annexation to CFD No. 0815.

The Resolution contains other provisions which are not summarized above, including the Rate and Method of Apportionment. A complete copy of the Resolution of Intention may be reviewed or obtained at the office of the City Clerk at 336 Pacific Ave, Shafter, California 93263 during normal business hours.

If you wish to challenge the City's action on these matters in court, you may be limited to raising only those issues you or someone else raised at the public hearing described in this notice, or in written correspondence delivered to the Office of the City Clerk at or prior to the public hearing.

DATED: November 18, 2025

/s/ Yazmina Pallares
Yazmina Pallares, City Clerk
City of Shafter, County of Kern



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: Ravi Pudipeddi, City Engineer

SUBJECT: VACATION OF WAIVER OF VEHICULAR ACCESS RIGHTS

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; approve the vacation of waiver of vehicular access rights and authorize the City Engineer to record said document.

BACKGROUND

The recordation of Tract No. 6761 dedicated waiver of access rights from Lot 3 onto 7th Standard Road along the southerly boundary of Lot 3. The subject parcel, which is zoned commercial, is located at the northwest corner of 7th Standard Road and Gossamer Grove Boulevard.

The property owners of the subject parcel, Kern Land Partners, LLC, and Landstone Partners VIII, LLC, approached the City Planning and Public Works Departments to discuss the potential commercial developments within the subject parcel provided access to it from 7th Standard Road is allowed.

The restriction of access to the subject parcel from 7th Standard Road limits the development of the subject parcel because the patrons would have to travel westbound on 7th Standard Road to northbound of Gossamer Grove Boulevard to either a U-turn or a left turn on Gossamer Grove Boulevard to access the subject parcel. The same scenario is true for the northbound traffic along Calloway Drive and eastbound traffic along 7th Standard Road. The City staff, after careful evaluation and analysis, has determined that access in compliance with the Engineering standards and City Ordinances can be allowed along the southerly boundary of Lot 3. The staff further confirms that providing access off of 7th Standard Road and vacating the waiver of vehicular access rights along the southerly boundary of the subject parcel will not compromise the safety and traffic operations in the vicinity of the subject parcel.

FISCAL IMPACT

None. The vacation of waiver of access rights will be provided at no cost to the City.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the approval of a vacation of vehicular access rights and therefore, it is organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA.

PUBLIC HEARINGS

APPROVED BY THE CITY ATTORNEY

Not Applicable

ATTACHMENTS

1. Tract 6761
2. Vacation of Direct Access

OWNER'S STATEMENT

We hereby state that we are the owners of, or have some right, title or interest in and to the real property included within the subdivision shown upon this map, and that we are the only persons whose consent is necessary to pass a clear title to said property, and we consent to the making of said map and subdivision as shown within the colored border lines and hereby dedicate to public use all the streets shown upon said map within said subdivision.

We also hereby offer for dedication to the City of Shafter and the Public in General all real property located within the street rights-of-way as shown on said map within said subdivision. Said dedications to be kept open and free from buildings and structures of any kind.

For such time only as 7th Standard Road remains a public road, we hereby abandon all rights of direct access from Lots 1, 3 and 23 to 7th Standard Road so that the owners of said lots abutting this road will have no rights of direct access whatsoever to the road except the general easement of travel which belongs to the public in general.

We also hereby offer for dedication Lot "A" and "B" as easements for "Landscape, Wall and Public Utility" purposes. Said easement to be kept open and free from buildings and structures of any kind.

We also hereby offer for dedication Lot "C" as an easement for "Canal and Access" purposes. Said easement to be kept open and free from buildings and structures of any kind.

LENNAR HOMES OF CALIFORNIA, INC. a California Corporation

GARY GRUMBLES - DIVISION PRESIDENT

DATE

STATE OF CALIFORNIA

COUNTY OF KERN

On SEPT. 2, 2008, before me SHELLA PONCE Notary Public, personally appeared GARY GRUMBLES, who proved to me

on the basis of satisfactory evidence to be the person whose name is subscribed to the within instrument and acknowledged to me that they executed the same in their authorized capacity, and that by their signature on the instrument the person, or entity upon behalf of which the person acted, executed the instrument. I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand.

Signature

Sheila Ponce
SHELLA PONCE
COMM. #173828 EXP. 11-15-11
KERN COUNTY

RIGHT TO FARM NOTICE

If your real property is near property used for agricultural operations, you may be subject to inconveniences or discomforts arising from such operations on any 24 hour basis. Said discomforts may include, but not be limited to equipment noises, odors from manure or other chemicals, and dust or smoke. The city has determined that the use of real property for agricultural operations is a high priority and favored use to the City and Kern County and will not be considered a nuisance for those inconveniences or discomforts arising from agricultural operations, provided such operations are consistent with accepted customs, standards, and laws.

CITY ENGINEER'S STATEMENT

I hereby state that I have examined this map, the subdivision as shown is substantially the same as it appeared on the Tentative Map in conformance with any conditions of approved by the City Council, and any approved alterations thereof, and that all provision of the Subdivision Map Act and Title 16 of the Shafter Municipal Code applicable at the time of approval of the Tentative Map have been complied with.



City Engineer of the City of Shafter
Kevin L. Harmon, R.C.E. #54800

Date
Exp. 12-31-09

PLANNING DIRECTOR'S STATEMENT

The Planning Commission of the City of Shafter approved or conditionally approved the Tentative Map on October 19, 2006, and the subdivision, as shown on this map, is substantially the same as it appeared on the Tentative Map and in accordance with any conditions approved by the Commission.

Wayne Clausen
Planning Director of the City of Shafter
Wayne Clausen

9/25/2008
Date

Pursuant to section 66436 of the Subdivision Map Act, statements consenting to the preparation and recordation of this map have been omitted for the following entities:

NAME	NATURE OF INTEREST
PACIFIC TELEPHONE AND TELEGRAPH COMPANY	AN EASEMENT FOR POLES, LINES, AND ANCHORS RECORDED OCTOBER 6, 1920 IN BOOK 358, PAGE 482 OF DEEDS
SHELL OIL COMPANY, A CORPORATION	A PIPELINE EASEMENT RECORDED MAY 26, 1967 IN BOOK 4056, PAGE 318 OF OFFICIAL RECORDS
SOUTHERN CALIFORNIA GAS COMPANY, A CORPORATION	A PIPELINE EASEMENT WITH RIGHT OF INGRESS AND EGRESS RECORDED NOVEMBER 8, 1984 IN BOOK 5708, PAGE 2064 OF OFFICIAL RECORDS
SOUTHERN CALIFORNIA GAS COMPANY, A CORPORATION	A PIPELINE EASEMENT WITH RIGHT OF INGRESS AND EGRESS RECORDED NOVEMBER 8, 1984 IN BOOK 5708, PAGE 2068 OF OFFICIAL RECORDS
LERDO LAND COMPANY	MINERAL RIGHTS HOLDER PER BOOK 1076, PAGE 321 OF OFFICIAL RECORDS.
ESTATE OF ELIAS C. EMMONS	MINERAL RIGHTS HOLDER BELOW A DEPTH OF 500 FEET WITHOUT THE RIGHT OF SURFACE ENTRY PER DOCUMENT NO. 0202167882 RECORDED 10-9-02 OF OFFICIAL RECORDS.
ESTATE OF EMILIE ANNA SCHLOESSLIN	MINERAL RIGHTS HOLDER PER BOOK 457, PAGE 107 OF OFFICIAL RECORDS.
LUCILLE GOLDING	MINERAL RIGHTS HOLDER PER BOOK 1957, PAGE 112 AND PER BOOK 1396, PAGE 432; BOTH OF OFFICIAL RECORDS.
C. WHEELER COBERLY	MINERAL RIGHTS HOLDER BELOW A DEPTH OF 500 FEET WITHOUT THE RIGHT OF SURFACE ENTRY PER BOOK 5977, PAGE 1572 OF OFFICIAL RECORDS.
COBERLY-WEST COMPANY	MINERAL RIGHTS HOLDER BELOW A DEPTH OF 500 FEET WITHOUT THE RIGHT OF SURFACE ENTRY PER DOCUMENT NO. 0203085714 RECORDED 5-2-03 OF OFFICIAL RECORDS.
ESTATE OF MAMIE NICHOLS, ETC.	MINERAL RIGHTS HOLDER PER BOOK 5442, PAGE 659 OF OFFICIAL RECORDS.
MARIE NICHOLS GOLDBERG	MINERAL RIGHTS HOLDER BELOW A DEPTH OF 500 FEET WITHOUT THE RIGHT OF SURFACE ENTRY PER DOCUMENT NO. 0202167881 RECORDED 10-9-02 OF OFFICIAL RECORDS.
ESTATE OF ROBERT LEE PRYOR	MINERAL RIGHTS HOLDER PER BOOK 1194, PAGE 434 AND PER BOOK 6216, PAGE 1655; BOTH OF OFFICIAL RECORDS.

CITY CLERK'S STATEMENT

The City Council of the City of Shafter hereby orders that the map of Tract No. 6761 is approved, that all easements and access rights shown upon this map and hereon offered for dedication be and the same are hereby accepted for the purpose and purposes for which the same are offered, and that the streets shown upon this map and hereon offered for dedication be and the same are hereby accepted for public use subject to construction of all improvements by the subdivider and acceptance of all improvements by the City, and that those streets and easements noted to be abandoned on this map are, in accordance with Section 66434(g) of the Subdivision Map Act, hereby abandoned. It directs the Clerk of the City Council to endorse upon the face of this map this order authenticated by the seal of the City of Shafter.

I hereby certify that the foregoing orders were adopted by the City Council of the City of Shafter at a meeting held September 16, 2008

Christine Wilson
City Clerk and Ex-Officio Clerk of the City Council of the City of Shafter
Christine Wilson

TRACT NO. 6761

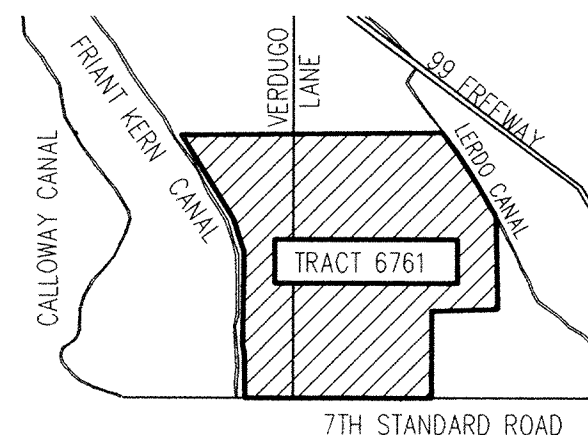
CONTAINS: 565.34 Ac. - 23 LOTS -
2 LANDSCAPE LOTS - 1 CANAL LOT

Consisting of four sheets in the City of Shafter being a merger and re-subdivision of a portion of the Lerdo Subdivision Map "A" in Sec. 31, T. 28 S., R. 27 E., and a portion of the East half of Sec. 36, T. 28 S., R. 26 E., M.D.M., in the City of Shafter, County of Kern, State of California.

CITY SURVEYOR'S STATEMENT

I hereby state that I have examined this map and that, to the best of my knowledge and belief, I am satisfied the the said map is technically correct.

Ronald F. Ruetters 4-14-08
City Surveyor of the City of Shafter Date
Ronald F. Ruetters, R.C.E. #15369 Exp. 3-31-09

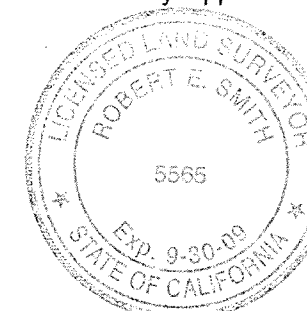


VICINITY MAP

N.T.S.

SURVEYOR'S STATEMENT

I, Robert E. Smith, hereby state the following: I am a Licensed Land Surveyor of the State of California: this map consisting of 4 sheets was prepared by me or under my direction and is based upon a field survey performed during June, 2004 in conformance with the requirements of the Subdivision Map Act and local ordinance at the request of Lennar Homes of California, Inc. in April, 2004; the survey is true and complete as shown; all the monuments are of the character and occupy the positions indicated or will be set in those positions before December 1, 2008 and prior to the issuance of a building permit, and the monuments are, or will be, sufficient to enable the survey to be retraced; and this final map substantially conforms to the conditionally approved tentative map.



Robert E. Smith L.L.S. 5565
Expires 9-30-09

RECORDER'S STATEMENT

Accepted for record and filed in Book 59 of Maps, Page 42, in the Office of the County Recorder of the County of Kern this 30 day of September 2008, at 2:00 P.M. at the request of Robert E. Smith.

JAMES W. FITCH
Recorder of the County of Kern

By: Patti Spod
Deputy Recorder

SHEET 1 OF 4 SHEETS

208155511

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TRACT NO. 6761

CONTAINS: FOUR SHEETS
565.34 Ac. - 23 LOTS -
2 LANDSCAPE LOTS - 1 CANAL LOT

BASIS OF BEARINGS

"THE BEARING OF N 89°12'12" W ALONG THE NORTH LINE OF THE NORTHWEST QUARTER OF SECTION 31, T. 28 S., R. 27 E., M.D.M., AS SHOWN ON RECORD OF SURVEY IN R/S BOOK 19, PAGE 80 FILED IN THE KERN COUNTY SURVEYOR'S OFFICE, WAS TAKEN AS THE BASIS OF BEARINGS SHOWN HEREON."

NOTES

- "ALL DISTANCES AND DIMENSIONS SHOWN HEREON ARE IN FEET AND DECIMALS THEREOF."
- "THE BLUE BORDER INDICATES THE BOUNDARIES OF THE LAND SUBDIVIDED BY THIS MAP."
- "ADDITIONAL INFORMATION, DESCRIBING CONDITIONS REGARDING THIS MAP AS OF DATE OF FILING, WHICH DOES NOT AFFECT RECORD TITLE INTEREST IS SHOWN ON SHEET ONE."
- "THE CURVE TABLE, LINE TABLE, RADIAL TABLE, LOT AREA TABLE, COORDINATE TABLE, AND WELL INFORMATION ARE SHOWN ON SHEET THREE."
- "UPON RECORDATION OF THIS MAP, THOSE PORTIONS OF THE STREET RIGHT-OF-WAYS DEDICATED PER LERDO SUBDIVISION MAP 'A' RECORDED IN BOOK 2 OF MAPS, PAGE 54 WITHIN THIS TRACT BOUNDARY WILL BE ABANDONED PER SECTION 66434(g) OF THE SUBDIVISION MAP ACT."
- "SEE 'SECTION LINE DETAIL' ON SHEET FOUR FOR DETAILED INFORMATION FOR SOUTHERLY BOUNDARY, CENTERLINE OF 7TH STANDARD ROAD AND SECTION LINES ALONG SOUTHERN BOUNDARY."
- "SEE 'VERGUDO LANE DETAIL' ON SHEET FOUR FOR CURVE AND LINE INFORMATION."

LEGEND

- FOUND MONUMENT AS DESCRIBED
- SET 2" IRON PIPE w/REDWOOD PLUG TAGGED L.S. 5565
- ▲ SET 5/8" REBAR w/PLASTIC CAP STAMPED L.S. 5565
- SET 6" CONCRETE MONUMENT w/BRASS CAP STAMPED L.S. 5565 IN LAMPHOLE
- ①-⑤9 LOT CORNER WITH COORDINATES (SEE SH. 3)
- K.C.S.C.M. KERN COUNTY SURVEYOR'S CONCRETE MONUMENT
- K.C.S.F.B. KERN COUNTY SURVEYOR'S FIELD BOOK
- L.H. LAMP HOLE
- I.P. IRON PIPE
- ////// WAIVER OF DIRECT ACCESS
- () RECORD INFORMATION PER FILED MAP 7-1, BK. 5, PG. 15
- (()) RECORD INFORMATION PER FILED MAP 7-1, BK. 5, PG. 14
- [] RECORD INFORMATION PER P.M. 596, P.M.B. 19, PG. 19
- { } RECORD INFORMATION PER RECORD OF SURVEY IN R/S BK. 19, PG. 80
- [] RECORD INFORMATION PER LERDO SUBDIVISION MAP "A", M.B. 2, PG. 54
- < > RECORD INFORMATION PER THAT DECREE OF DECLARATION OF TAKING RECORDED IN BK. 1710, PG. 8, O.R.
- ① IRREVOCABLE OFFER OF DEDICATION TO THE CITY OF SHAFTER FOR STREET AND PUBLIC UTILITIES PER THIS MAP
- ② A POLE LINE EASEMENT RECORDED 10-06-1920 IN BOOK 358, PAGE 482 OF DEEDS
- ③ 10' PIPELINE EASEMENT FOR PIPELINE PURPOSES RECORDED 5-26-1967 IN BOOK 4056, PAGE 318, O.R.
- ④ 20' PIPELINE EASEMENT FOR PIPELINE PURPOSES RECORDED 11-08-1984 IN BOOK 5708, PAGE 2064, O.R.
- ⑤ 20' PIPELINE EASEMENT FOR PIPELINE PURPOSES RECORDED 11-08-1984 IN BOOK 5708, PAGE 2068, O.R.
- ⑥ DEDICATION TO THE CITY OF SHAFTER FOR STREET & PUBLIC UTILITY PURPOSES PER DOCUMENT ENTITLED "GRANT DEED WITH RESERVATION OF EASEMENT" RECORDED 9-30-08 AS DOCUMENT NO. 208155509, O.R. IN THE OFFICE OF THE KERN COUNTY RECORDER. SAID EASEMENT TO REMAIN IN EFFECT AFTER RECORDATION OF THIS MAP.

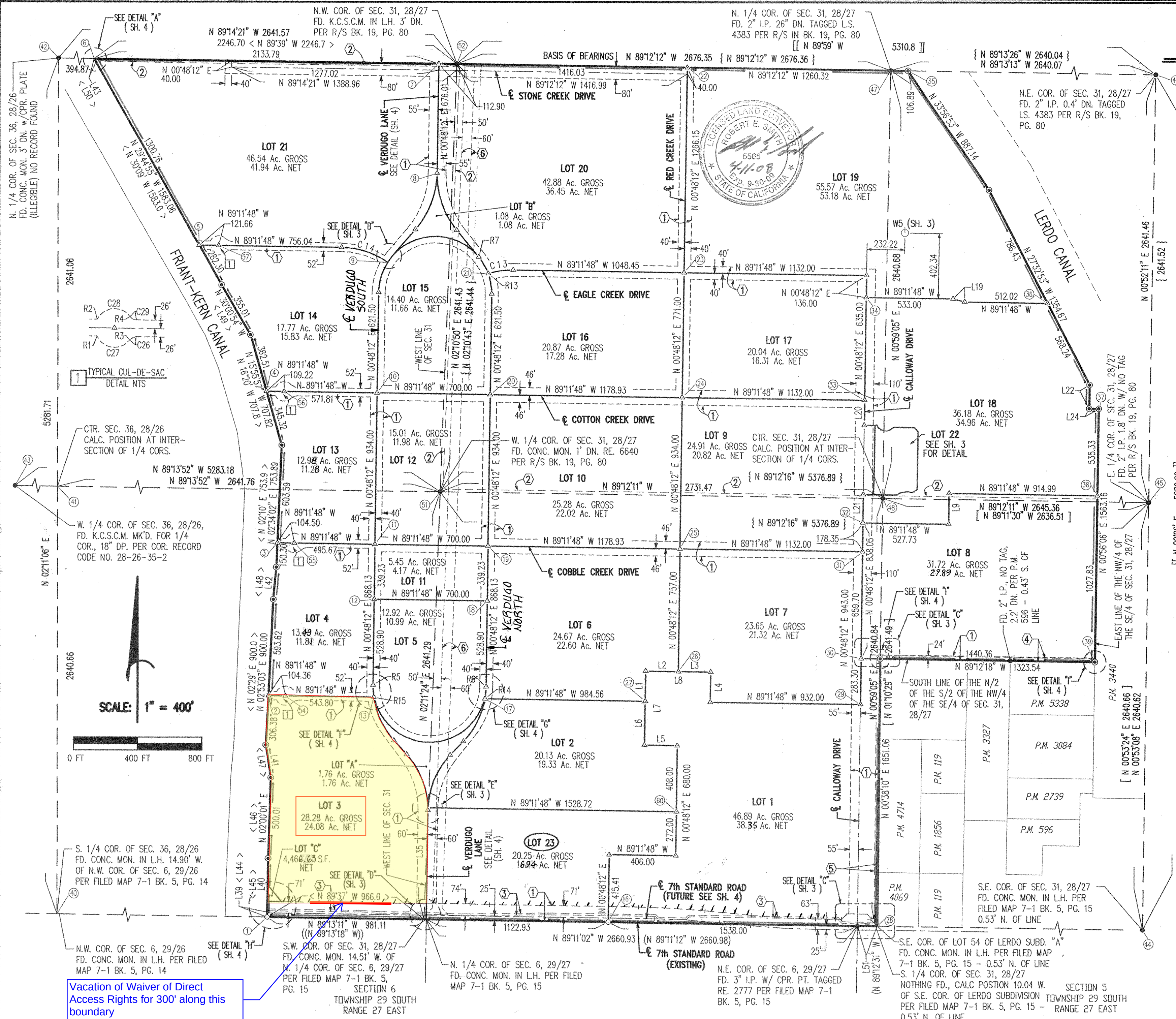
RECORDER'S STATEMENT

ACCEPTED FOR RECORD AND FILED IN BOOK 59 OF MAPS, PAGE 43, IN THE OFFICE OF THE COUNTY RECORDER OF THE COUNTY OF KERN THIS 30 DAY OF September, 2008, AT 4:00 P.M.

JAMES W. FITCH - ASSESSOR/RECORDER OF THE COUNTY OF KERN

By *Rita Ford*
DEPUTY RECORDER

SHEET 2 OF 4 SHEETS



208155511

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September 17, 2025

Land Surveying

City of Shafter
Planning Department
336 Pacific Avenue
Shafter, CA 93263

Civil Engineering

Attention: Alan Cazares, Senior Planner

Photogrammetry

Reference: Vacation of Waiver of Direct Access
7th Standard Road Access
Mc# 16-054

Dear Alan,

G P S

On behalf of our client and property owners, Kern Land Partners, LLC and Landstone Partners VIII, LLC, we respectfully request the processing of a Vacation of Waiver of Direct Access along 7th Standard Road for Assessor's Parcel Number 482-200-63. This request is to allow vehicular access to a planned commercial development located at the northwest corner of 7th Standard Road and Gossamer Grove Boulevard.

P l a n n i n g

Attached herewith are the following items for processing:

Environmental

- One (1) Copy of Vacation of Waiver of Direct Access Package including- Legal Description – Exhibit "A" and Plat – Exhibit "B"

Landscape Architecture

Thank you for your attention to this matter.

Respectfully,
McIntosh & Associates

Petroleum Engineering

Isabella Herrera
Assistant Planner

cc: Blaine Neptune
Matt Wade

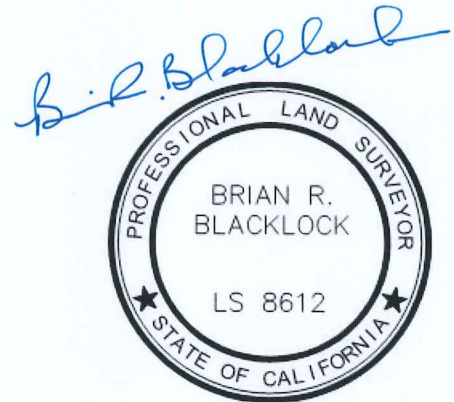
EXHIBIT "A"
VACATION OF WAIVER OF DIRECT ACCESS
LEGAL DESCRIPTION

BEING A VACATION OF A PORTION OF THE WAIVER OF DIRECT ACCESS ALONG SEVENTH STANDARD ROAD PER TRACT No. 6761 RECORDED SEPTEMBER 30, 2008 IN BOOK 59 OF MAPS, PAGES 42 THROUGH 45, SAID PORTION OF WAIVER BEING LOCATED IN LOT "A" OF LOT LINE ADJUSTMENT No. 18-67 PER CERTIFICATE OF COMPLIANCE FILED FOR RECORD JUNE 19, 2018 AS DOCUMENT No. 218076247 OF OFFICIAL RECORDS, BOTH FILED IN THE OFFICE OF THE KERN COUNTY RECORDER, SAID MAP AND LOT LINE ADJUSTMENT BEING A PORTION OF THE SOUTHEAST QUARTER OF SECTION 36, TOWNSHIP 28 SOUTH, RANGE 26 EAST, M.D.M., IN THE CITY OF SHAFTER, COUNTY OF KERN, STATE OF CALIFORNIA, MORE PARTICULARLY DESCRIBED AS FOLLOWS:

COMMENCING AT THE NORTH QUARTER CORNER OF SECTION 6, TOWNSHIP 29 SOUTH, RANGE 27 EAST, M.D.M.; THENCE NORTH 89°13'12" WEST ALONG THE NORTH LINE OF SAID SECTION 6, A DISTANCE OF 274.53 FEET; THENCE DEPARTING SAID NORTH LINE, NORTH 00°46'48" EAST, A DISTANCE OF 96.00 FEET TO THE NORTHERLY RIGHT OF WAY OF SAID SEVENTH STANDARD ROAD AND THE POINT OF BEGINNING; THENCE NORTH 89°13'12" WEST, ALONG SAID NORTHERLY RIGHT OF WAY, A DISTANCE OF 300.00 FEET TO THE POINT OF TERMINUS.



661-834-4814 • 661-834-0972
10800 Stockdale Hwy, Suite 103 • Bakersfield, CA 93311



9/9/2025

EXHIBIT "B"

LOT "A"

LLA No. 18-67

PER CERTIFICATE OF COMPLIANCE
FILED FOR RECORD JUNE 19, 2018
AS DOC. No. 218076247 O.R.

NON-ACCESS RIGHTS
PER TRACT No. 6761,
M. BK. 59, PGS. 42-45

NON-ACCESS RIGHTS
PER TRACT No. 6761,
M. BK. 59, PGS. 42-45

PROPOSED SITE ENTRANCE

PROPOSED SIDEWALK

EX. SIDEWALK

300.00'

POINT OF BEGINNING

EX. CURB AND GUTTER

POINT OF TERMINUS

EX. MEDIAN

EX. CURB AND GUTTER

CITY OF SHAFTER
CITY OF BAKERSFIELD

SEVENTH STANDARD ROAD

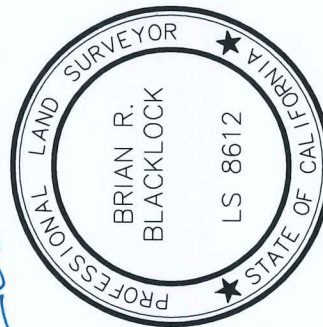
N. LINE OF SEC 6, 29/27

N 89°13'12" W

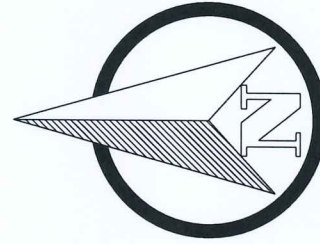
274.53'

POINT OF COMMENCEMENT
S.E. COR. OF LOT "A"
N. 1/4 COR. OF SEC. 6 29/27

b. Blacklock



9/9/2025



SCALE: 1" = 50'

McINTOSH & ASSOCIATES
NEW GEN. ENGINEERING GROUP
18000 STOCKDALE HWY STE. 100 BAKERSFIELD, CA 93311 (805) 334-1614

URBAN LAND ADVISORS, LLC
PORTION OF LOT "A" OF LLA No. 18-67
VACATION WAIVER OF DIRECT ACCESS

JOB NO. 16-054
DATE: 09/09/25
FILE NO. 16054EM03
DONE BY: MVW
SHEET 1 OF 1

VACATION OF WAIVER OF DIRECT ACCESS

DATE: 09/09/25



NEW GEN ENGINEERING GROUP
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Done by: MVW

Job No: 16-054

Name **VACATION OF WAIVER OF DIRECT ACCESS**

North: 2348848.6444' East: 6228389.0113' (N. 1/4 Cor. of Sec 6)

Segment #1 : Line

Course: N89°13'12"W Length: 274.53' (Tie)

North: 2348852.3816' East: 6228114.5067'

Segment #2 : Line

Course: N0°46'48"E Length: 96.00' (Tie)

North: 2348948.3727' East: 6228115.8136'

Segment #3 : Line

Course: N89°13'12"W Length: 300.00'

North: 2348952.4567' East: 6227815.8414'

Segment #4 : Line

Course: S70°37'20"E Length: 316.70' (Dummy tie)

North: 2348847.3771' East: 6228114.6008'

Segment #5 : Line

Course: N89°44'10"E Length: 274.41' (Dummy tie)

North: 2348848.6406' East: 6228389.0049'

Perimeter: 1261.64' Area: 15829.06 Sq. Ft.

Error Closure: 0.0049 Course: S44°46'22"W

Error North: -0.00344 East: -0.00342

Precision 1: 257477.55

B. R. Blacklock



9/9/2025



CITY OF SHAFTER CITY COUNCIL REPORT

MEETING DATE: November 18, 2025

DEPARTMENT: David Franz, Community Services Director

SUBJECT: COUNCIL GUIDANCE ON PROPOSED SOUND GARDEN
PROJECT

RECOMMENDATION

Council find the action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines; provide direction of the proposed Sound Garden Project.

BACKGROUND

Grow Academy students have approached the City with a proposal to create a permanent Sound Garden, a public installation of outdoor musical instruments designed to encourage creativity, interactive play, and community engagement.

Students have researched and identified examples of professionally manufactured outdoor instruments suitable for public use, estimating a cost of approximately \$30,000 to \$50,000 for instrument acquisition alone. These costs do not include engineering, site design, or installation expenses.

Initial site suggestions from students include Veterans Park, Mannel Park, and the Library & Learning Center campus. These locations are publicly accessible and central, but vary in terms of available footprint, ambient noise considerations, visibility, and proximity to other amenities.

At this time, Staff has not initiated site studies or detailed design development and is seeking Council direction on whether to move forward with further planning and integration of this concept into the City’s formal Capital Improvement Program. Below are the following aspects of the proposed Sound Garden Project that require direction:

- A) Should staff take the lead on design, location, and installation of a Sound Garden with input from Grow Academy students and members of the public, and add the project to the Capital Improvement Plan (CIP) for Fiscal Year 2025–2026?
- B) What are the Council's priorities and concerns regarding the location of the Sound Garden, including footprint, noise levels, visibility, and public access?
- C) What is the general size and scope of budget Council would support for this type of project?

FISCAL IMPACT

MANAGEMENT REPORT

COUNCIL GUIDANCE ON PROPOSED SOUND GARDEN PROJECT

This item is for discussion purposes only. No budget appropriation or financial commitment is being requested at this time. If Council directs staff to proceed with design development and inclusion of the Sound Garden, staff will return with a detailed cost estimate and potential funding strategy.

CEQA ANALYSIS

The action is not defined as a “project” per Section 15378(b)(5) of the CEQA Guidelines because the action is the Council providing guidance on direction for a possible sound garden project and therefore, it is organizational and administrative activity that will not result in direct or indirect physical changes to the environment and not subject to CEQA.

APPROVED BY THE CITY ATTORNEY

Not Applicable

ATTACHMENTS

None